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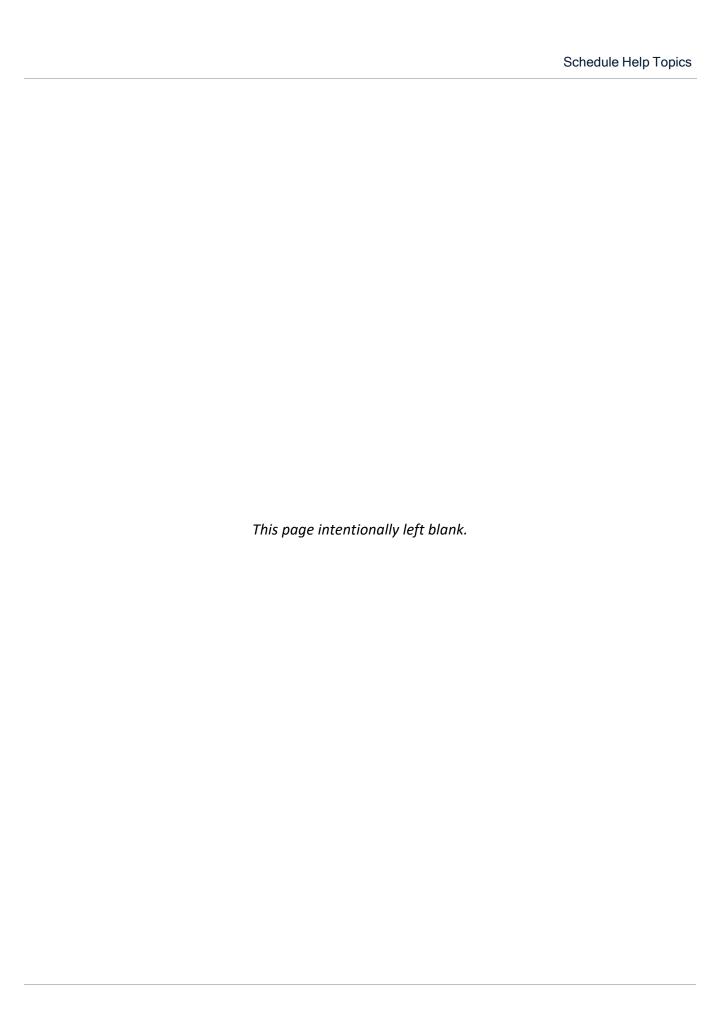
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# LESSON 1 – SCHEDULE OVERVIEW

## OVERVIEW OF THE SCHEDULE AND RISK PROCESS

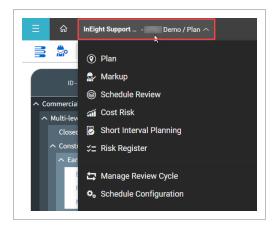
In Eight Schedule is a (CPM) Critical Path Method planning and risk management tool. It provides multiple tools to support planning and risk management throughout the lifecycle of a project.

Schedule contains six primary schedule views: Plan, Markup, Schedule Review, Cost Risk, Short Interval Planning, and Risk Register. These views correspond to different processes of the Scheduling ecosystem:

Project View	Description
Plan	Create, detail, and plan out the CPM schedule.
Markup	Assess, critique, and provide feedback on the planned CPM schedule.
Schedule Review	Consolidate markups, conduct risk analysis, and update the CPM Schedule based on review.
Cost Risk	Consolidate markups, conduct risk analysis, and update cost based on review.
Short Interval Planning	Conduct short interval planning, detailing daily work for crews and short term plan to get the CPM Activities done.
Risk Register	Risk Matrix tracking all project events surfaced throughout the planning, markup, review, and execution phases of the Project Schedule.

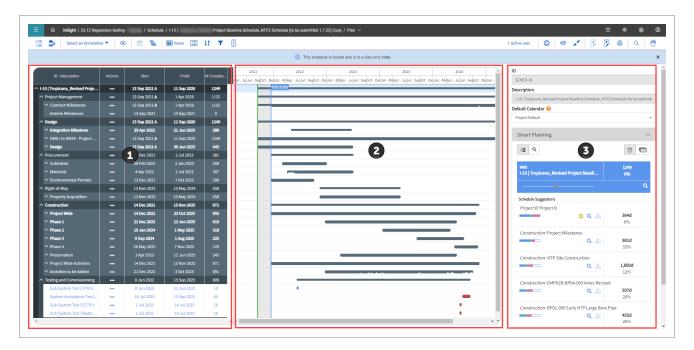
To access each view, open a schedule and go to the menu bar at the top left of the screen.

Plan View Schedule Help Topics



## **PLAN VIEW**

When you open a schedule, you land on the project's Plan view. In this view, you can see the schedule details (such as activities, work package groupings, dates, duration, and float) where you can create, detail and plan out the CPM schedule.



- 1 Contains customizable Gantt chart columns providing a summary view of schedule details including, but not limited to, activity/work package description, dates, durations, float, and cost.
- 2 This Gantt chart provides a visual layout of scheduled activities, work packages, and

Schedule Help Topics Plan View

milestones over time. The Gantt chart also has integrated functionality allowing users to adjust dates, schedule logic, and schedule critiques.

The Iris contains the fine details of the schedule. Activities, work packages, and milestones that can be detailed out with specific constraints, tags, resources, reviewers, short interval planners, and events. Additionally, the Iris also houses the Smart Planning Al functionality which references and pulls in Knowledge Base information into project work packages and activities.

NOTE

You can import or export a schedule in Plan view.

#### **Gantt chart legend**

Vertical Bar Type	Description
Project start	The planned or actual project start dates
Data date	The point in time when the status of the schedule is recorded
Project finish	The planned or actual project finish dates

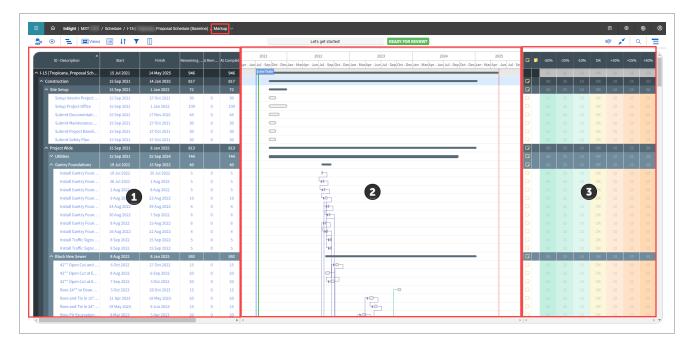
Horizontal Bar Type	Description
Dark grey	WBS
Light grey	Completed activity
Black outline, white center	Planning package
Orange	Baseline activity
Green	LOE

Markup View Schedule Help Topics

Horizontal Bar Type	Description
Blue	Non-critical activity
Red	Critical activity

## MARKUP VIEW

The Markup view is where project contributors assigned to activities and work packages can provide feedback on the current planned schedule. You can also assess, critique, and provide feedback on the planned CPM schedule.



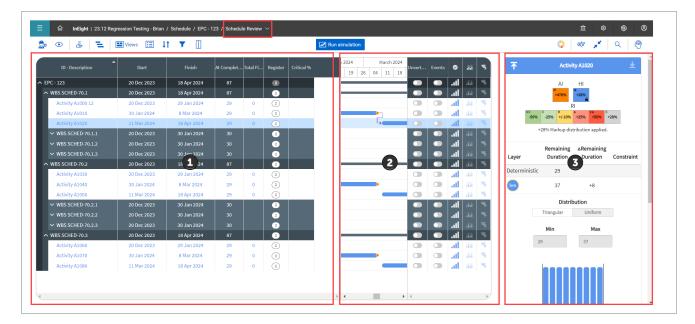
- 1 Gantt chart columns contain activity metadata: ID-description, dates, remaining duration, total duration, delta [change in] remaining duration, delta [change in] end date, and completed [markup status].
- 2 This Gantt chart provides a visual layout of how the schedule would be affected by the markups provided.
- This section contains the markup score card. The score card is a quick way for project contributors to increase, decrease, or confirm the dates and durations for the schedule items assigned. Additionally, project events (such as risks, opportunities, and ideas) can be provided as feedback by contributors.

Schedule Help Topics Schedule Review View

## SCHEDULE REVIEW VIEW

Project View	Description
Schedule Review	Consolidate markups, conduct risk analysis, and update the CPM Schedule based on review

After the project contributors have finished providing their markups, the Review view is where all the feedback is consolidated. Schedulers can take the information and can begin to conduct risk analysis on the schedule, adjust durations, and associate risk events.



- Gantt chart columns show the original start and finish dates but can have the uncertainty and events from the markups switched on and off to show the changes and impacts to the schedule.
- 2 This Gantt chart provides a visual layout using bars that adjust dependent upon the uncertainty and risk applied. In the right-most columns of the Gantt chart are the icons to access the risk histogram and tornado charts.
- The Iris in this view shows details regarding the markups provided, giving a quick glance at the distribution data from multiple contributor markups. Additionally, the Inference Engine, Human Intelligence, and Risk Intelligence data are housed here to aid in the review process.

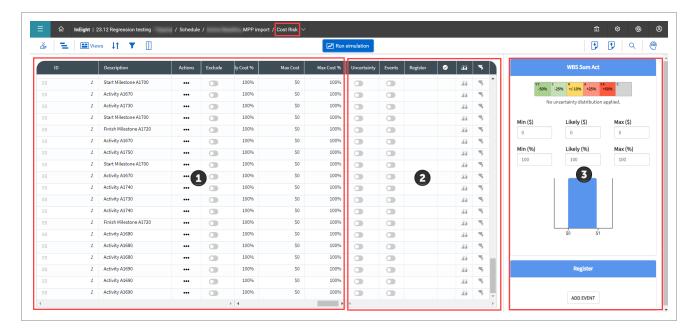
Cost Risk View Schedule Help Topics

With the feedback provided, users can adjust the schedule to reflect the appropriate markups and/or conduct risk analysis with the uncertainty and various events provided.

## **COST RISK VIEW**

Project View	Description
Cost Risk	Consolidate markups, conduct risk analysis, and update cost based on review

The Cost Risk view is where all the feedback is gathered and consolidated for cost items. When you bring in your cost structure, you can begin to conduct risk analysis on the budget using uncertainty and risk events.

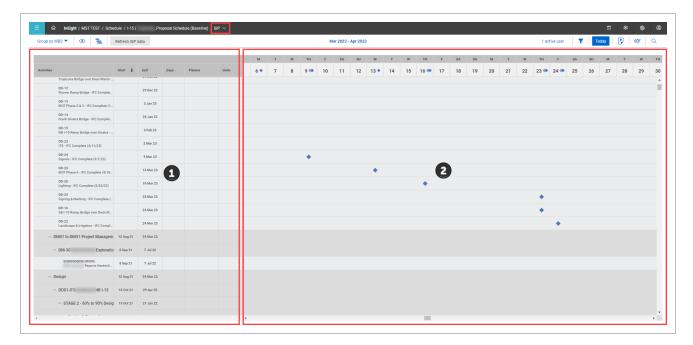


- 1 Columns for Cost Item information that shows actual, remaining, and totals of items prior to simulations with the option to display risk adjusted amounts based on user selection.
- 2 Provides toggles to turn on or off uncertainty or events and view events assigned to cost items. Users can also view the risk histogram and tornado chart post simulation runs.
- 3 The details are shown regarding markups provided, giving a quick glance at the distribution data. With the feedback provided, users can conduct risk analysis with the uncertainty and various events provided.

## SHORT INTERVAL PLANNING VIEW

Project View	Description
Short Interval Planning	Conduct short interval planning, detailing daily work for crews and short term plan to get the CPM Activities done

In the Short Inverval Planning view, schedulers and field execution planners can plan out their day to day work. CPM activities brought in from the Planning view can be broken down into steps and tracked for progress. Crews can be established with specific production rates and goals.



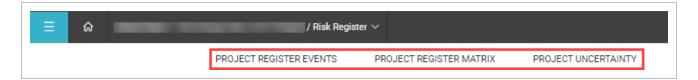
- 1 Contains all work packages, activities, and steps listed with dates and durations.
- 2 This visual represents how steps and crew activity are spread out over the coming weeks. Additionally, the original CPM dates have duration bars shown so users can visually see when steps to complete an activity vary from the baseline CPM schedule dates.

## **RISK REGISTER VIEW**

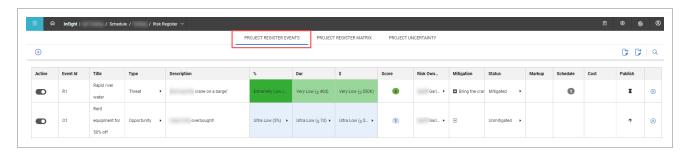
Project View	Description
Risk Register	Risk matrix tracking all project events surfaced throughout the planning, markup, review, and execution phases of the project schedule

Risk Register View Schedule Help Topics

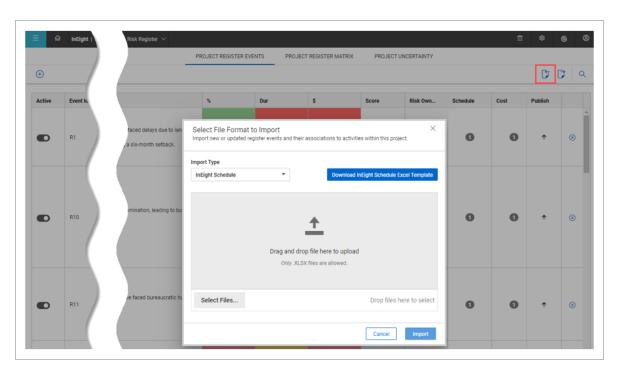
The Risk Register is where the schedule's risk events, matrix settings, uncertainty values are stored and set.



• The Project Register Events tab summarizes all events on the project. Events can be selected and deselected and edited in this register.



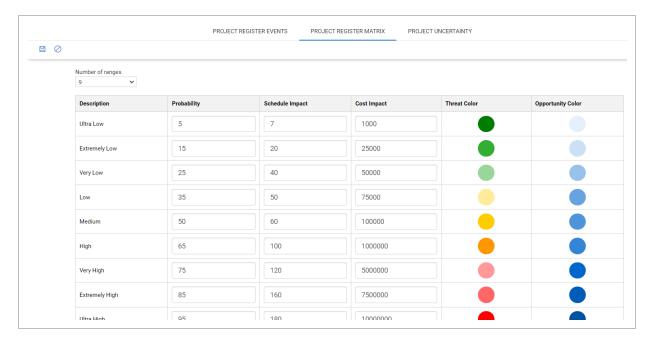
The Microsoft Excel import tool lets you import new or updated register events and their activity associations.



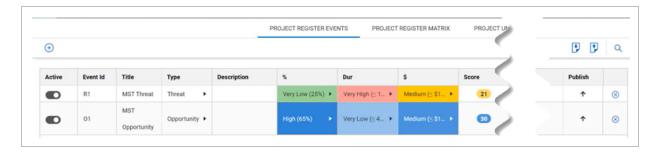
Schedule Help Topics Risk Register View

• The Project Register Matrix tab shows the attributes available for up to nine events created in the project. These are the default values available when entering data for an event.

There is also an opportunity color column which shows a blue scale to help differentiate various opportunities. The Opportunity Color scheme shows throughout the application where opportunities are presented.

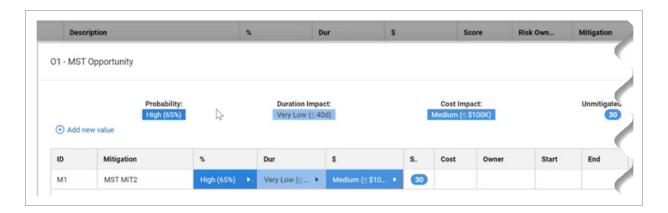


For example, in the Project Register Events page, the Opportunity in the second row shows three different color ranges that are associated with the Opportunity Description in the Project Register Matrix.

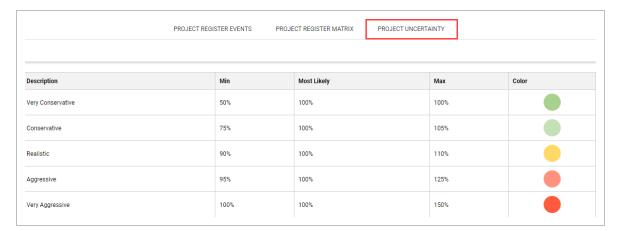


The Opportunity ranges one through nine (Ultra High to Ultra Low) and the blue color scale is also visible in the Mitigation page for opportunities.

Risk Register View Schedule Help Topics



• The Project Uncertainty tab shows the attributes which the Markup & Review Cycle Score Card apply. These are the default values the scorecard will use when markups are being conducted.



Schedule Help Topics Schedule Navigation

## LESSON 2 - USER ACCESS

## SCHEDULE NAVIGATION

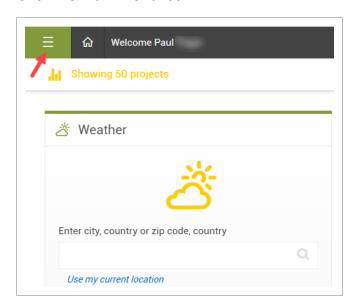
#### MAIN MENU

The Main menu navigation dynamically changes based on the selection of a project or an organization, your level of permissions, and the application you choose. One of the Main menu's functions is to let you connect and share data between all Eight applications involved in managing a project. This allows project management workflows to pass between job site, field office, and front office seamlessly in a consistent and standardized user interface. More information on the Main menu can be found here.

Schedule can be accessed from All projects & organizations in the Main menu, which opens to the Schedule Project List page. If a schedule is linked to a project, from the project home page the Main menu click **Schedule** to open to the project workspace.

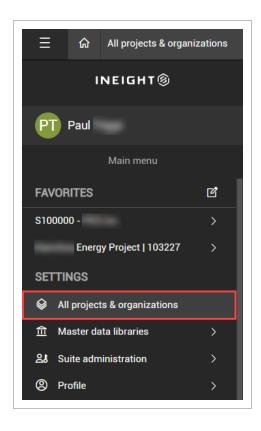
#### OPEN SCHEDULE FROM MAIN MENU

Click the Main menu icon.

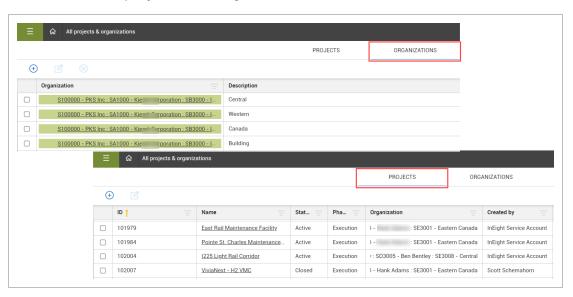


2. Select All projects & organizations from the Main menu.

Schedule Navigation Schedule Help Topics



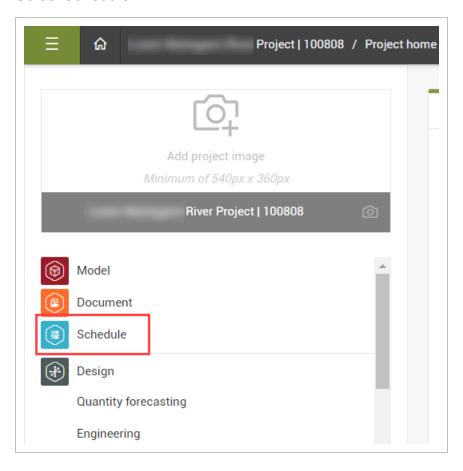
3. Click on either a project or an organization.



Schedule Help Topics

User Setup and Roles

#### 4. Select Schedule



## **USER SETUP AND ROLES**

## **SCHEDULE ROLES**

## SCHEDULE CREATOR

The Schedule Creator role is typically a planner or scheduler at an organization. The user can create schedules and has full rights to those schedules.

#### Schedule creators can:

- Create and delete their own schedules
- Use Knowledge Library and Smart Planning to inherit schedules and subnets
- Use Productivity Rates
- Assign contributors to schedules for markup

User Setup and Roles Schedule Help Topics

- Manage markup process
- Manage Review and consolidation process
- Contribute to other schedules when assigned as a schedule contributor
- Import from the Knowledge Library and the Risk Register
- Import knowledge tags (codes and UDFs) from the Knowledge Library to Schedule Configuration

#### PROJECT MEMBER

The Project Member role can be wide range of organizational roles. The organization roles can be Supervisors, Foremen, SME's, External Subs, Customers, anyone that a project would like to contribute to the project. The Project Member role serves as a contributor to projects assigned to them by the administrator or project creator.

#### **ADMINISTRATOR**

The Administrator role in Schedule can also be considered the Super User. This role has full rights to everything in the customer instance of Schedule. The typical person in a company that would have these permissions is a senior planner who is a super user or a Planning/Scheduling leadership role.

In addition to the permissions described for the Schedule Creator and Contributor Role the Administrator can do the following:

- Manage the Knowledge Library (Schedules, Productivity Rates, Knowledge Tags, Risks)
- Create, delete, and modify any schedule
- Access to the system settings to add users to the instance



When a user in the InEight cloud platform has their permissions updated or a new role added with administrator permissions (Level 2 or Level 3), then the Administrator permissions are automatically assigned to the corresponding Schedule user.

### KNOWLEDGE BASE ADMINISTRATOR

The Knowledge Base Administrator role is primarily responsible for creating and updating Knowledge Library tags, schedules, deliverable rates, and Register Items.

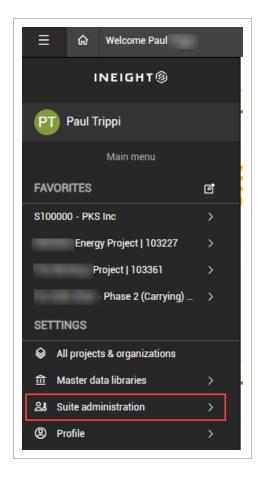
Schedule Help Topics

User Setup and Roles

## **USER CREATION**

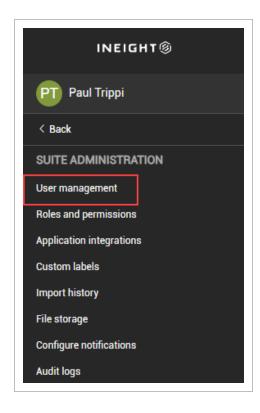
## **CREATE A NEW USER**

1. Click **Suite Administration**.

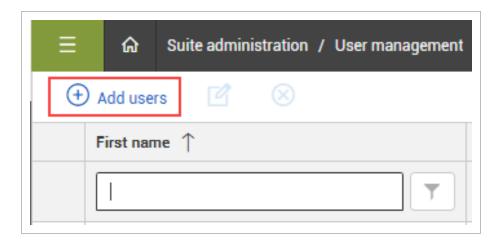


2. Select User Management.

User Setup and Roles Schedule Help Topics

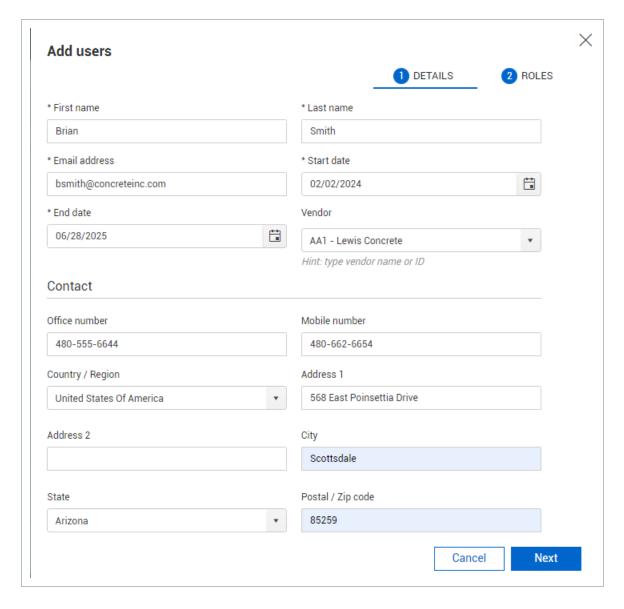


3. Click the **Add Users**.

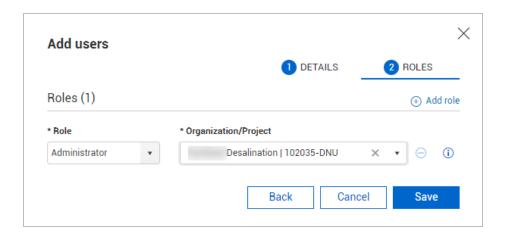


4. In the Details tab, enter the user contact information.

Schedule Help Topics User Setup and Roles



5. In the Roles tab, select the **Role** and **Organization**.



#### 6. Select Save.

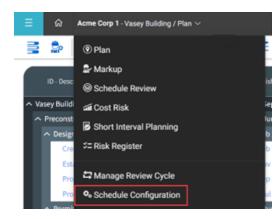
#### **RELEVANT LINKS**

In Eight Platform - Roles and Permissions Quick Guide

## SCHEDULE CONTRIBUTOR SETUP

#### SCHEDULE CONTRIBUTORS

Schedule Contributors are users assigned to the schedule. The contributors and their roles on a schedule are managed from the Schedule Configuration register.



#### **CONTRIBUTOR ROLE TYPES**

Project Contributor role types pertain to the user and are specific to each project. Users can be assigned different contributor roles for each project.

#### **MARKUP**

The Markup role grants access to markup and review cycles on a schedule. Selecting this on will allow this user to be assigned to activities for markup.

#### SHORT INTERVAL PLANNER

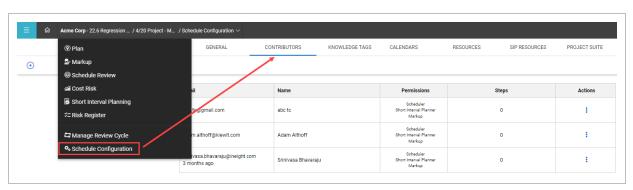
This role grants access to the Short Interval Planning (SIP) section of InEight Schedule. Users in this role can be assigned to activities for field execution planning. For details on how to use the SIP Functionality, see chapter 6.

#### **SCHEDULER**

The Scheduler role has all access and privileges of the Markup and Field Execution Planner roles. Additionally, schedulers can adjust items in the Planning view, such as details in the Iris, logic in the Gantt chart, and resources.

#### SELECTING PROJECT CONTRIBUTORS

1. In Schedule Configuration, go to the **Contributors** tab.

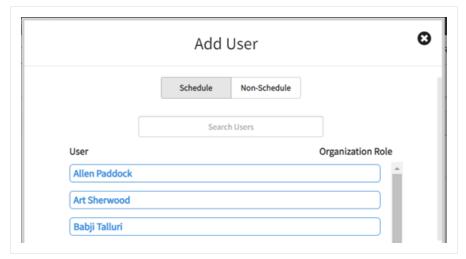


- All Project Contributors are listed in the register
- 2. To add a new user, click Add User.



The Add User Window opens

- 3. Schedule and Non-Schedule options are at the top of the window. Select **Schedule** to list all users currently registered in Schedule.
- 4. Click on the user(s) to be added as project contributors.



Switching to Non-Schedule changes the window to a registration form which lets NOTE guest user to be added to the project. White toggle means it's turned Off and when it's dark, it's turned On. Ahmed ahmed. @ .com First Name Last Name Ahmed Gouda Roles Administrator Knowledge Base Administrator Schedule Creator Project Member • Update Cancel

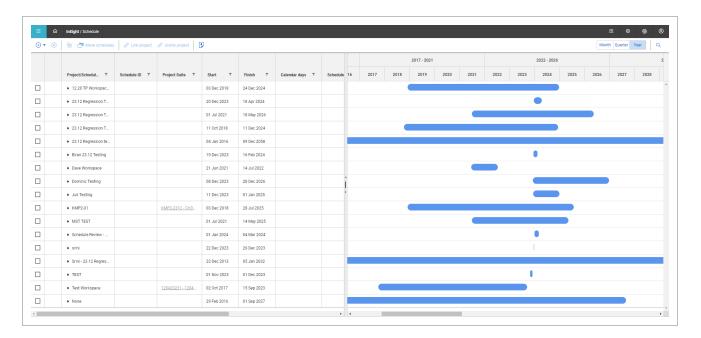
- 5. Once selected, select *On* each role the new user should have.
- 6. Click Add.

Schedule Help Topics Project List View

## LESSON 3 - USER INTERFACE

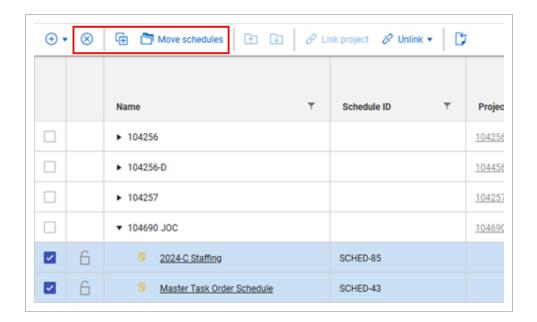
## PROJECT LIST VIEW

The Schedule home page is where you can see a list of projects and schedules, which includes a Gantt chart that illustrates project work and time periods. When a new project is created in InEight Platform, a workspace in Schedule is automatically added and linked to the project, which shows in the Project List view.

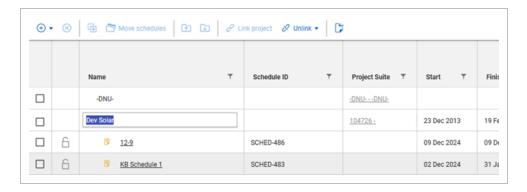


You can select multiple schedules on the Schedule home workspaces page, and then choose from the options to delete, copy or move. A locked schedule cannot be moved or deleted.

Project List View Schedule Help Topics

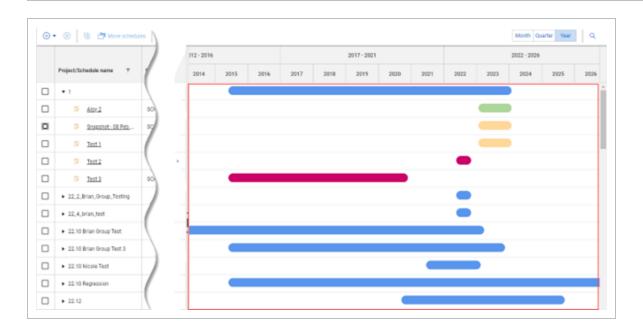


You can change the name of workspaces, folders, and IDs on the page by double-clicking the entry in the field.



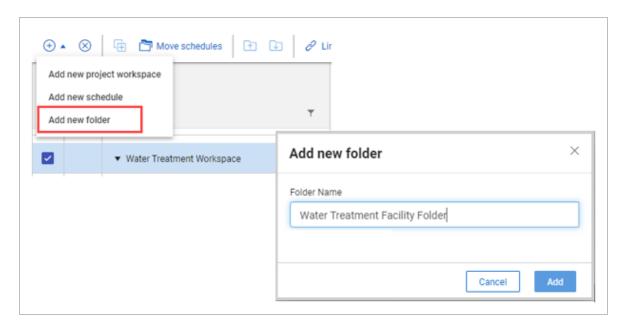
A Gantt chart is built in to the Schedule home page. The schedule Gantt chart illustrates horizontal lines representing work over a period in relation to the time planned for the work.

Schedule Help Topics Project List View



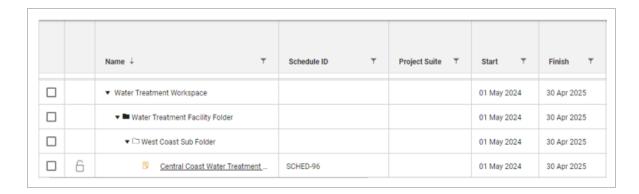
## **SCHEDULE FOLDERS**

You can create and manage multiple project folders inside of a workspace to better organize your schedules. Schedule project folders act as storage containers that help you group like schedules into manageable repositories.

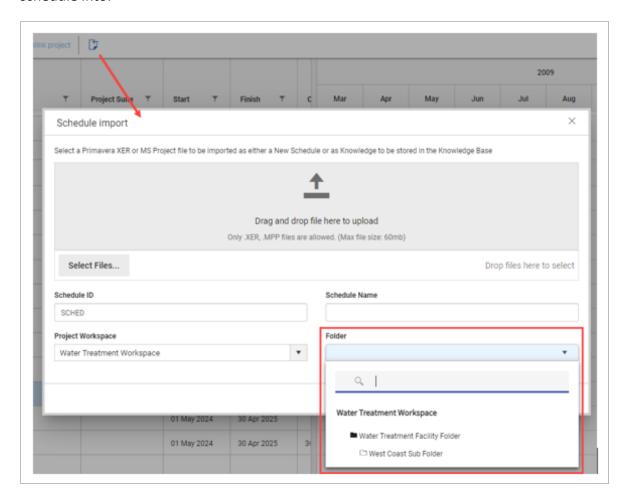


You can create up to three levels of folders to organize your schedules into, conditional upon how you want to build out the hierarchy of your folder structures.

Project List View Schedule Help Topics

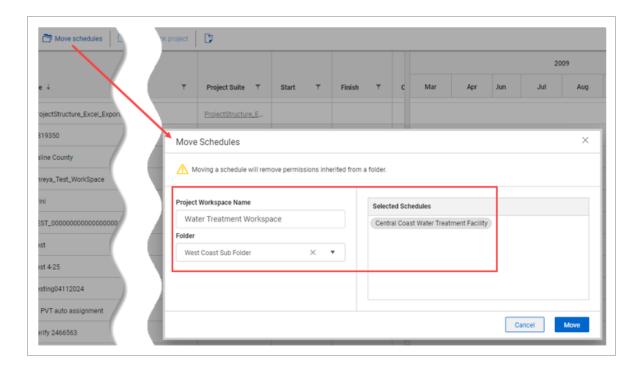


When you import schedules, there is a new Folder drop-down to select which folder to place the schedule into.



You can move schedules into specified folders.

Schedule Help Topics Project List View



## **SCHEDULE TYPE**

The schedule type shows a corresponding color scheme in the Gantt chart.

Project List View Schedule Help Topics



Schedule Type	Definition
None	No schedule type selected.
Active Estimate	Represents the latest project agreed schedule based on the construction estimate.
Inactive Estimate	Represents the previous iterations of schedules based on the construction estimate.
Active Baseline	Represents the latest submitted/client approved construction baseline.
Inactive Baseline	Represents previous iterations of submitted/client approved construction baselines
Re-Baseline	Represents a copy of a schedule that has been re-baselined prior to submittal/client approval.
Active Update	Represents the current iteration of a schedule that is actively being

Schedule Help Topics Project List View

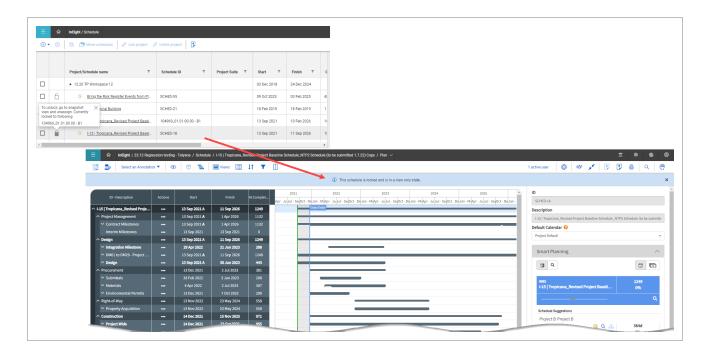
Schedule Type	Definition	
	executed.	
Inactive Update	Represents previous iterations of a schedule being executed.	
Planned	Represents variations of schedules at conceptual phases of a project.	
What If	Represents variations of schedules designed to test how different scenarios impact the overall time line. Used for schedule comparison.	

You can change the Schedule type values to change the colors of the horizontal lines in the Gantt chart.



## LOCKED COLUMNS

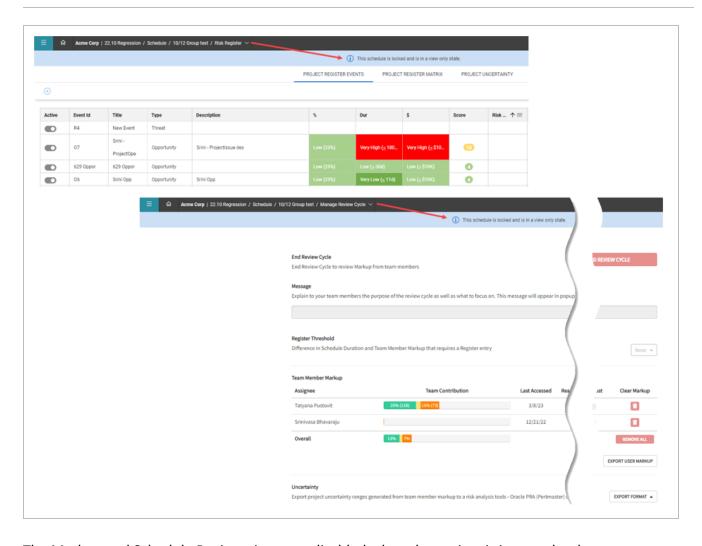
The active baseline schedule type now automatically locks the schedule and converts it into a readonly state, which includes the Gantt grid, all Iris fields, and the Import icon. The locked read only state is applied to all views and impacts any functionality that involves the changing of data. Project List View Schedule Help Topics



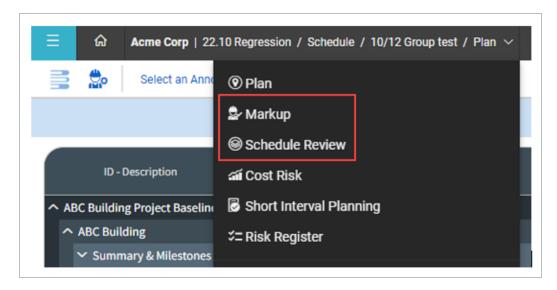
Active baselines are contractual schedule agreements between contractors and owners with infrequent changes. Some scenarios require active baselines to never change, which requires the active baseline to become locked.

The Risk register and Manage Review Cycle views are also in a locked and view only state, but data can still be exported from the Risk register.

Schedule Help Topics Project List View

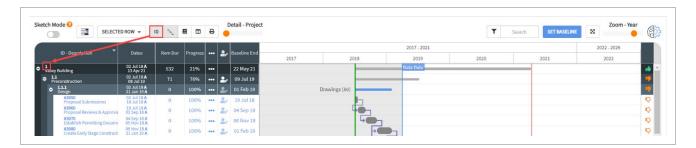


The Markup and Schedule Review views are disabled when the project is in a read-only state.

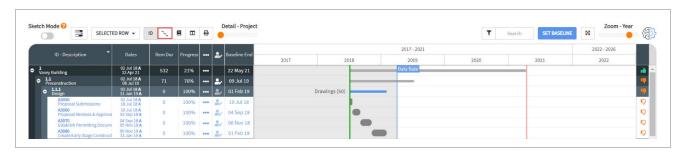


## SHOW/HIDE LOGIC, WBS

In the Plan view from the first level drop-down menu within a project, click the **ID** icon to show or hide WBS Codes.

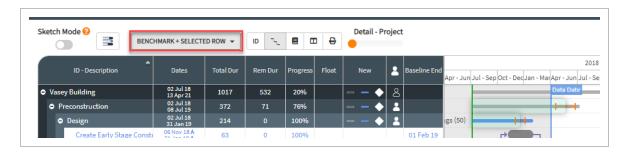


Click on the **Logic** icon to show or hide logic relationships.



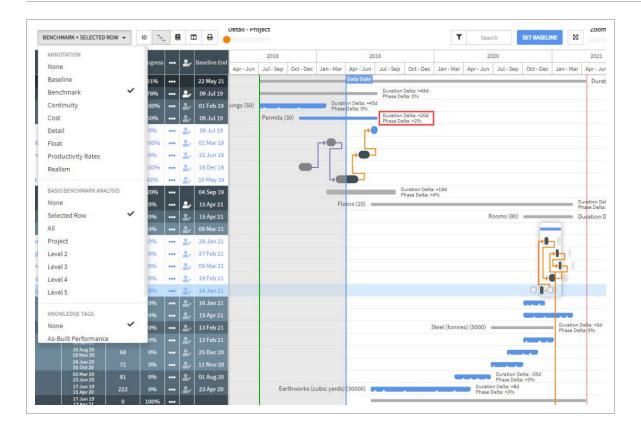
## **ANNOTATIONS**

In the Plan view from the first level drop-down menu in a project, click the **Annotations** drop-down menu.



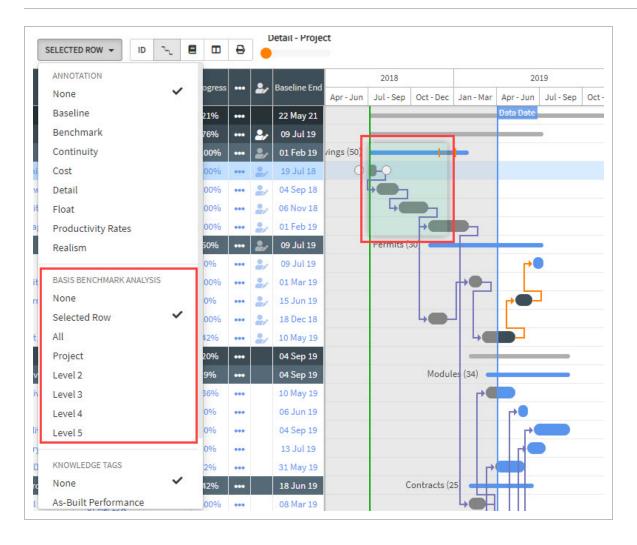
From here, Annotations can be changed by clicking the various options, which will update the information displayed on the Gantt Chart.

Schedule Help Topics Annotations

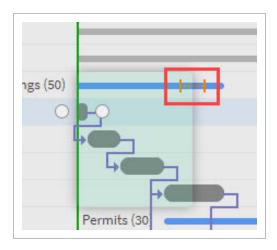


The Benchmark Analysis options can also be used to change what level or WBS elements the phase windows appear.

Annotations Schedule Help Topics



The phase window indicates the time period that the benchmark falls within in the Knowledge Library project, conformed to the current project using the current project's start date and knowledge tags normalizers. For items that have the phase window showing, there is also a set of brackets indicating a range that the complete date of a summary WBS element is expected to fall within.



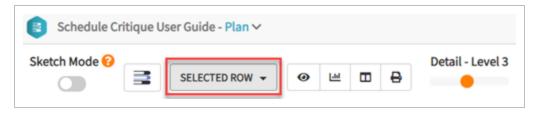
This is based on the % of tolerance defined in the project settings, the start date of the summary WBS in the current project, and the duration of the benchmark from the Knowledge Library.

## SCHEDULE CRITIQUE OVERVIEW

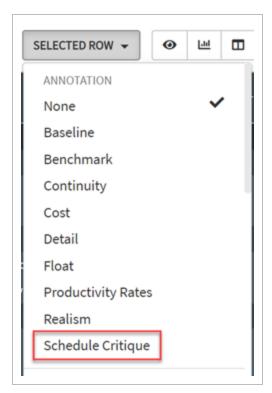
The **Schedule Critique** annotations and filters are available in the Plan view in Schedule. These functions aid schedulers in quickly identifying and isolating potential concerns with the current schedule logic.

#### TOGGLE SCHEDULE CRITIQUE ANNOTATIONS ON / OFF:

1. Start from the Plan view of a project and select the 1st level drop-down menu.



2. Under the Annotation section select **Schedule Critique**.



3. Once selected, the following icons will populate in the Gantt chart, representing potential logic and schedule concerns. These icons are detailed in the table below:

Icon	Description	Definition
<b>→</b>	Missing Predecessor	The activity does not have any predecessor logic links and is not at the start of the project.
l→	Missing Successor	The activity does not have any successor logic links and is not at the end of the project.
=	Lead or Lag	Predecessor and / or successor logic links contain lag.
*	Insufficient Detail	The activity spans more than 10 % of the overall project duration.
黑	Incoming Bottleneck	The activity has 3 or more predecessor logic links.
<b></b>	Logic Complexity	The activity has 3 or more predecessor logic links and 3 or more successor logic links.
Ħ	Hard Constraint	The activity uses a Must Start On / Must Finish On constraint.
0	Negative Float	Total float is less than zero.

NOTE

The color of each icon represents the criticality of a critique. Blue icons are typically not desired as they often impede the flow of a schedule. Orange icons are considered with more caution, as these have a higher potential for schedule delay. Red icons identify activities of serious concern.

#### MISSING PREDECESSOR OR SUCCESSOR

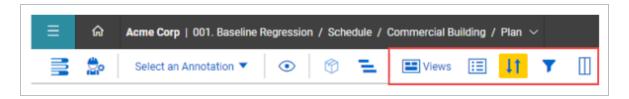
A **Missing Predecessor or Missing Successor** indicator appears when an activity does not have a predecessor or successor activity associated. Adding a predecessor or successor activity resolves this critique.

Schedule Help Topics Builder Menus

#### **BUILDER MENUS**

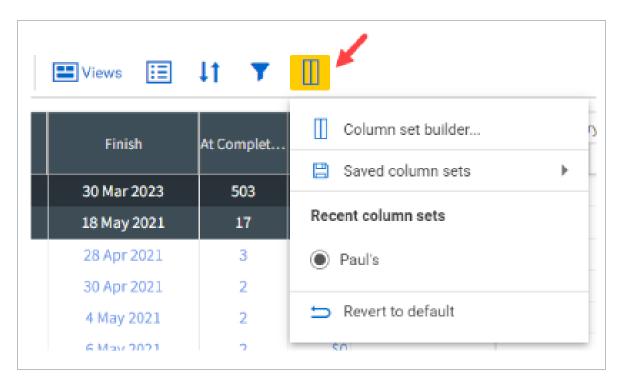
You can run advanced grouping, sorting, and query filters on multiple columns in several Schedule views, save as personal views and reuse in your assigned projects.

All menu builders can be saved and reused and are highlighted when there are existing saved views. Menu builder icons show when there are existing saved views. The enhanced search functions are available for all group by and sort builders.



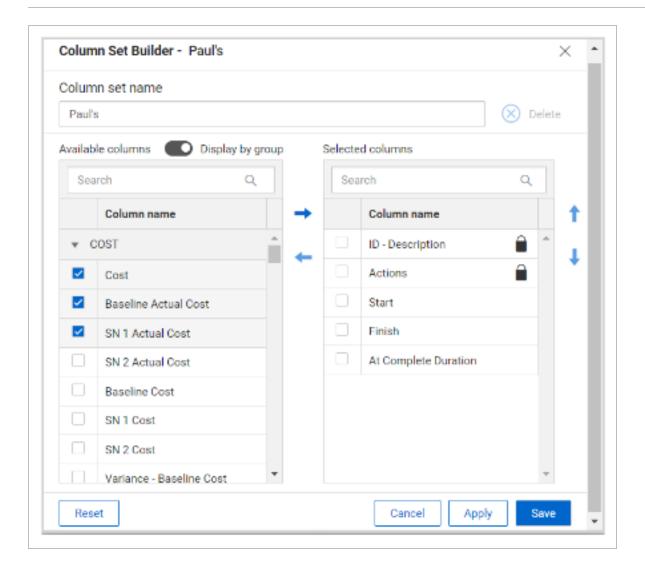
#### COLUMN SET BUILDER MENU

The Column set builder menu lets you add and remove columns in the Plan, Markup, and Schedule Review views.



You can choose available columns in the Column set builder to create customized column page layouts.

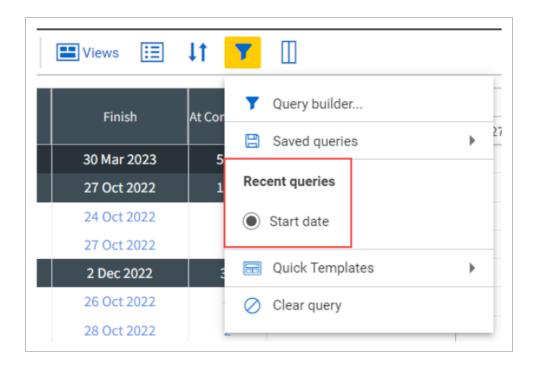
Builder Menus Schedule Help Topics



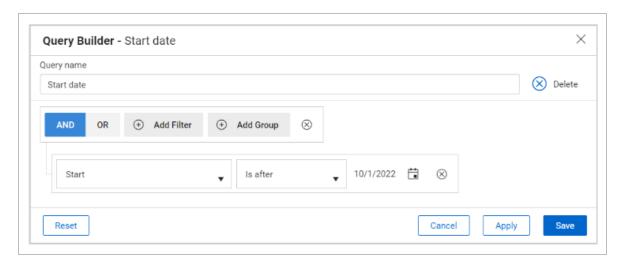
## QUERY BUILDER MENU

The Query builder menu lets you set column filters in the Plan, Markup, Schedule Review, and Cost Risk views.

Schedule Help Topics Builder Menus



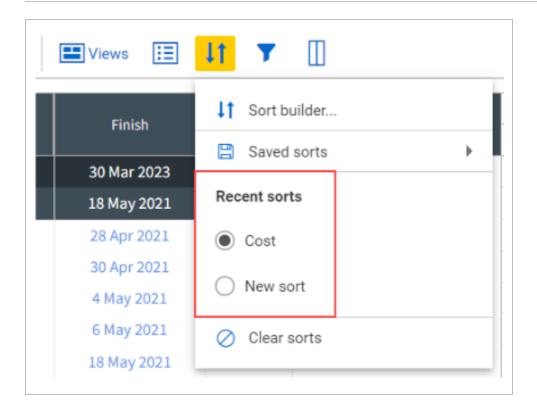
You can choose available columns in the Query builder to create customized page layout query.



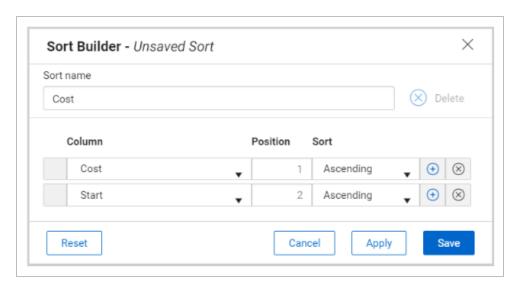
#### SORT BUILDER MENU

The Sort builder menu lets you sort columns in the Plan, Markup, Schedule Review, and Cost Risk views.

Builder Menus Schedule Help Topics



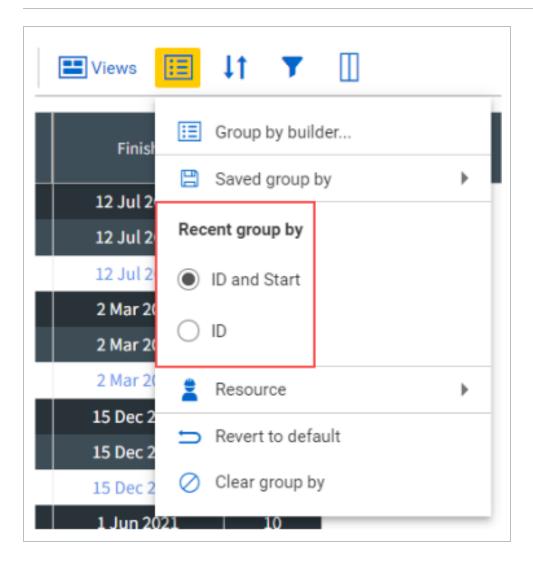
You can choose up to ten columns to sort in ascending and descending order.



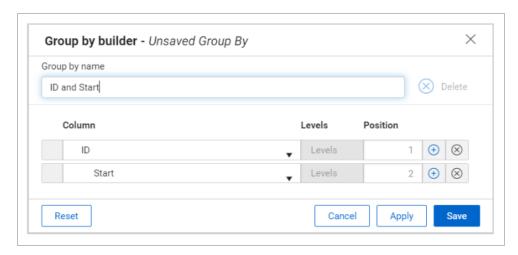
#### **GROUP BY BUILDER MENU**

The Group by builder menu lets you group columns in the Plan, Markup, Schedule Review views.

Schedule Help Topics Builder Menus



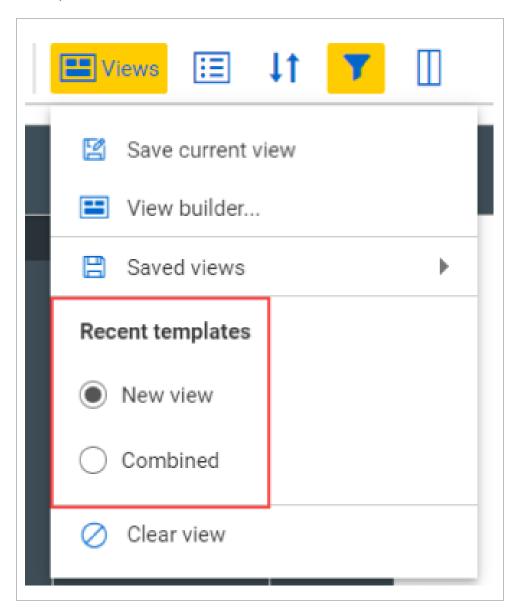
You can choose to group by one column or multiple columns.



Builder Menus Schedule Help Topics

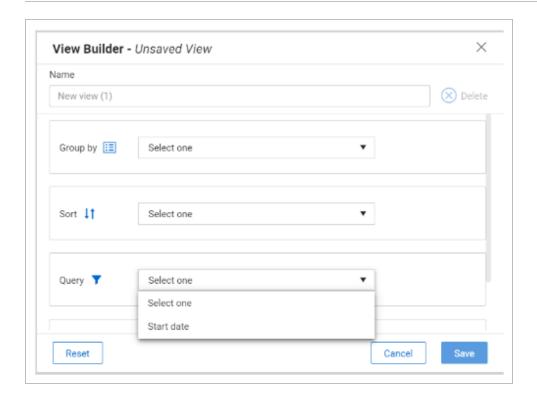
## VIEW BUILDER MENU

The View builder menu lets you combine columns from the other builder menus and show in the Plan, Markup, Schedule Review views.



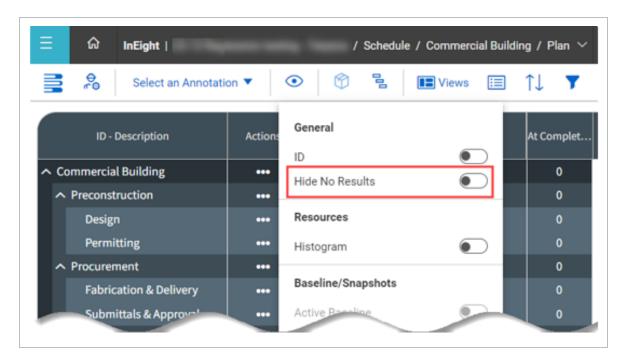
The View Builder lets you choose multiple columns from any of the builder menu columns. The chosen builder menus are highlighted on the toolbar.

Schedule Help Topics Hide No Results

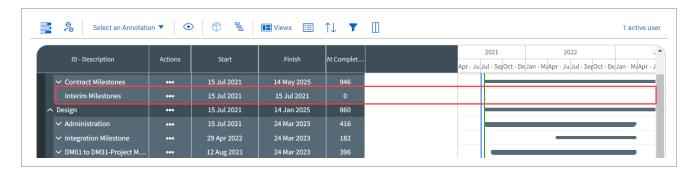


## **HIDE NO RESULTS**

In View Options, the Hide No Results toggle lets you hide any WBS items or groupings on the Plan page that do not yield any results.



For example, Interim Milestones does not show any scheduled activities, work packages, or milestones, in the Gantt chart.



When the Hide No Results toggle is set to On, Interim Milestones is removed from the Plan view.



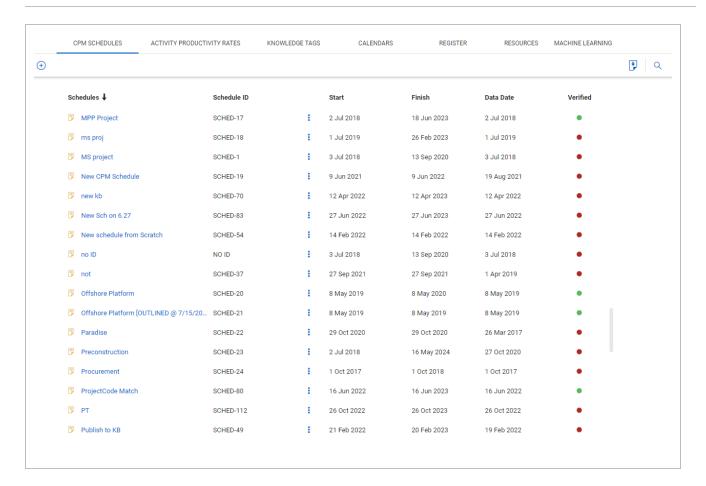
# LESSON 3 – KNOWLEDGE LIBRARY

## **KNOWLEDGE BASE**

#### RESOURCES IN THE KNOWLEDGE BASE

To access the Knowledge Base, click the **Knowledge Base** icon.

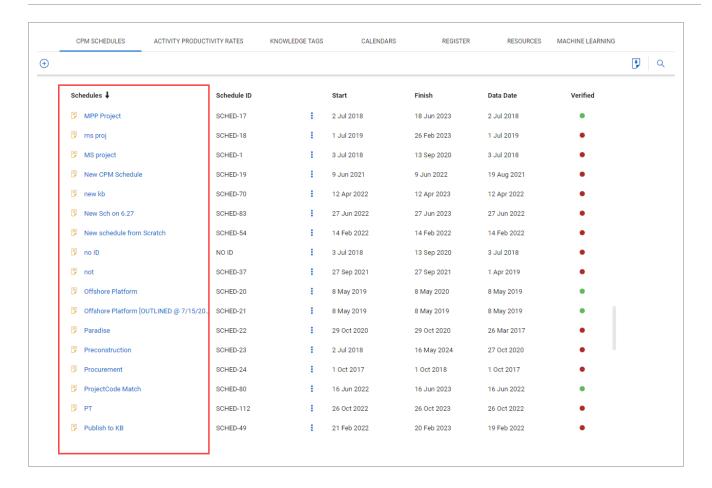
In the Knowledge Base, you can establish the base pool of resources for the organization. Schedule is built on top of augmented intelligence, or machine based learning. The Knowledge Base is used to enhance machine based learning and load with past schedule-related data that an organization would want to include in future schedules. Hence, this data that gets loaded should be as accurate as possible. After set up, schedulers can pull these into projects for use with the resource management functionality and analytics.



#### **CPM SCHEDULE**

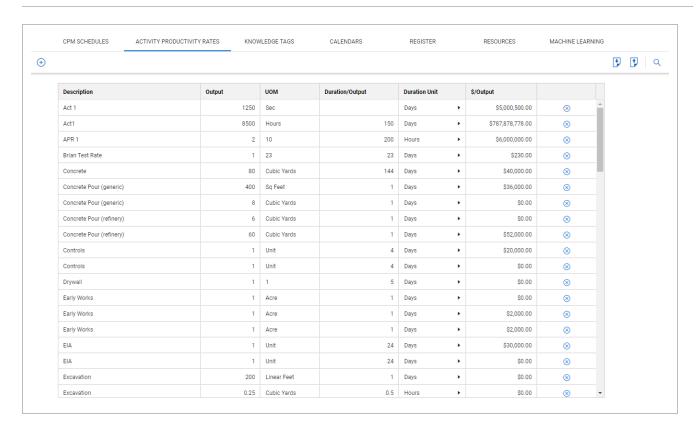
CPM schedules in the Knowledge Base contain the same information as project schedules. CPM schedules are past or current schedules where relevant schedule data can be used in future schedules. For example: if you are working on a new schedule for bridgework, you can store past bridgework schedules in the knowledge library to use later for machine learning for new projects.

The Verified column on the far right is controlled by an administrator, and represents schedules that have been certified as schedules that contain accurate data. Schedules that show a green dot are verified, and red dots are unverified schedules.



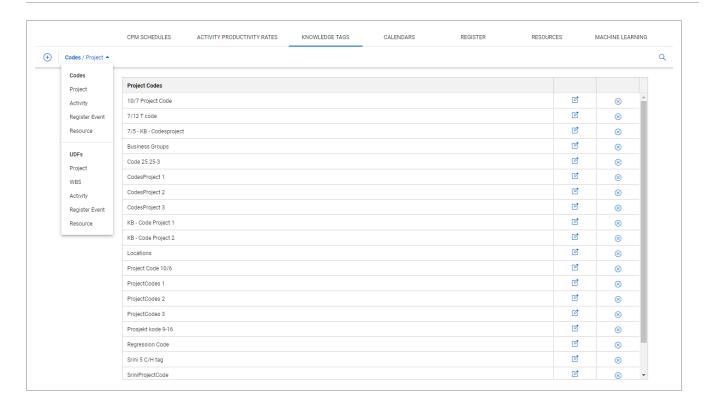
#### **ACTIVITY PRODUCTIVITY RATES**

Organizations can use Activity Productivity Rates deemed as being the most productive, which can be used to give you durations.



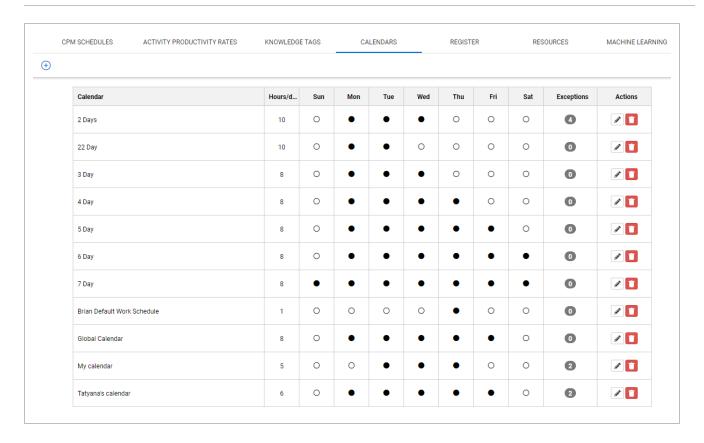
## **KNOWLEDGE TAGS**

On the Knowledge Tags tab, you can review tags defined at the organization level and exclude them as necessary from consideration by the Schedule inference engine. When a new project is created, you have the option to import these knowledge tags into the new project.



## **CALENDARS**

On the Calendars tab, additional calendars can be created, working days can be edited, and a default calendar can be defined. This is also where holidays are defined.



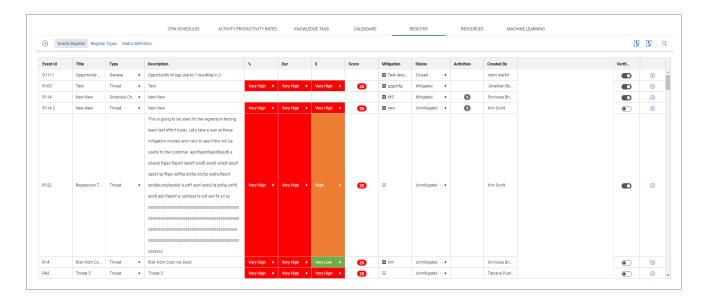
#### REGISTER

## **EVENTS REGISTER**

The Events register is where you store persistent risks that occur on projects. The Events register is useful for pulling stored risks into new schedules and use them for risk workshops. The following fields can be quickly edited from the register.

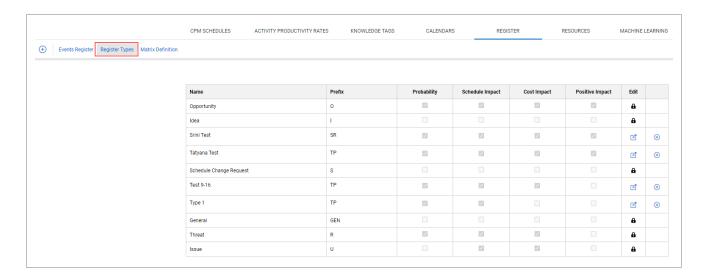
Tab	Function/Description
Title	Title of the event.
Type	This describes the type of register item, for example, Risk, Opportunity, or Action Item.
Description	Items descriptions can be edited at any time.
%	The Probability an event will occur in a risk simulation.
Dur	Impact range event would have on a simulation when it occurs.
\$	Impact range event would have on a simulation when it occurs

Tab	Function/Description	
Score	A score is automatically generated based on the probability and impact of items.	
Mitigation	Mitigation strategies can be captured here.	
Status	Indicates the status of an event in the register	
Activities	The number of times the register item appears schedules. Specific Project and WBS element appearances can be reviewed by clicking on the number. You can select the All drop down to filter the list by project.	
Created By	Indicates the user that created the Event.	
Verified	Items can be either created directly in the Knolwedge Library, or pushed from individual projects. Items pushed from projects will appear here as unverified, and will not show up as Smart Suggestion options in other projects until verified.	
Delete	Deletes the Event from the register and from any assigned instances in schedules.	



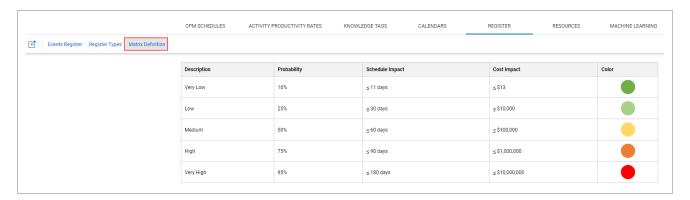
## **REGISTER TYPES**

Additional Register Types can be defined by selecting the register type tab.



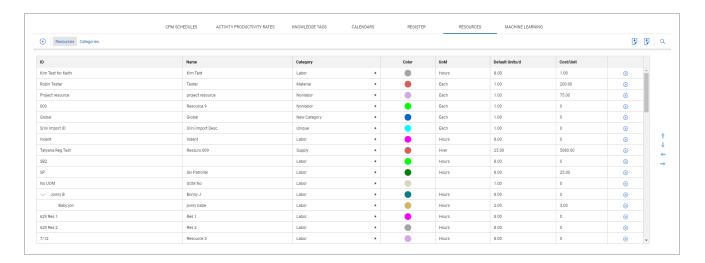
#### MATRIX DEFINITION

The tenant level definition of the likelihood and range of impact for both duration and cost a register event has in the cost risk, and schedule review views on risk simulations. These can be adjusted to be project or schedule specific

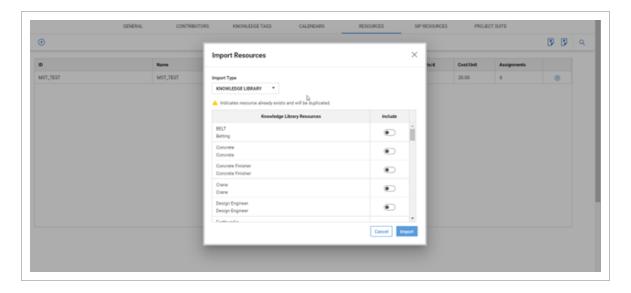


#### RESOURCES

Resource details such as ID, Name, Category, Default Units, and Costs can be edited in the register. The indent arrows located on the far right of the screen are used to create child resources or to move the resource to a different part of the grid.



Resources can be imported from a Microsoft Excel file and also exported, which can then be edited and imported back into the Resources tab.

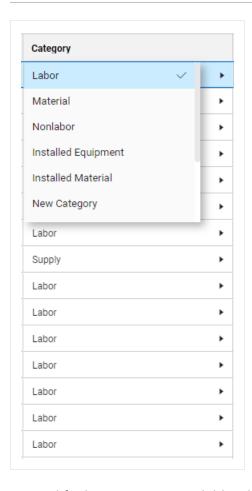


## **CATEGORIES**

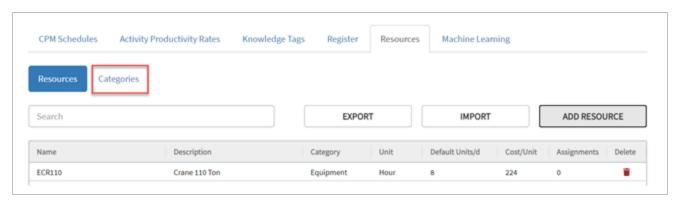
Schedule validates the Categories column in the Resources register after it is updated.

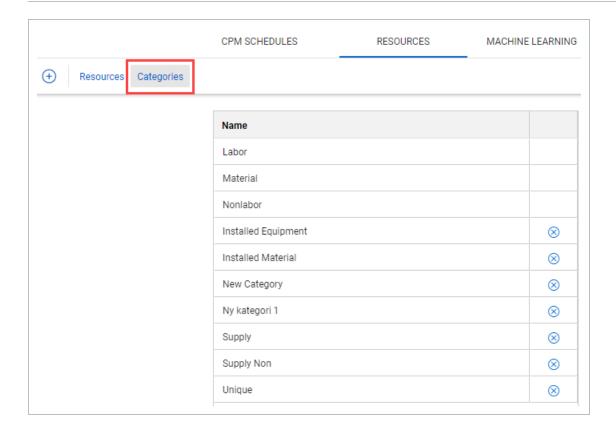
NOTE

Only System Administrators can add, edit, or delete Category types.



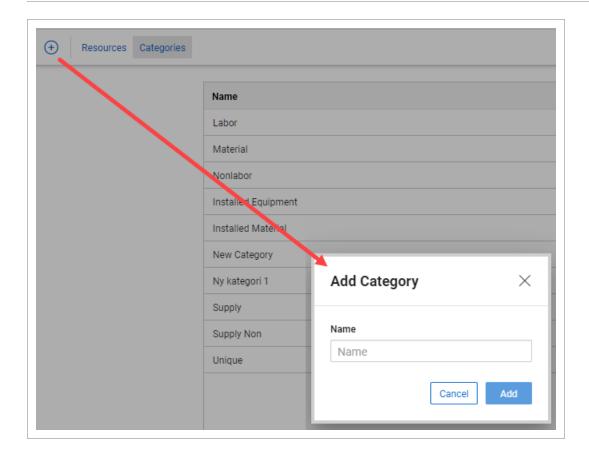
To modify the categories available, click on the Categories section of the Knowledge Library Resource register.





To add a category, click the **Add Category** button.

Type in a new category name. Click **Add** to complete the action.



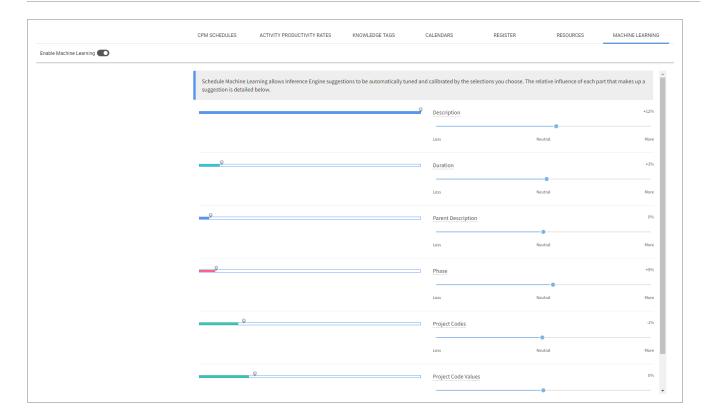
To edit a category name, click directly into the name field of the category to be modified.

If a category needs to be deleted, select the icon in the delete column.

NOTE If you are using Estimate or Control, these categories also match the default categories.

## MACHINE LEARNING

Machine learning lets inference engine suggestions be automatically tuned and calibrated by the chosen selection.

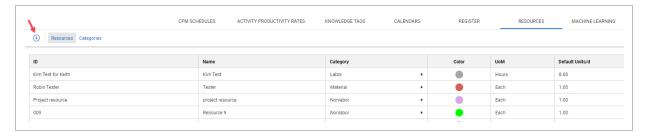


## **SET UP RESOURCES**

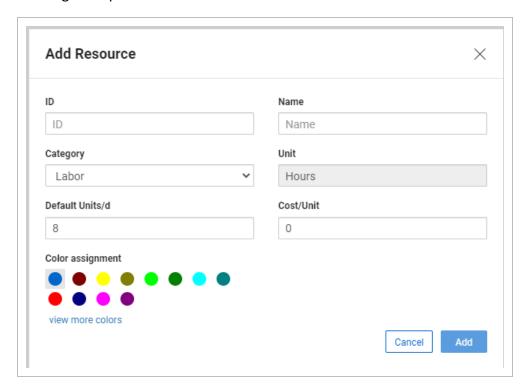
1. Open the **Knowledge Base** and then go to the **Resources tab**.



2. In the Resources Register, select the Add Resource button to establish a new resource.



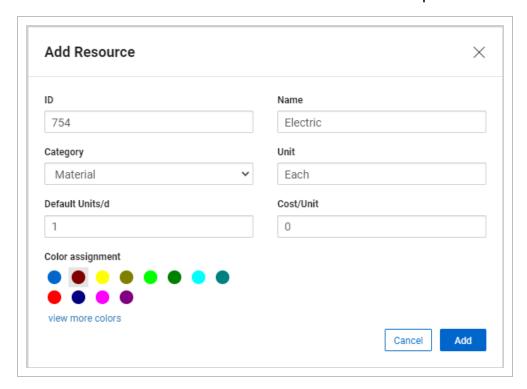
• A dialog box opens.



Field	Definition
Name	Recognizable resource name or abbreviation schedulers reference when selecting resources from the register
Description	Extended description or full title of the resource
Category	Resource type classification such as Labor, equipment, and material.

Field	Definition
Unit	The resource's unit of measure
Default Units/d	Daily unit production/completion rate
Cost/Unit	Cost per unit

3. Enter in the resource details and then click **Add** when complete.



• The new resource is added to the Resource register



NOTE

To edit a resource, click directly into the specific field of that resource in the register.

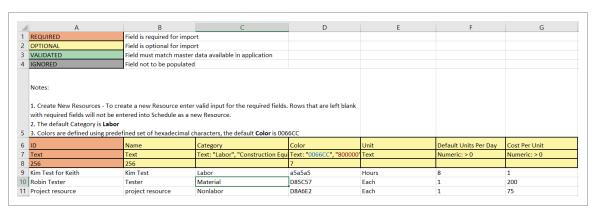
To delete a resource, click the icon in the Delete column.

- 4. Click the header of the column to sort by to sort resources by field.
  - Clicking the header initially sorts ascending/A-Z
  - Clicking the header a second time sorts descending/Z-A
  - Clicking the header a third time clears the sort function

#### IMPORT/EXPORT

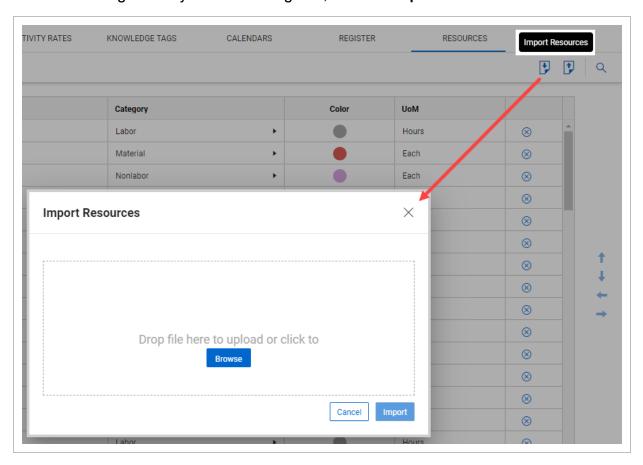
In addition to using the Resources register to set up individual resources, you can also import and export resources in bulk.

- 1. In the Knowledge Library Resource register, click the **Export**button.
  - Once selected, an Excel file downloads to your local drive. The file contains the list of resources currently in the organization's Resource register.

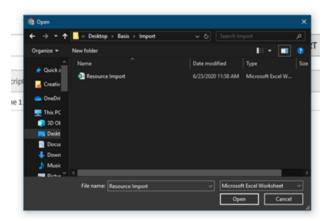


- 2. In Excel, populate the columns with additional resources and details.
  - · Once complete, save the .xlsx file

3. In the Knowledge Library Resource Register, click the **import** icon.



4. A dialog box opens where you select the updated .xlsx file. Select the file, and, click **Open**.



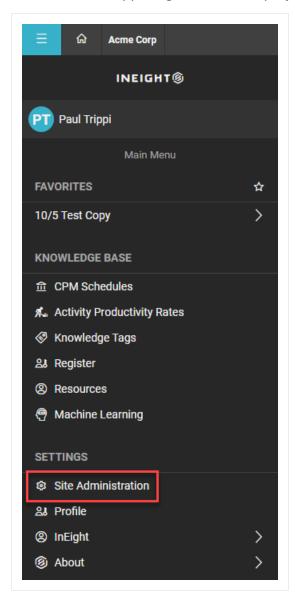
Schedule Help Topics Site Administration

• Schedule processes the data and updates the register with new items and changes.



#### SITE ADMINISTRATION

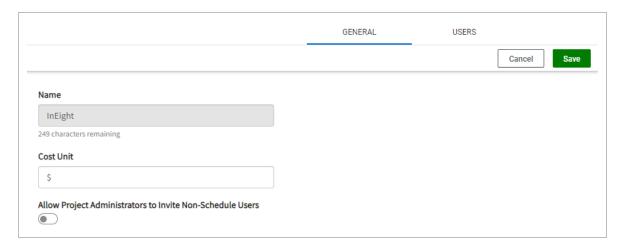
You can access the Application settings by clicking the **Site Administration** button, and can also be accessed in the upper right corner in a project.



Site Administration Schedule Help Topics

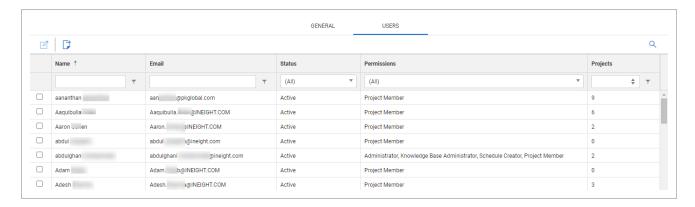
## **GENERAL SETTINGS**

From the General tab, project name, Cost Unit and Allow Project Administrators to invite Non-Schedule Users can be updated.



#### **USERS**

You can add both external and internal users to the project. You can also remove users or update their access levels.



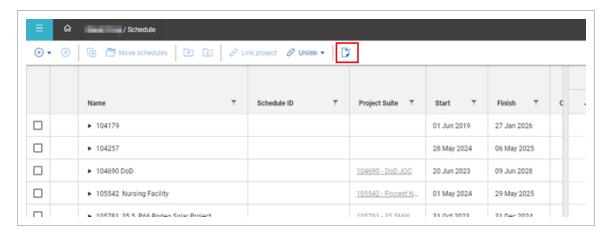


# LESSON 4 - PROJECT CREATION

## IMPORT A SCHEDULE

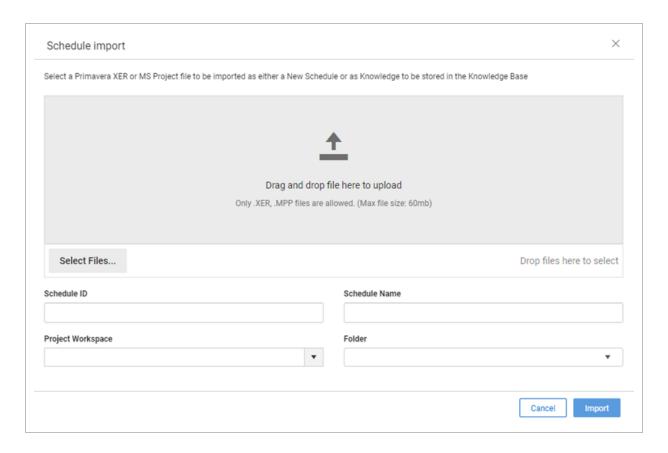
## IMPORTING A SCHEDULE

1. From the Schedule home page, click the **Import** icon.



- 2. Select a folder on your computer or external source, and then drag and drop the schedule to upload into the Schedule import dialog box.
- 3. Enter a schedule ID and schedule name. Select a project workspace and folder from the drop-down lists.

Import a Schedule Help Topics



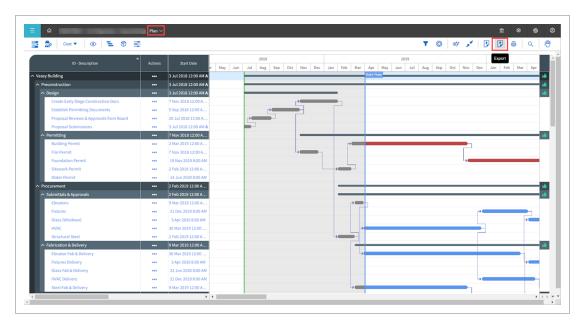
## 4. Click Import.

Schedule Help Topics Export a Schedule

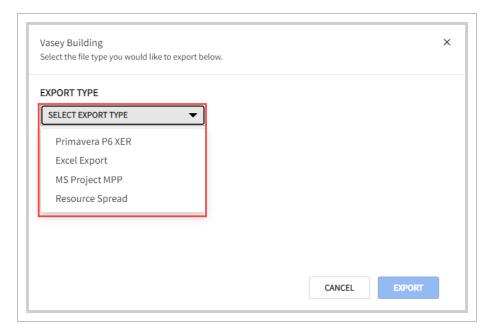
# **EXPORT A SCHEDULE**

#### **EXPORTING A SCHEDULE**

1. In Plan view, click the **Export** icon at the top right of the page.



2. Select the export type from the Export Type drop-down options. Click **Export**.

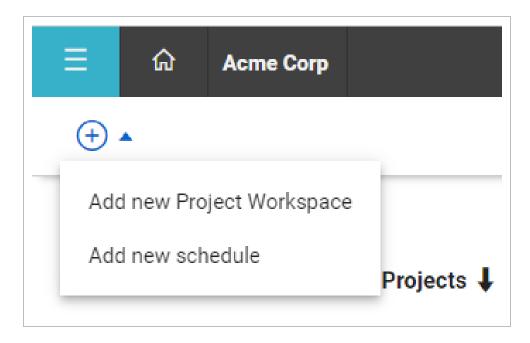


The export file is downloaded to your browser's download folder.

# CREATE A SCHEDULE FROM SCRATCH

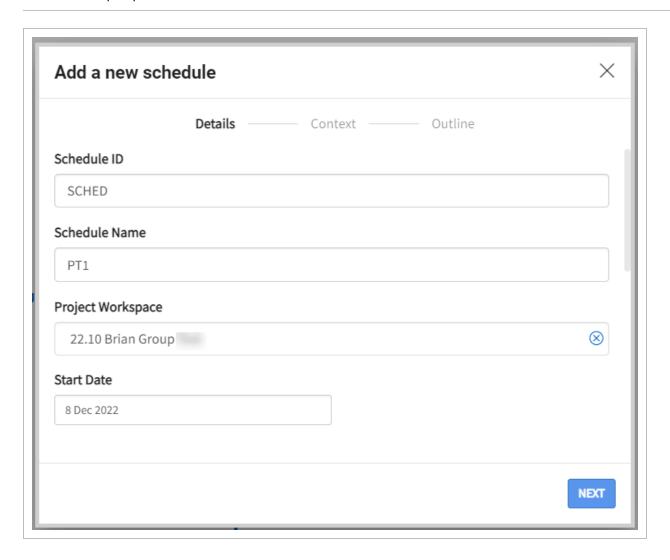
When you create a new schedule, there are two key sections to fill out: Details and Outline.

To start, click **Add New Schedule** in the Schedule register. This opens a window so that you can begin to fill out the schedule details.



# **DETAILS**

The Details section is the first stage for creating a new schedule.



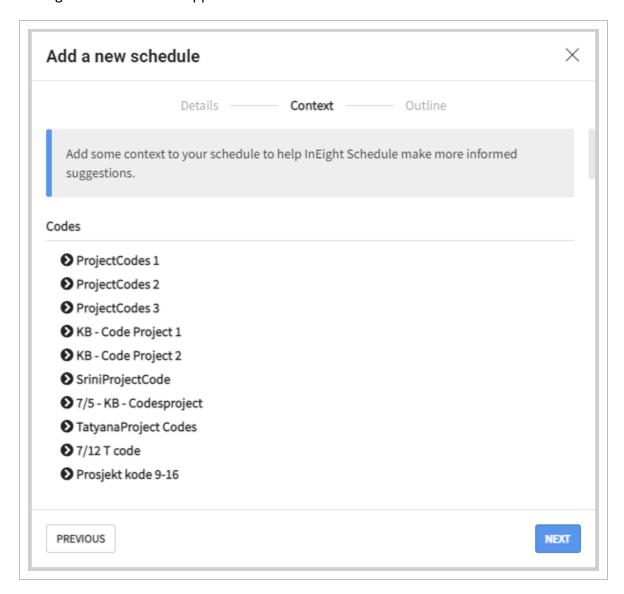
In the details section, complete the following information:

Field	Description
Schedule ID	Unique ID used for schedule identification.
Schedule Name	Official name of the schedule.
Project Workspace	Grouping of multiple schedules.
Start Date	Date the project starts.

Select Next.

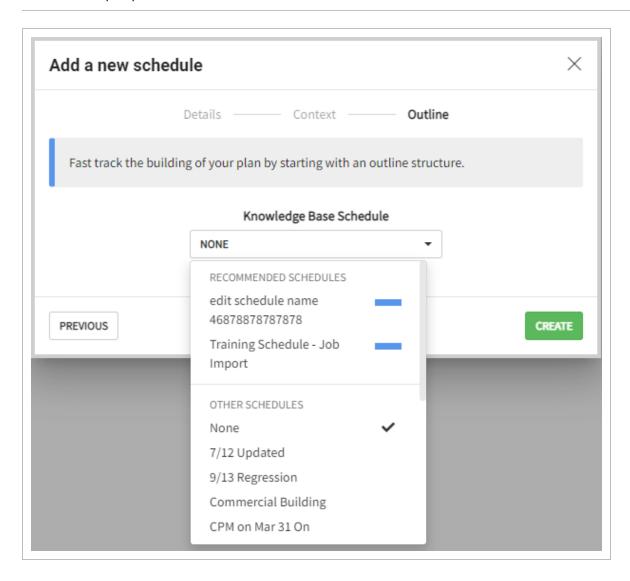
#### CONTEXT

The second stage in creating a schedule is Context. Context lets you select existing project codes and UDFs to apply on a newly created schedule. These selections help with Knowledge Base suggestions throughout the Schedule application.

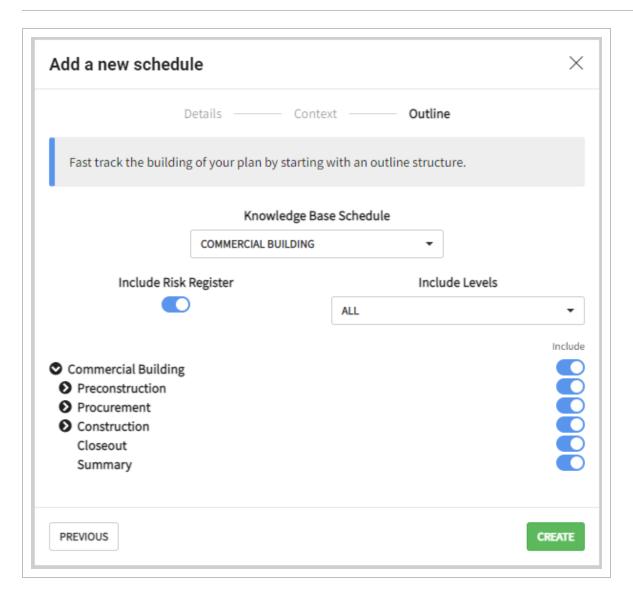


#### **OUTLINE**

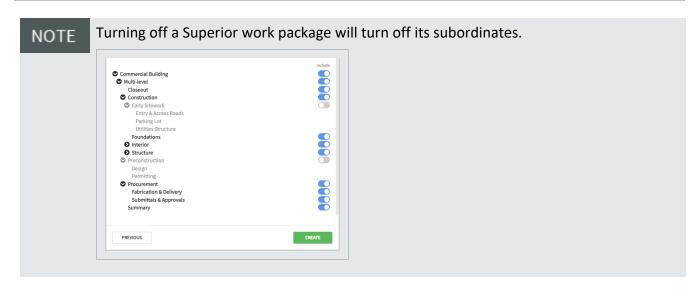
The third stage in creating a schedule is Outline. In this section, you select an existing Knowledge Library Schedule as reference for the new schedule being built.



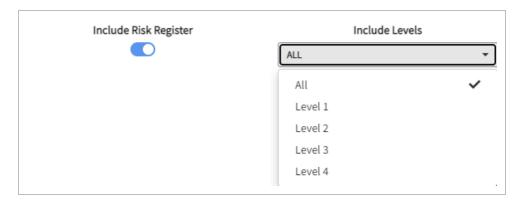
Select a schedule to bring in the work package structure from the Knowledge Base project.



You can select all or parts of the structure levels to use in the schedule being created. This is done by selecting a level from the Include Levels drop-down or by manually toggling work packages in the Include column.



Also, the include Risk Register toggle lets you specify whether to include risks, and if so, the level of risk to include.

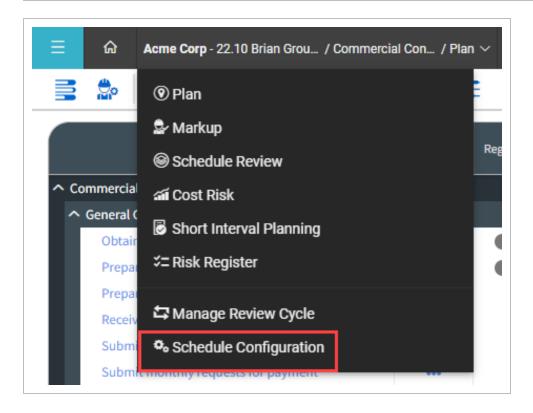


Any risks assigned to the Knowledge Library schedule are brought into the new schedule. Include Risk Register brings in the risk register items from the Knowledge Library Schedule into the new schedule.

NOTE The available risk levels are configured at the organization level.

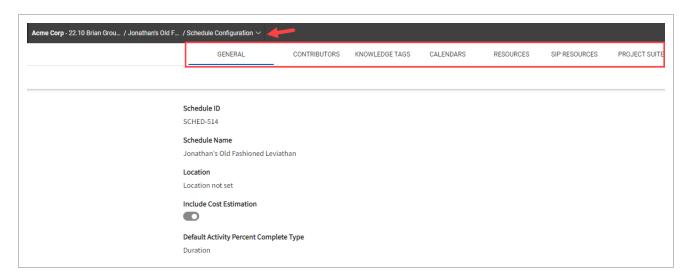
# SCHEDULE CONFIGURATION SETTINGS

Schedule settings lets you adjust the data date, switch schedule modes, switch how out of sequence progress is handled. These functions can be accessed via the secondary toolbar at the top of Plan view.



#### SCHEDULE CONFIGURATION

Schedule Configuration contains the general information and settings for the current project.

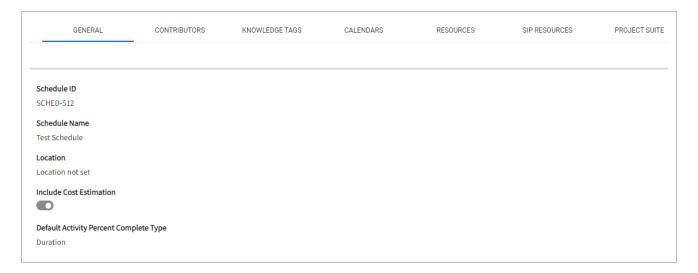


Depending on the tab selected, information and settings pertaining to the tab heading are shown.

Tab	Function/Description
General	Schedule details, such as Project Name, Location, Estimate, Benchmark and work hours.
Contributors	Add, remove, and edit project contributors.
Crews	Set up standard crews for the project.
Knowledge Tags	Manage knowledge tags on the project.
Calendars	Define project calendars and non-workdays.
Resources	Manage project resources.
SIP Resources	Activities from the CPM Schedule show in the Short Interval Planning (SIP) view that are grouped, based on how the Plan view WBS is organized.
Project Suite	Connectivity to other InEight Project Suite Solutions (as needed).

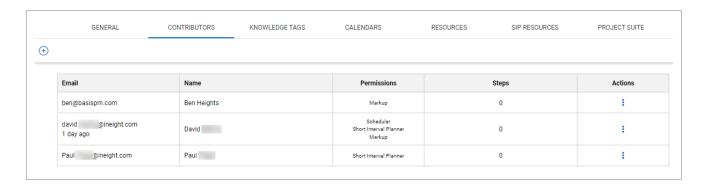
# **GENERAL**

On the General tab, you can configure the project details.



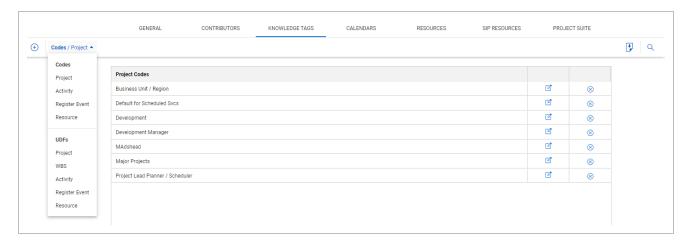
# **CONTRIBUTORS**

On the Contributors tab, both external and internal users can be added to the project. Existing contributors can be removed or have their access level updated.



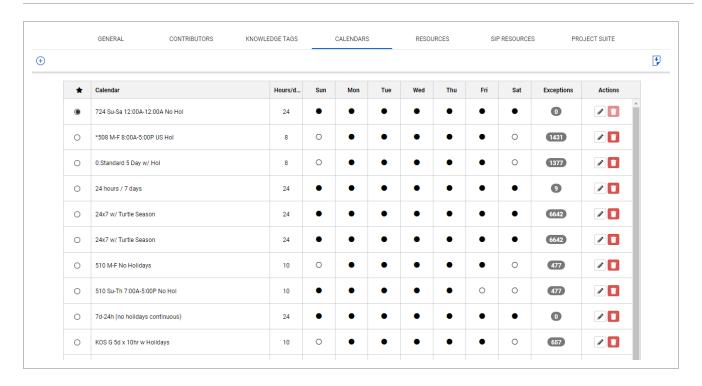
#### **KNOWLEDGE TAGS**

On the Knowledge Tags tab, organizational defined tags can be reviewed, and excluded from consideration by the Schedule inference engine.



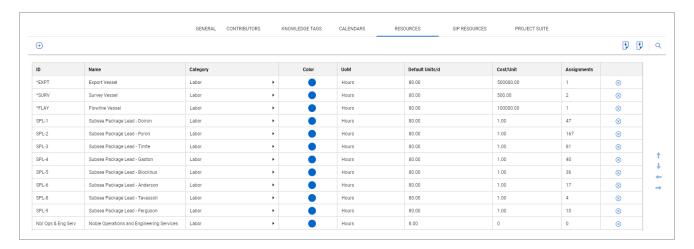
#### **CALENDARS**

On the Calendars tab, additional calendars can be created, working days can be edited, and a default calendar can be defined. This is also where holidays are defined.

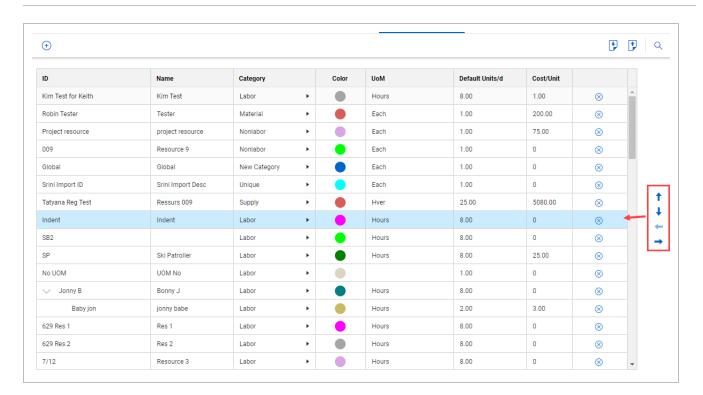


#### **RESOURCES**

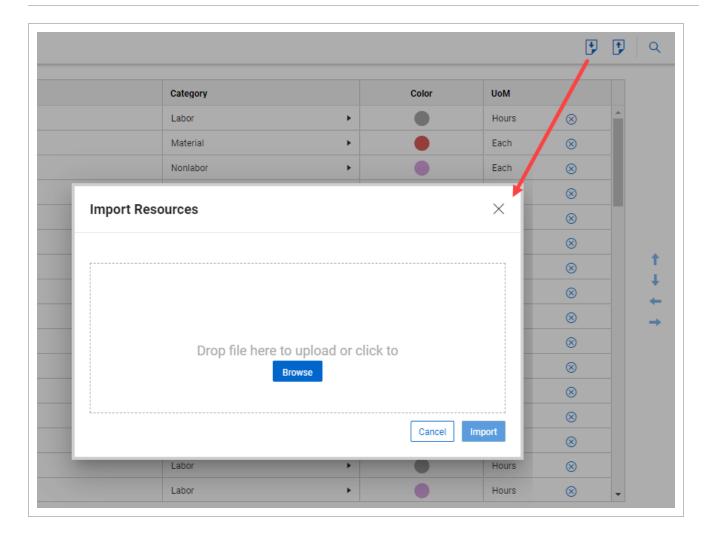
On the Resources tab, additional resources can be added and searched. Resource details such as ID, Name, Category, Unit, Default Units, and Costs can be edited in the grid by double-clicking the cell. Use the indent arrows on the right to create a child resource from the selected resource or to move the resource to a different part of the grid.



Use the indent arrows on the right to create a child resource from the selected resource or to move the resource to a different part of the grid.



Resources can be imported using the Excel or Knowledge Library import type. Use the toggles from the Knowledge Library import to select resources to import.

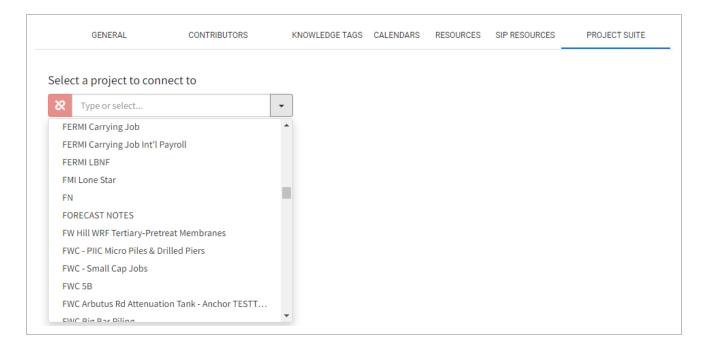


# SIP RESOURCES

On the SIP Resources tab, SIP Resources can be created, edited, deleted, and searched. SIP Resources also shows which step each resource is being used.



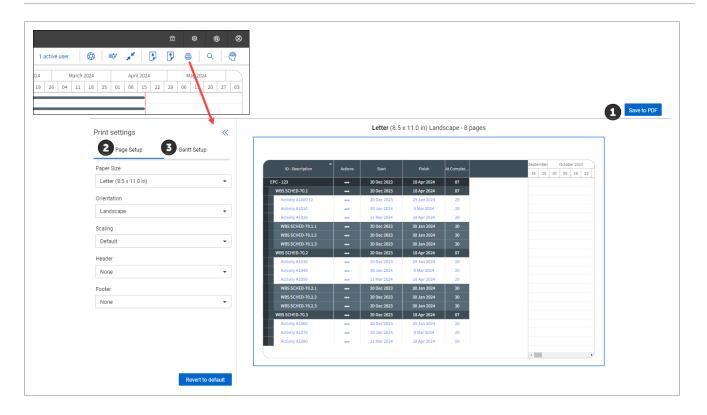
# **PROJECT SUITE**



# **PRINT VIEW**

The Go To Print View button lets you save a printable version to a PDF file and also customize printable output by modifying the settings in the Page Setup and Gantt Setup tabs.

Schedule Help Topics Print View

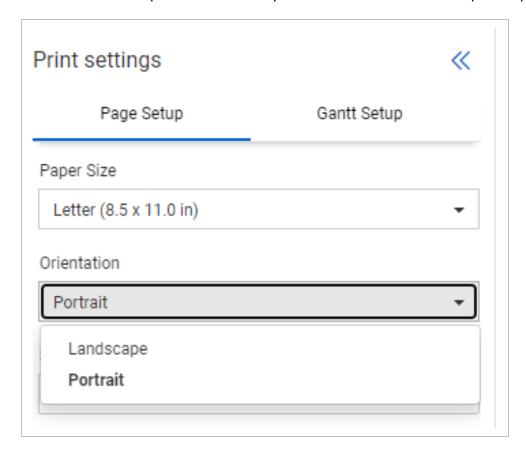


#### PAGE SETUP OPTIONS

The Paper Size drop-down menu lets you choose several different types of paper sizes.

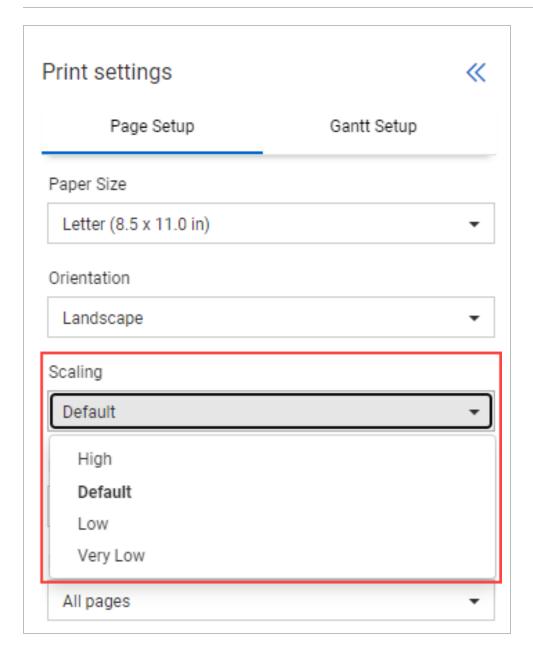


The Orientation drop-down menu lets you choose between a landscape or a portrait orientation.

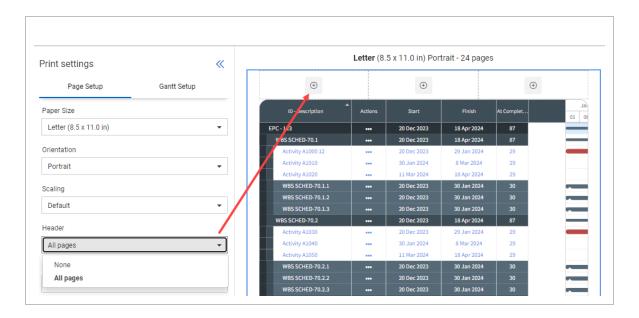


Scaling for the PDF can be set at High, Default, Low or Very low settings.

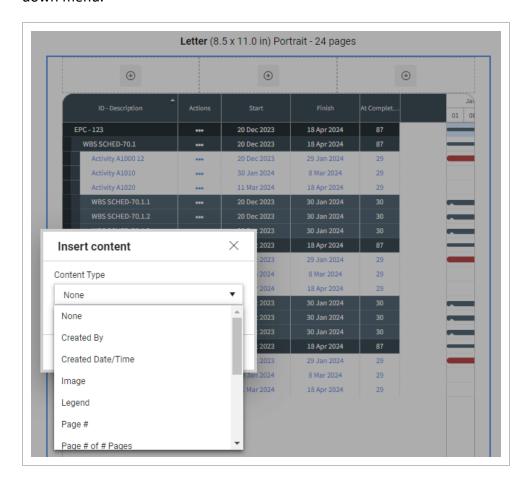
Schedule Help Topics Print View



The header drop-down menu lets you add headers to the PDF.

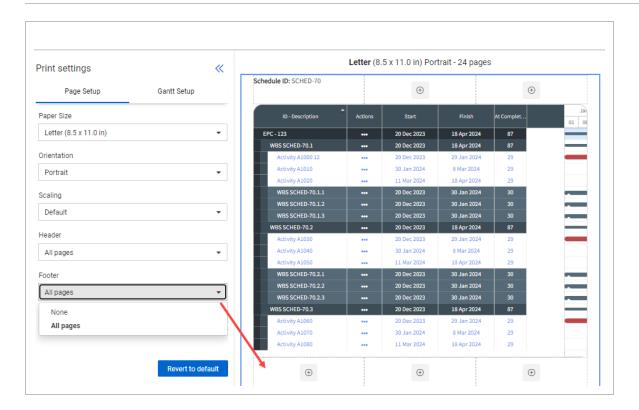


Select one of the three header add icons to insert one of the header content types from the drop-down menu.

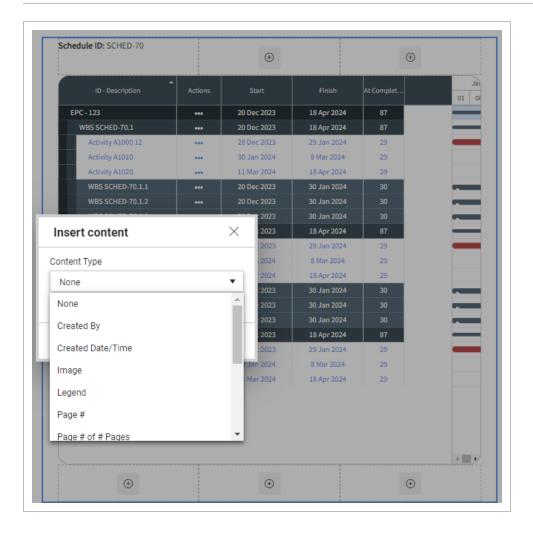


The footer drop-down menu lets you add footers to the PDF.

Schedule Help Topics Print View



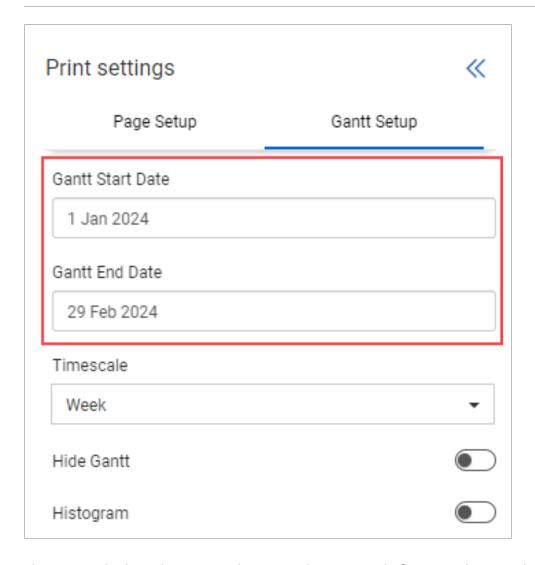
Select one of the three footer add icons to insert one of the footer content types from the drop-down menu.



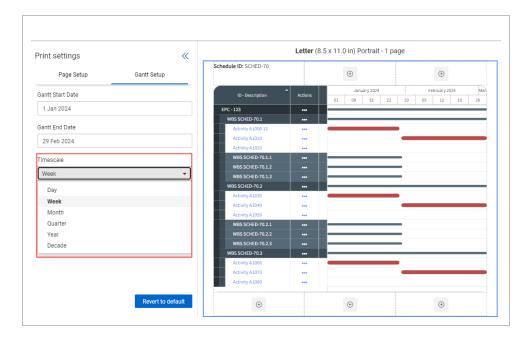
#### **GANTT SETUP OPTIONS**

The Gantt Start Date and Gantt End Dates lets you choose beginning and end dates to show on the Gantt chart.

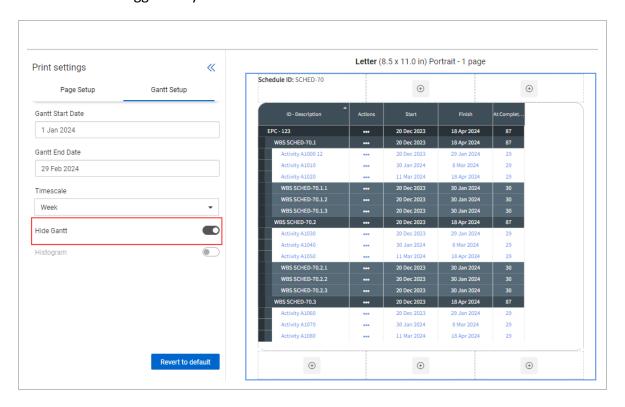
Schedule Help Topics Print View



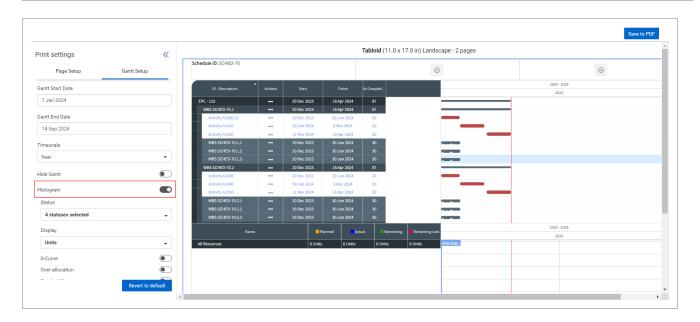
The Timescale drop-down menu lets you select a period of time to show on the Gantt chart.



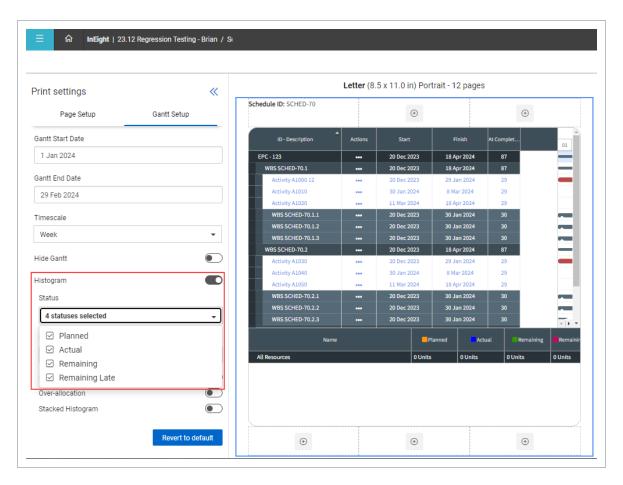
The Hide Gantt toggle lets you hide the Gantt chart from the PDF.



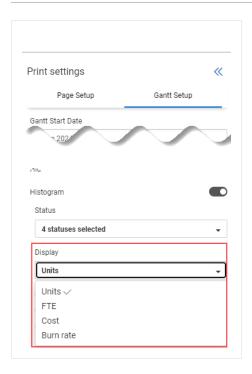
The Histogram toggle controls the display of the histogram in the PDF.



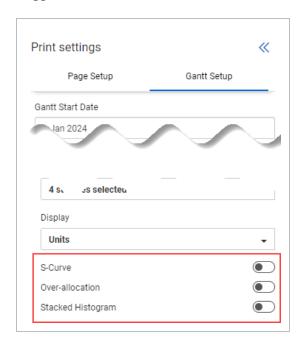
The Status field under Histogram lets you show the Planned, Actual, Remaining and Remaining Late columns in the PDF.



Resources can be displayed as Units, FTE, Cost or Burn Rate in the Display drop-down.



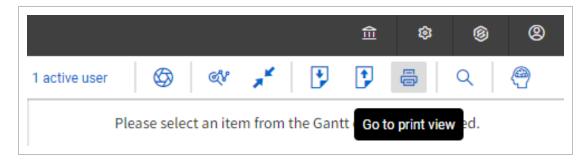
Toggles for S-Curve, Over-allocation and Stacked Histogram can also be turned On or Off.



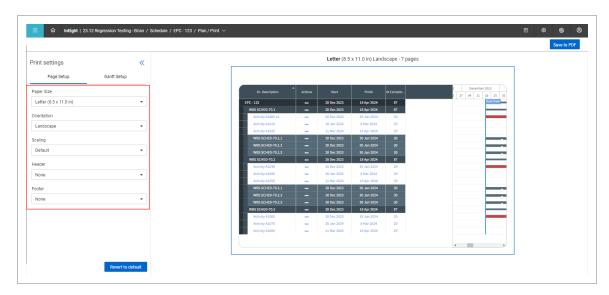
Schedule Help Topics Print View

#### SAVE TO PDF

1. In Plan view, click the **Go to print view** icon at the top right of the page.

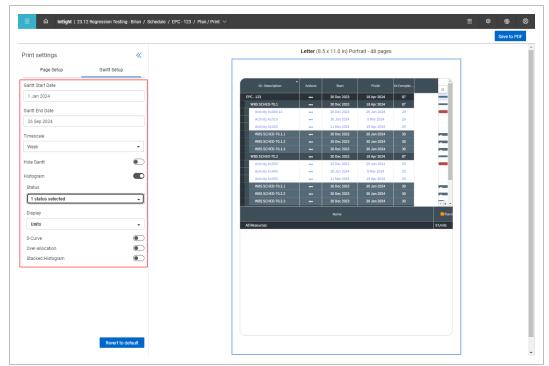


The print view defaults to the Page Setup tab where you can change the page setup paper size, orientation, scaling, header and footer settings.

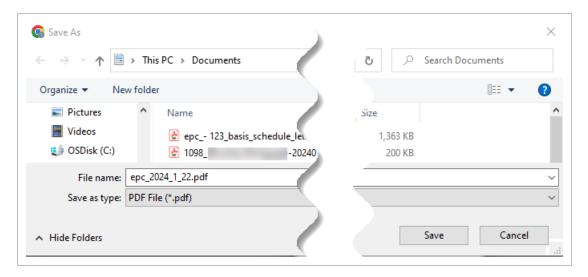


On the Gantt tab, you can select Gantt start and end dates, a timescale time period, an

option to show or hide the Gantt chart, and the option to show the histogram.

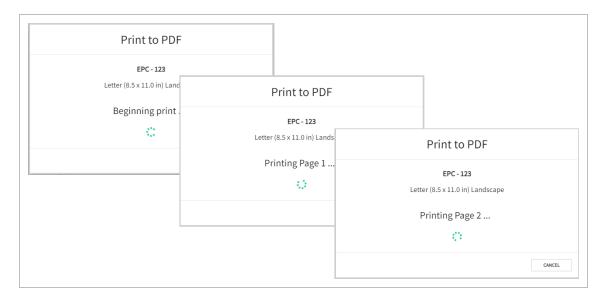


- 2. Click Save to PDF.
- 3. In the Save As window, select a file name and choose a file location, then select **Save**.



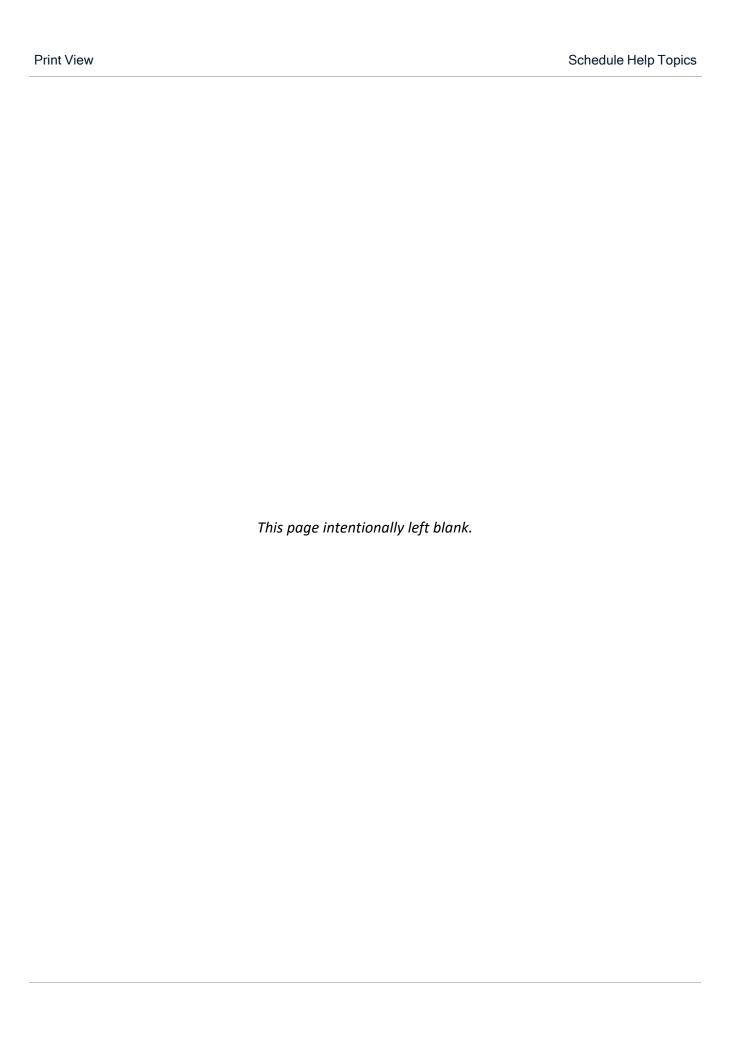
Schedule Help Topics Print View

#### The Print to PDF windows will show printing status.



A success message will show when the PDF printing is complete.





# LESSON 5 - PACKAGES AND ACTIVITIES

#### **ACTIVITY PRODUCTIVITY RATES**

Productivity rates allow schedulers to establish a productivity factors for activities and thus scale durations accordingly.

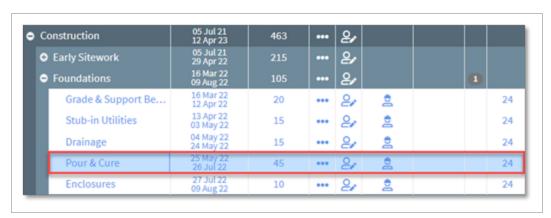
NOTE

These rates also aid in generating a bottom-up cost for the project.

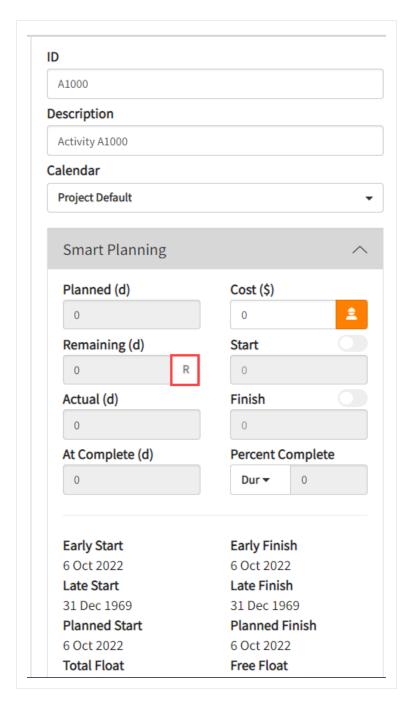
To set the productivity factor, use the built-in application in the Iris' Smart Planning Section.

#### SET THE PRODUCTIVITY FACTOR

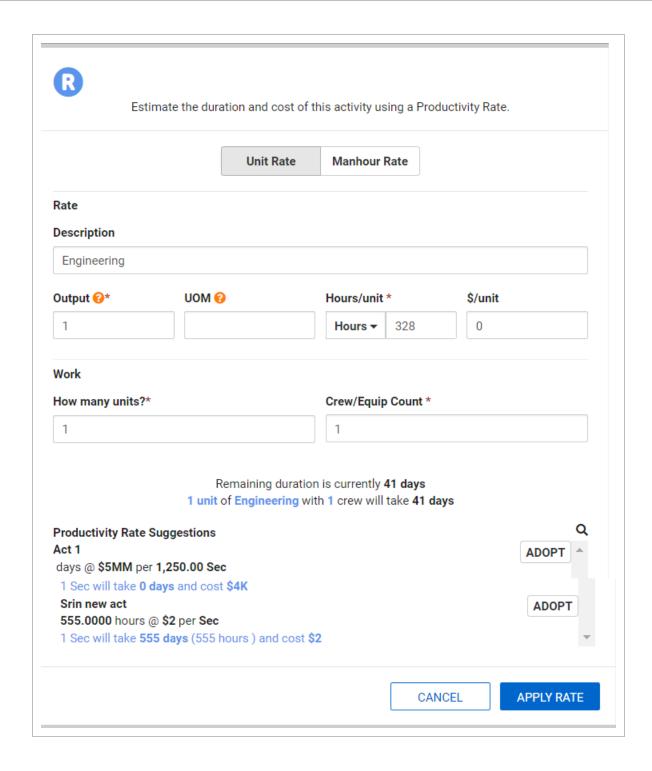
1. Select an activity.



2. In Iris > Smart Planning section, select the set productivity rate option for the activity duration field.



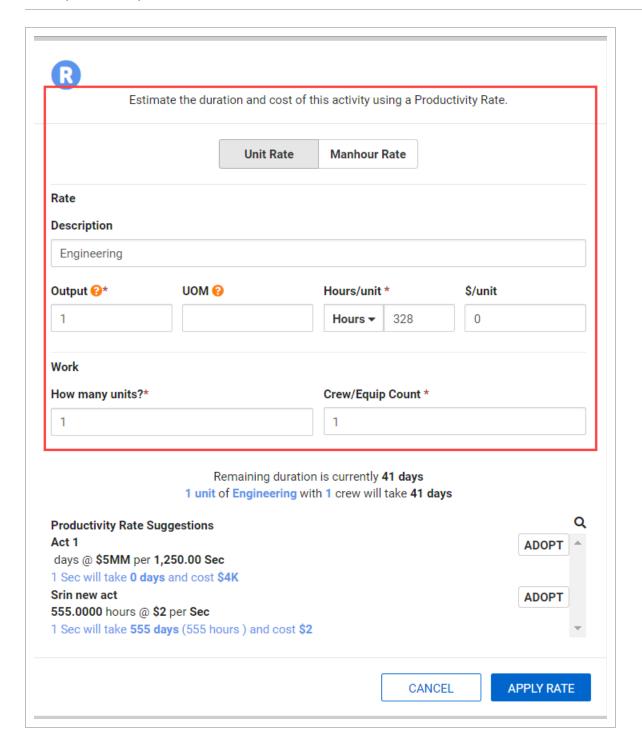
 A new window opens with the Productivity Rate Calculator and Knowledge Library Suggestions



#### USING THE PRODUCTIVITY RATE CALCULATOR

In the top section, schedulers establish the package of work to be conducted. Here, you enter the values for the calculator to use to determine the base productivity rate:

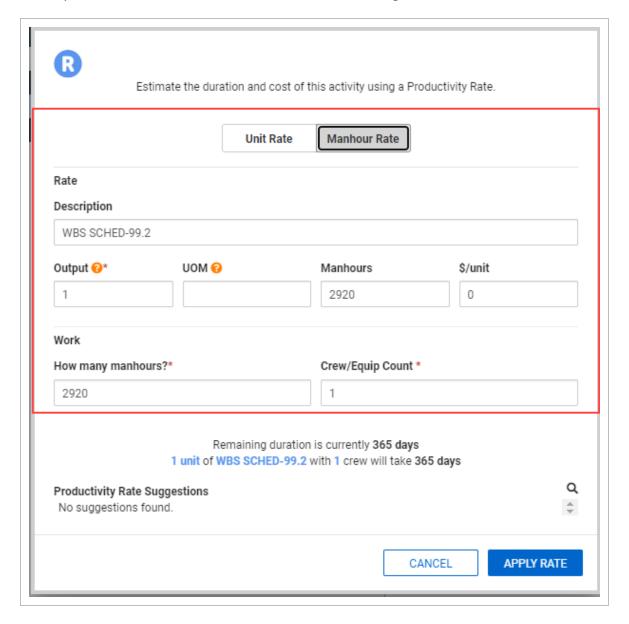
When you select the Unit Rate method, the following fields are shown.



Field	Description
Activity Description	Activity this Productivity Rate is for
Output	Output quantity for a single package (in the respective Unit of

Field	Description
	Measure)
UOM	Unit of Measure description
Time/ "Output & UoM"	Time (Hours/Days/Weeks) to complete the output established
\$/"Output & UoM"	Cost to complete the output established

When you select the Manhour Rate method, the following fields are shown.



All of the Manhour Rate fields are the same as the Unit Rate Fields, with the exception that the Manhour Rate uses Manhours and the work calculates with manhours instead of units.



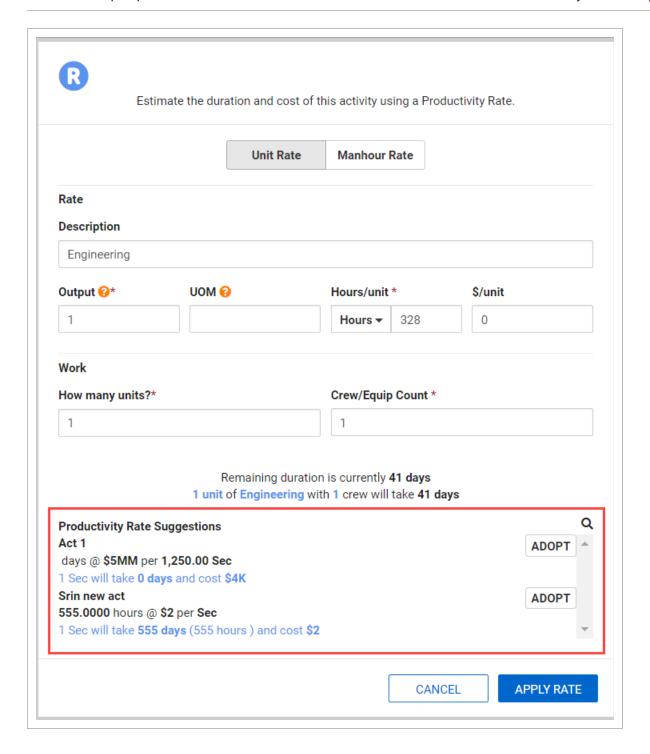
Under the Work subheader, schedulers can define the variables on the current project that the productivity rate will be factored against:

Field	Description
How many "manhours"?	Total quantity of manhours of effort to be expended
Crew/Equipment Count	Total Crews or Equipment assigned to complete the work

After all the variables have been entered, Schedule provides a summary of the calculation.

#### USING THE KNOWLEDGE BASE SUGGESTED RATES

The Knowledge Base pulls in suggested productivity rates based on past packages that are similar in their descriptions, associated knowledge tags, and benchmark selection.



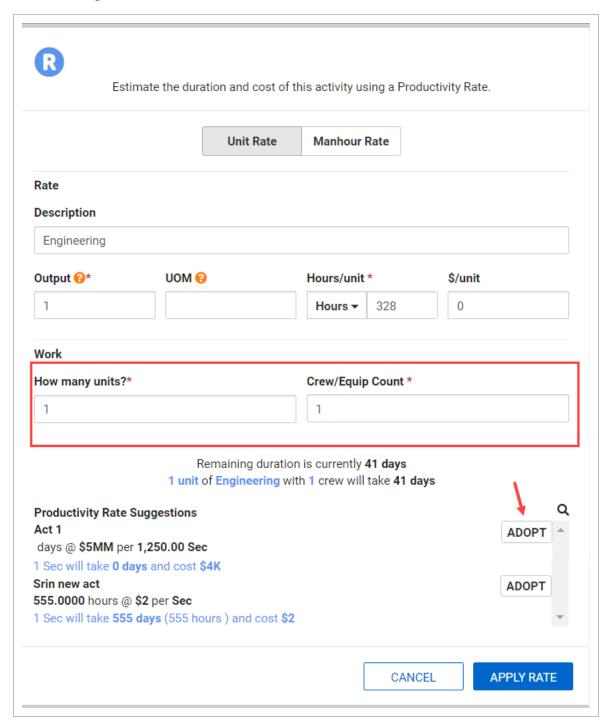
To select a suggestion, click **Adopt**. This will automatically fills in the Productivity Rate Calculator with the values from the Knowledge Library.



You can still make adjustments to the rate for the current project after adopting the suggestion.

# CALCULATE PRODUCTIVITY RATES

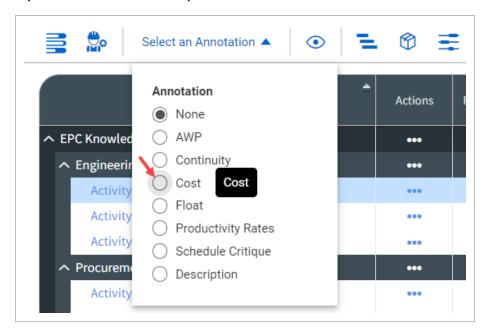
- 1. Go to the Knowledge Base productivity rate suggestions and **Adopt** a productivity rate.
- 2. Set or change the amount of work and crew size.



Schedule Help Topics Create Activities

NOTE Pay attention to how this impacts the activity duration and cost

- 3. Click **Apply Rate** when complete.
- 4. Open the Annotation drop-down menu and select Cost.



Now, you can view your project's bottom-up and top-down costs



# **CREATE ACTIVITIES**

There are two ways to conceptualize activity creation within InEight Schedule and depending on your intended outcome, there are benefits to each process:

- Knowledge subnet
- · Create form scratch

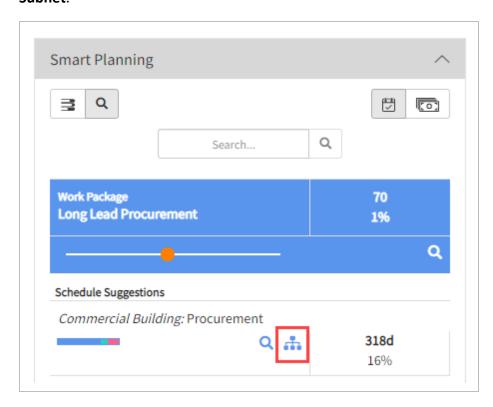
#### **KNOWLEDGE SUBNETS**

Schedule leverages the Knowledge Base to rapidly build a schedule based on historical projects or existing templates. This feature enables you to pull in similar activities from Knowledge Base projects and adjust them based on the parameters of the project being created.

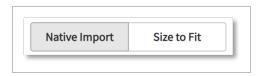
Create Activities Schedule Help Topics

# **BUILDING A SCHEDULE**

- 1. Select a planning package.
- 2. From the Iris > Smart Planning, under the first Schedule Suggestion, click Import Knowledge Subnet.



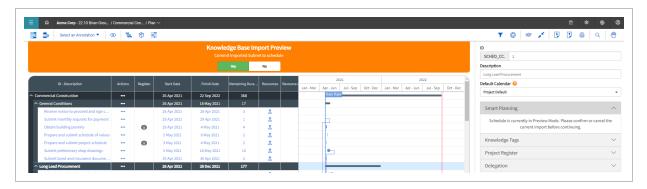
- The merge window opens, letting you customize your selection of planning packages and activities. For this example include all packages and activities in the subnet switched on
- 3. After the subnet selection is made, the option to bring in Knowledge Base subnet as *Native Import* or *Size to Fit* is available.



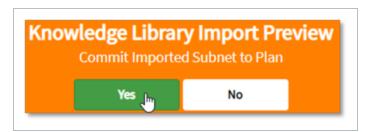
- Native Import: it will bring in the selected subnet with the original durations from the Knowledge Base
- Size to Fit: it will proportionally adjusts the subnet to fit within the duration of the Superior planning package in the current schedule

Schedule Help Topics Create Activities

- 4. Select either Native Import or Size to Fit.
- 5. When complete, click Preview.



- Schedule merges in the Knowledge Subnet into the project and presents it as a preview.
- 6. If the preview looks good for merge, select **Yes** to commit the import in Schedule.



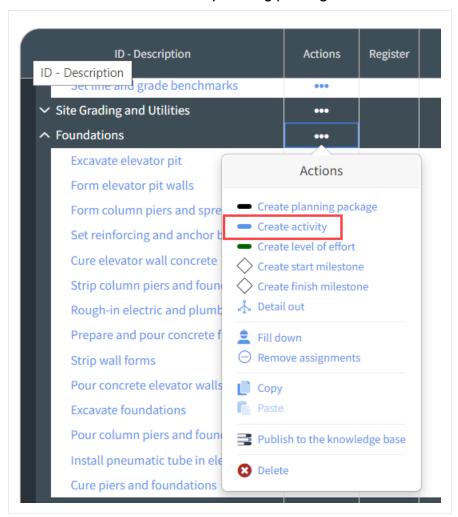
#### **ACTIVITIES FROM SCRATCH**

The second way to create activities is from scratch. This allows activities not yet in the Knowledge Library to be created on the project. Additionally, it provides schedulers total manual control when creating an activity.

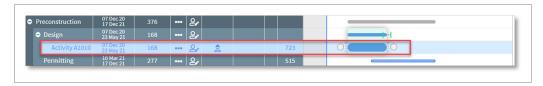
Create Activities Schedule Help Topics

# **BUILD ACTIVITIES FROM SCRATCH**

1. Click the **Actions** icon for the planning package which the subordinate activity falls under.



- 2. Select Create Activity.
  - · A new activity will appear as a subordinate



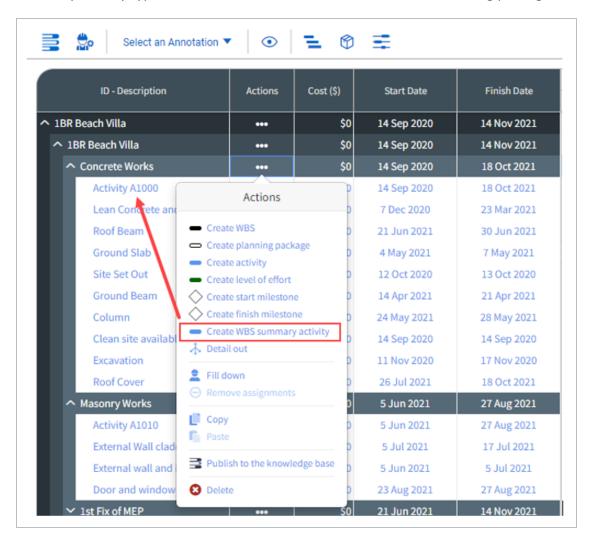
3. Rename your activity by either selecting the description field in the Gantt View or by going to the Iris and adjusting the description there.

Schedule Help Topics Create Activities



#### WBS SUMMARY ACTIVITY TYPE

In Schedule > **Plan**, you can create a WBS summary activity. Primavera XER imports support the WBS summary activity type and does not convert these summaries to Planning packages.



Create Activities Schedule Help Topics

When you increase or decrease the duration of a portion of your WBS in your schedule, the WBS summary activity dynamically reacts to the modified duration changes.



You can load resources into WBS summary activities to help linearly spread units over a specific time frame. Different calendars can be assigned to the WBS summary activity for tracking.

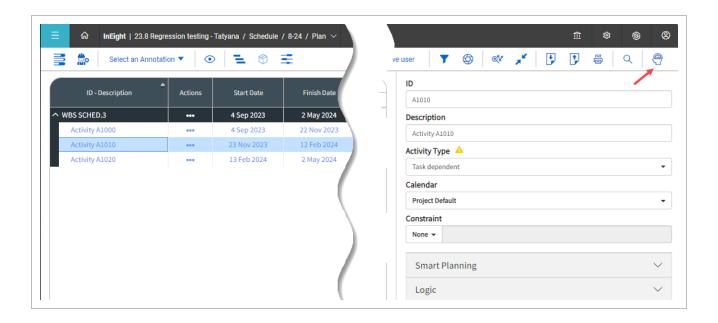
#### CHANGE ACTIVITY TYPE

You can select an Activity Type in the plan schedule and change it from one type to another via a drop-down menu, which lets change an activity type without having to leave the page.

#### CHANGE ACTIVITY TYPE

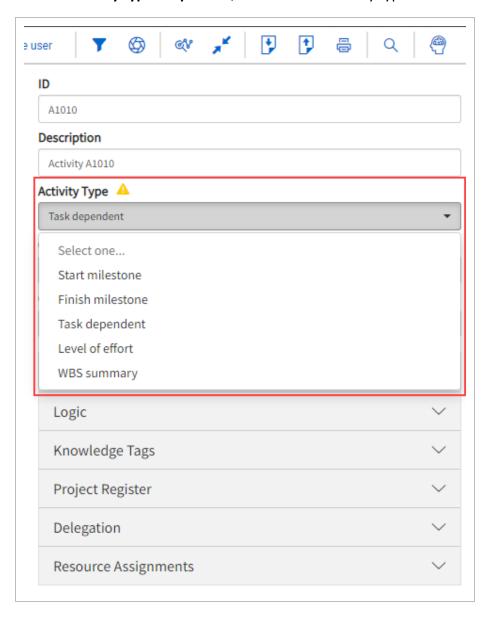
- 1. From the Schedule Plan view select an (terminal level) **Activity**.
- 2. Click on Show/Hide Iris.

Schedule Help Topics Create Activities



Create Activities Schedule Help Topics

3. Click on **Activity type drop-down**, and select an activity type.



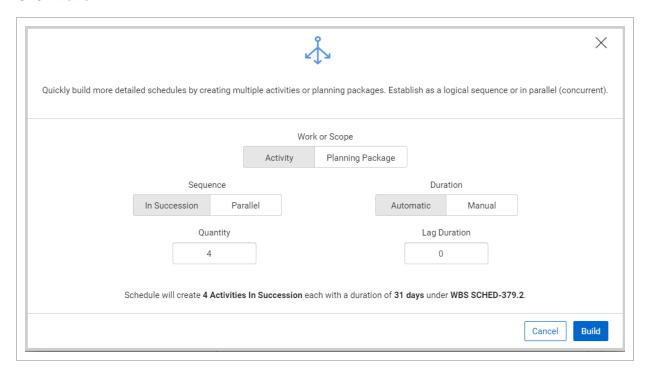
# **BULK ACTIVITIES FROM SCRATCH**

If multiple activities are to be created from scratch, the detail out function can be used as well.

Schedule Help Topics Create Activities

#### CREATE ACTIVITIES IN BULK

- 1. Click the **Actions** icon for the planning package that the subordinate activities fall under.
- 2. From the Actions menu, click **Detail Out**.
- 3. Create your activities as needed.
- 4. Set the Work or Scope option to Activity.
- 5. Set the Sequence option to In Succession.
- 6. Set the Duration to Automatic.
- 7. Set your Quantity.
- 8. Click Build.



9. Change the activity names and their respective duration.



Create Activities Schedule Help Topics

#### ASSIGN KNOWLEDGE TAGS

Knowledge Tags connect the data between the Knowledge Base, schedules, and activities. Assigning Knowledge Tags to planning packages and activities aid in associating schedules of similar scope, cost, duration, location, discipline etc. for InEight Schedule to generate suggestions and benchmarks.

NOTE

The process of associating Knowledge Tags to activities is fundamentally the same for planning packages.

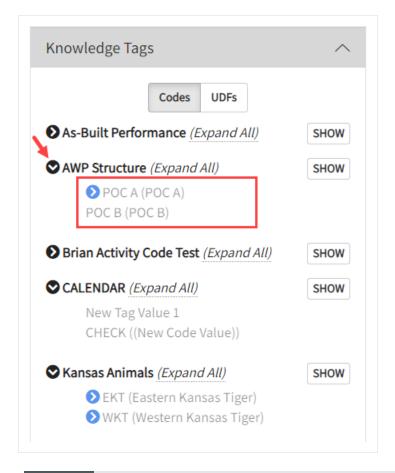
#### ASSIGNING KNOWLEDGE TAGS IN THE IRIS

- 1. Select an activity. Open the Iris and go to the Knowledge Tags Section.
  - Knowledge Tags will appear in the Iris based on what is set up in the Knowledge Base & the Configuration Knowledge Tags Register.



2. Click on the **arrow** to expand the Knowledge Tags available within each group.

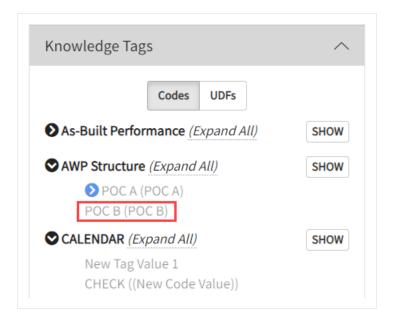
Schedule Help Topics Create Activities



NOTE Some tags have "Inherited" values. These are rolled down from a superior level (i.e. assigned at the project level, assigned at the planning package level)

3. Select a tag from the drop-down menu to assign it to the activity.

Create Activities Schedule Help Topics



#### **ASSIGNING LOGIC**

Logic is what links planning packages, activities, and milestones together throughout the schedule, for example when:

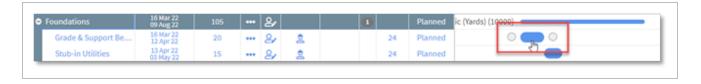
- an activity finishes, another starts
- · two activities kick off at the same time
- · multiple activities must be completed before another begins

Within Schedule, there are two ways to setup schedule logic: via the Gantt Chart or the Iris.

#### USING THE GANTT CHART TO ASSIGN LOGIC

The Gantt Chart has built-in functionality allowing activity logic to be tied together directly in the visual. This is great for quickly adding or adjusting logic in the schedule.

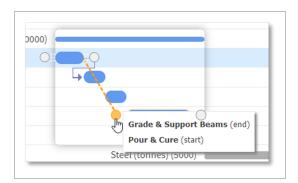
When hovering over any activity bar in the Gantt chart, two dots will appear at the beginning and end of the activity:



Clicking and dragging either dot from what activity to another will create a logic tie.

Schedule Help Topics Create Activities

- Dot at the beginning of an activity: the start logic of the activity
- Dot at the end of an activity: the end logic of the activity



Connecting dots between activities, define the type of logic being applied.

Function (Connect the Dots)	Logic (How to Connect)	
Grade & Support Beams (start) Stub-in Utilities (start)	Start-to-Start (SS)	Connect the start of one activity to the start of another activity
Grade & Support Beams (end) Drainage (start)	Finish-to-Start (FS)	Connect the end of one activity to the start of another activity
Grade & Support Beams (end) Stub-in Utilities (end)	Finish-to-Finish (FF)	Connect the end of one activity to the end of another activity
Stub-in Utilities (start) Drainage (end)	Start-to-Finish (SF)	Connect the start of one activity to the end of another activity

Planning Mode Schedule Help Topics



The first activity dot selected is treated as the predecessor to the second activity dot. Thus, the second activity will be a successor to the first activity.

#### **RELEVANT LINKS**

Course - Schedule Detailed Planning Add Schedule Detail

# PLANNING MODE

At the start of the project or phase, non-schedulers identify the key items to be planned for and create a rough timeline of the plan. In Eight Schedule gives you the ability to do this in a way that easily carries forward into a full schedule.



Planning mode lets users freely move around planning items. In this mode, planning packages and milestones can be added, but not activities.

#### CREATE A NEW PLANNING PACKAGE

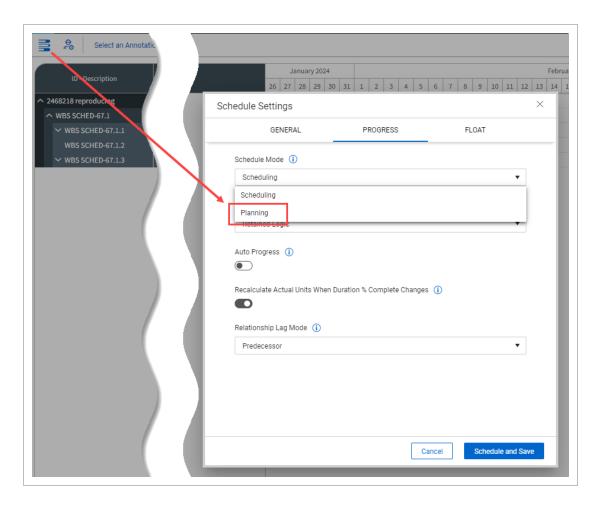


Planning packages brought in from the outline during project creation are automatically populated.

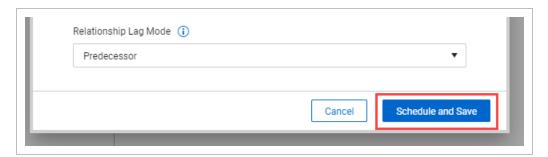
1. To create a new planning package from scratch, click the **Schedule** icon in the far left corner and select **Planning** Schedule mode.

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Schedule Help Topics Planning Mode



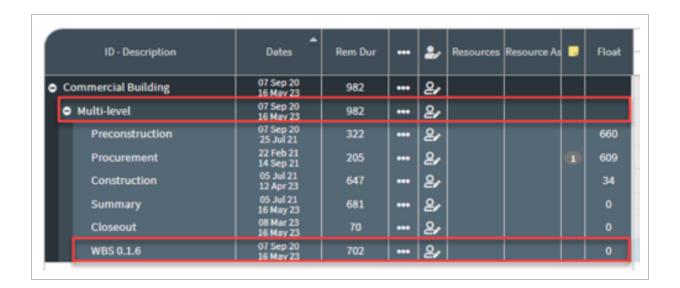
2. Scroll down to select **Schedule and Save** at the bottom far right on the Schedule Settings window.



NOTE

New planning packages are created as subordinates under the open or selected parent package.

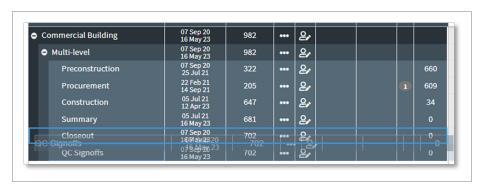
Planning Mode Schedule Help Topics



TIP

If the Actions icon is not available, you can bring it into view using the **Customize Gantt View** icon at top.

- 1. Click in the **Description** column to rename your new planning package.
- 2. Organize planning packages by clicking and dragging the rows.



NOTE

When dragging rows in the Gantt chart, either a white dot or a blue line shows where in the hierarchy the row is being moved. Or, a row is boxed in blue, signifying the planning package being dragged will become a subordinate to the boxed work package.

3. You can continue adjusting planning packages using the bars in the Gantt chart.

NOTE

You can adjust a planning package's duration in the Rem Dur column. This will adjust its duration while holding the current start date.

Schedule Help Topics Planning Mode



# **BULK CREATION OF PLANNING PACKAGES**

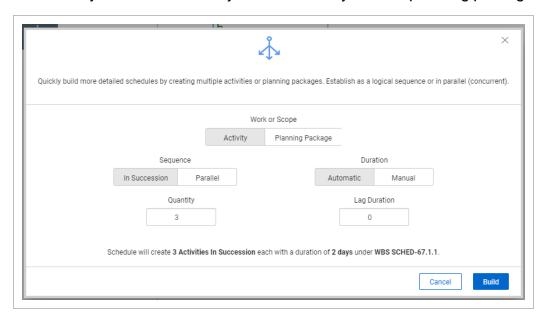
Add planning packages individually or in bulk with the Detail Out function.

- 1. Select the **Actions** icon on an existing planning package.
- 2. From the drop-down menu, select **Detail Out**.



Planning Mode Schedule Help Topics

• From here you can select how you want to add your new planning packages



Field	Description
Sequence	Sets the new planning packages to occur in succession or parallel.
Duration (Automatic)	Schedule will distribute the superior duration evenly across the subordinate planning packages.
Duration (Manual)	Manually set a custom base duration.
Quantity	Number of subordinate planning packages are being created.
Use Logic (On)	Logic is tied from one package to the next.
Use Logic (Off)	Logic is not assigned. Additionally, the option to set a scope gap is provided.

NOTE The values set here are for the default/initial creation of packages and can be changed as needed later .

- 3. Set the quantity.
- 4. Click Build.

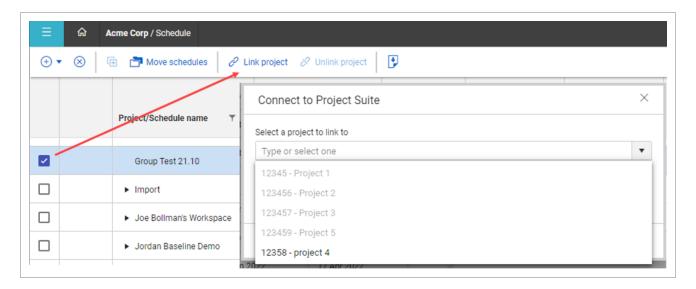
NOTE

At the bottom of the Detail Out window is a summary of what will be added to the schedule.

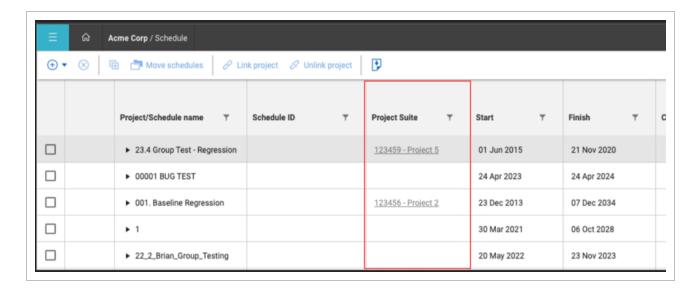
5. Your new WBS planning package is created, and you can rename your planning packages accordingly.

### ADVANCED WORK PACKAGING

The integration with Project Suite is built primarily for the Project Suite migration. For new users or non-connected workspaces, you can navigate to the Project List page, select a workspace and link a project. You can then select a project in Project Suite to connect and link a project schedule in Schedule.



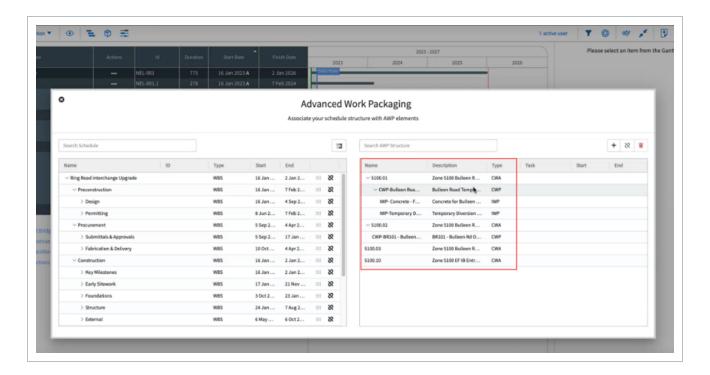
When linked, the Project Suite field becomes populated with a selected project.



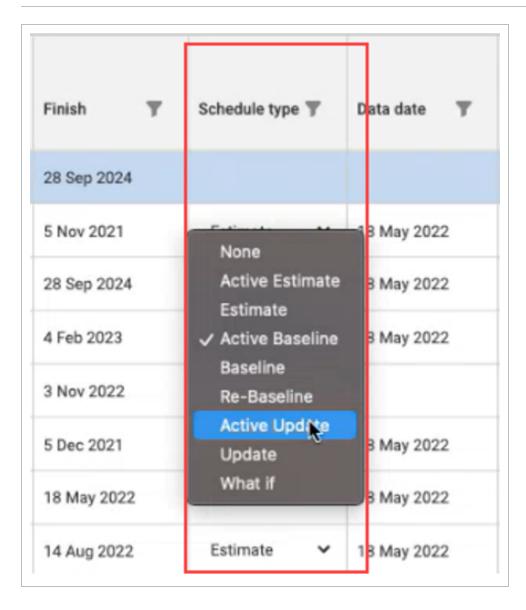
When you go to AWP, you see Plan and Progress data in that schedule.

NOTE

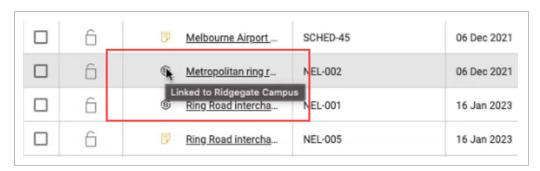
The availability of AWP data from Plan is determined by the Advanced work and scheduling features toggle in InEight cloud platform > project > Settings > General > Global Options. The toggle must be set to *ON* for projects that want to use the AWP feature in Schedule.



When a project schedule is identified as an Active Update Schedule Type, it becomes the Project Suite connected schedule.

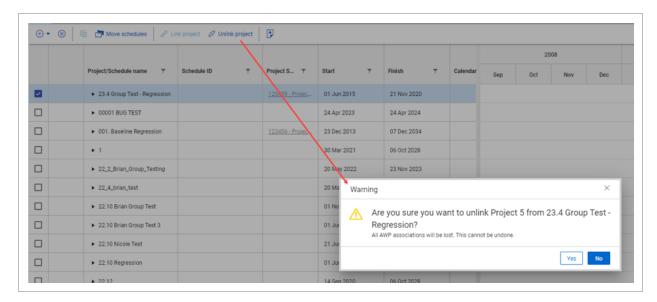


An InEight icon shows next to the project schedule name to signify that the schedule is now linked with a project in Project Suite.



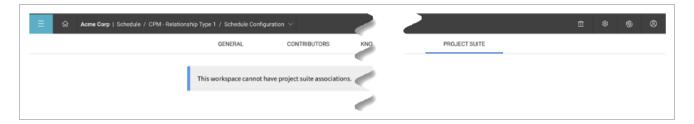
#### UNLINK A PROJECT SUITE PROJECT

You can select **Unlink project** to disconnect a Project suite project from Schedule. All the AWP associations will be deleted, and any changes cannot be undone.



#### SCHEDULE CONFIGURATION

Schedules that are housed under the *None* project workspace do not support a Project Suite project connection via the Project Suite tab in Schedule Configuration.



If a connection is required, you can move the schedule file to a new or existing workspace to enable this feature.

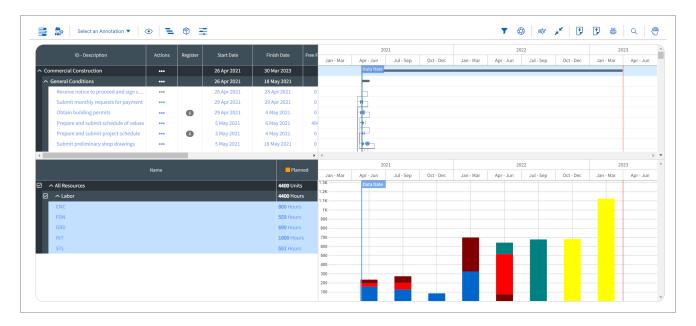


Schedule Help Topics Project Resources

# LESSON 6 - RESOURCE MANAGEMENT

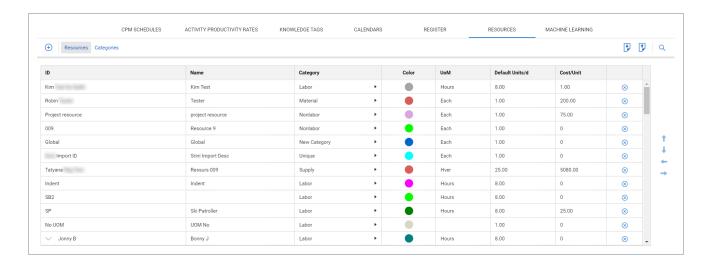
# PROJECT RESOURCES

The Resource Management function provides schedulers with the ability to account for and report on the project resources (for example, labor, materials, or equipment) that are needed to plan the scheduled work.



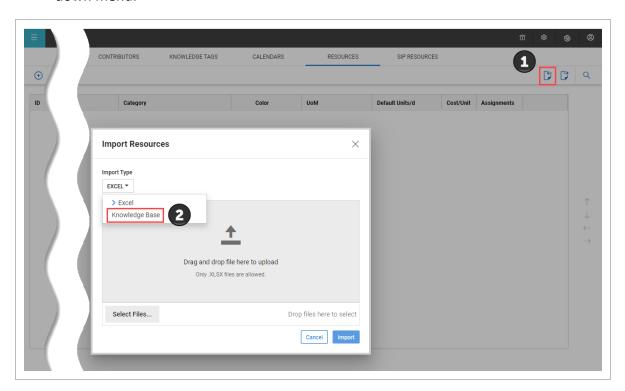
From a shared organization resource pool, schedulers can assign the required resources to activities. With the resource utilization data, InEight Schedule can assess cost and time impacts in a time-phased manner.

Project Resources Schedule Help Topics



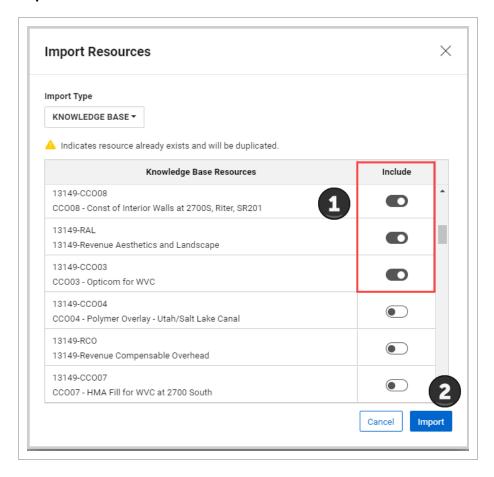
# IMPORT RESOURCES FROM KNOWLEDGE BASE RESOURCE REGISTER INTO PROJECT RESOURCES REGISTER

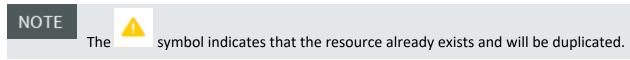
1. Click on the **Import Resources** icon, and then select **Knowledge Base** from the Import Type drop-down menu.



Schedule Help Topics Project Resources

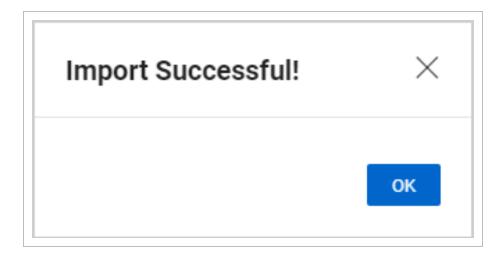
2. Select the **Knowledge Base resources** that you want to include in your project, and then click **Import**.





3. You will see an Import Successful message. Select **OK**.

Project Resources Schedule Help Topics



The selected resources are now imported into the project from the Knowledge Base Resource register.



#### RESOURCE ASSIGNMENTS

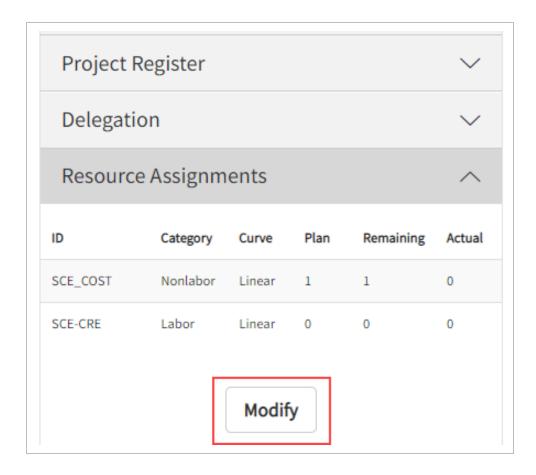
Resources are assigned to activities (activity level) but can also be set via work packages (summary level) in the schedule.

#### ASSIGN RESOURCES AT THE ACTIVITY LEVEL

From Plan view, access the resource assignments of the assigned by using the options below:

• You can open an Activity's details in the Iris, expanding the Resource Assignments section, and selecting **Modify**.

Schedule Help Topics Project Resources

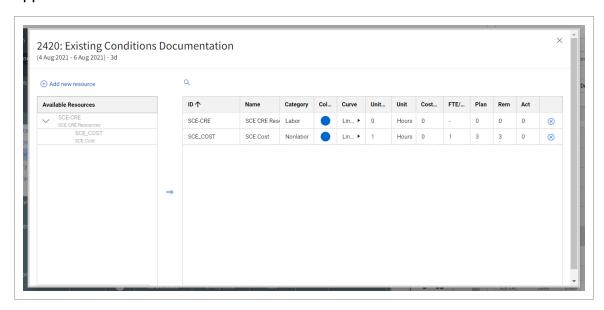


• You can customize the Gantt Chart view to include the Resources Column and selecting the **Resources** icon directly in the Gantt Chart.

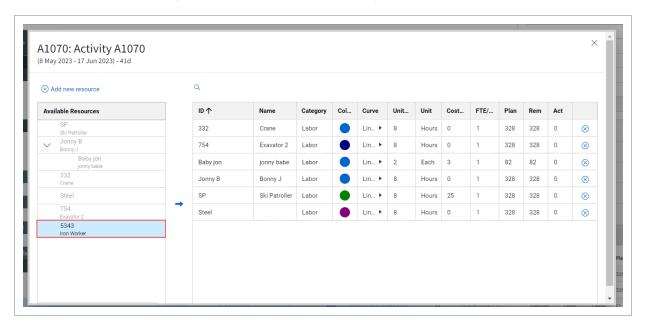


Project Resources Schedule Help Topics

 When either of these options have been selected, the resource assignment window appears:



2. In the resource window, under Available Resources, select the resource.

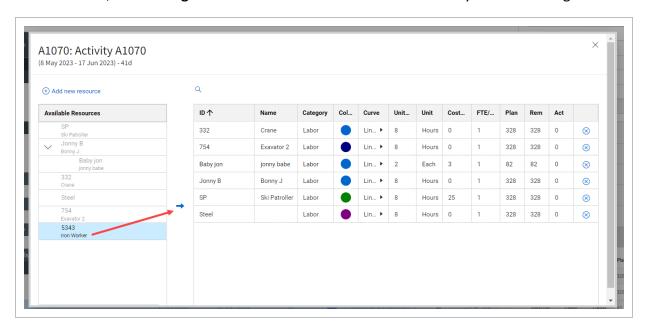


NOTE

All available resources can be quickly found using the search function in the resource assignment window. If a resource cannot be found or a project-specific resource is to be made, see "Creating Project Resources via Resource Assignment" on for more information.

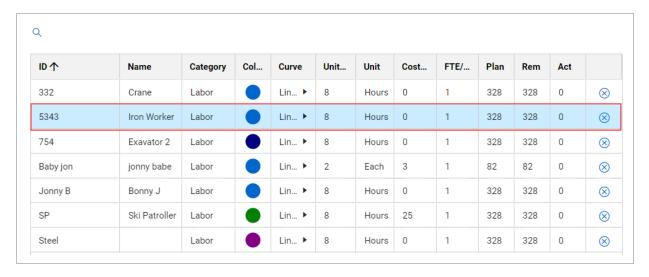
Schedule Help Topics Project Resources

3. Once selected, click the **right arrow** to add the resource to the activity's Resource register.



Double clicking a resource will also add it to the activity's Resource register.

4. Once added, details for each resource can be modified for the activity. Fields that can be adjusted at this level include Curve, Units/d, Cost/Unit, FTE/Qty, and Plan.



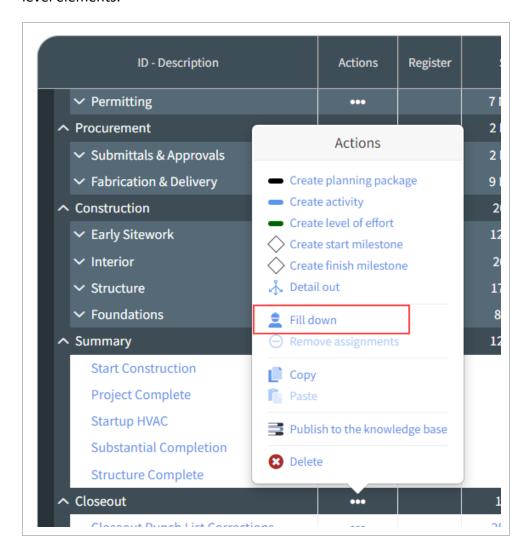
NOTE

If a resource is not available in the Project's resource register, a new resource can be created directly from the Resource Assignment window. See "Creating Project Resources via Resource Assignment" topic.

Project Resources Schedule Help Topics

#### **FILL DOWN**

The Fill Down function lets you fill down a calendar, code or resource from the summary level. You select the items to fill down, the system fills down the selections and processes the items to all child level elements.



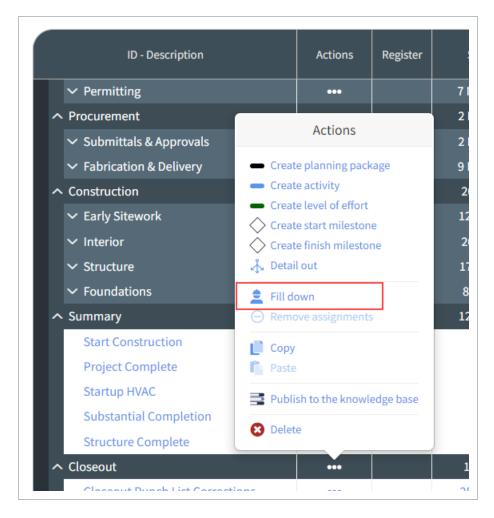
#### FILL DOWN FROM THE SUMMARY LEVEL

1. Identify the summary level planning package to assign resources to, and select the **Actions** icon.



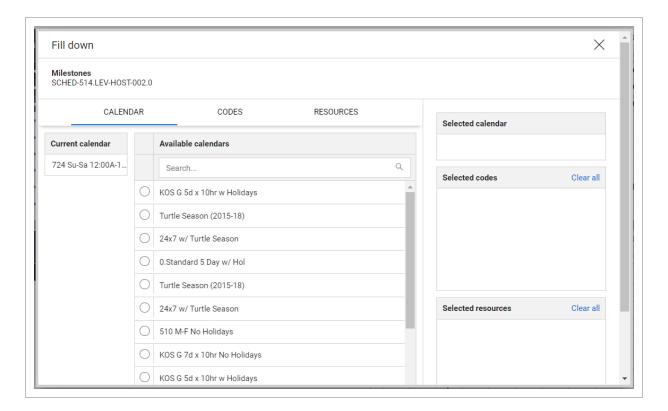
Schedule Help Topics Project Resources

2. In the Actions menu, select **Fill Down**.



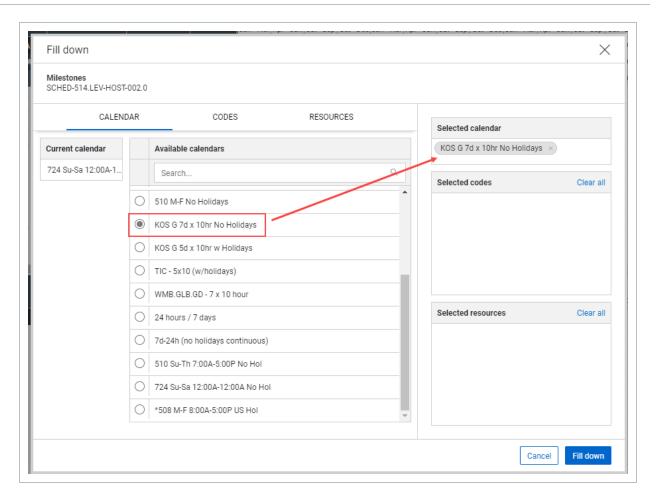
The Fill down window appears

Project Resources Schedule Help Topics



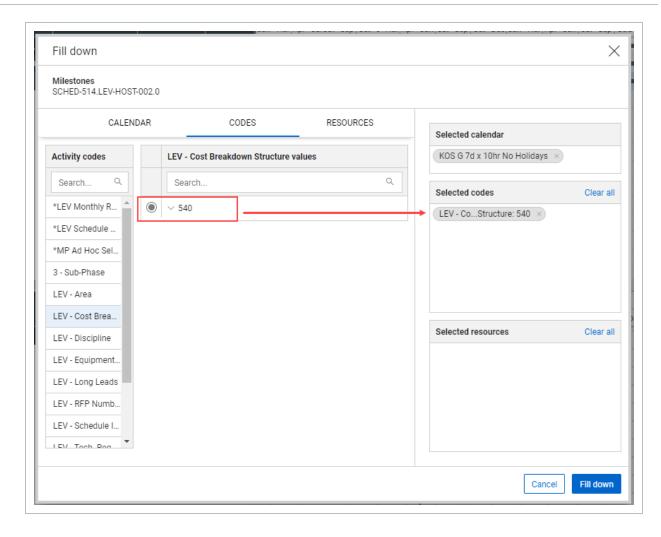
3. Under Calendar, choose a calendar from available calendars

Schedule Help Topics Project Resources



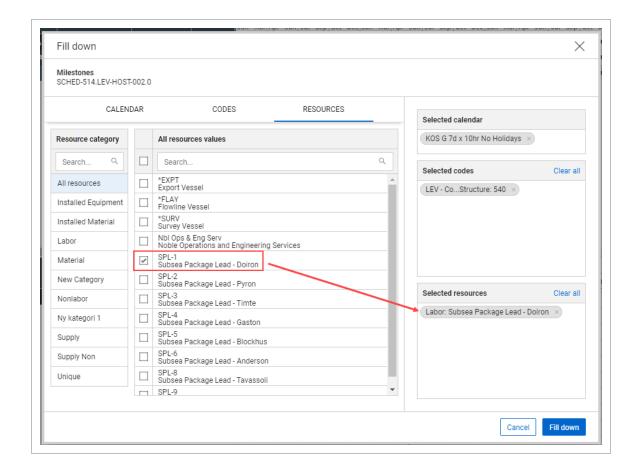
4. Click on the Codes and select any Activity Code.

Project Resources Schedule Help Topics



5. Click on Resources and select any Resource value.

Schedule Help Topics Project Resources



All assignments made from this window flow down to all subordinate activities.

NOTE

All available resources can be quickly found using the search function in the resource assignment window. If a resource cannot be found or a project specific resource is to be made, see the "Creating Project Resources via Resource Assignment" section for more information.

NOTE

Resources can still be further edited at the activity level even when set up from the summary level. Plan values are not editable when applying a resource at the summary level but can be adjusted act the activity level.

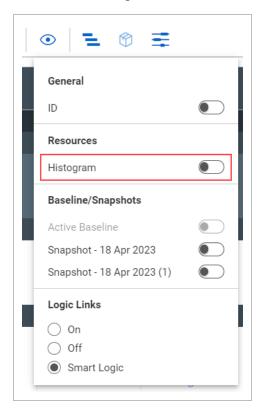
#### RESOURCE HISTOGRAM

After a schedule has been loaded with resources, Schedule can generate a resource histogram.

Project Resources Schedule Help Topics

#### GENERATE A RESOURCE HISTOGRAM

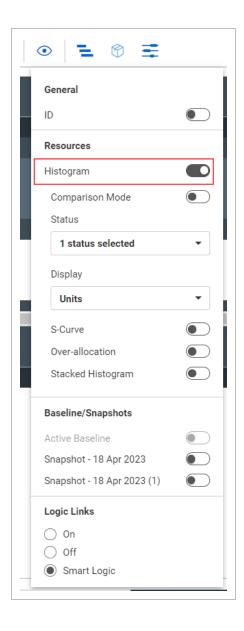
- 1. In the Schedule's Planning View, select View Options.
  - A drop-down menu appears where you can switch the Resource Histogram on or off.
- 2. Switch the histogram from off to ON.



A histogram shows below the Gantt Chart. The resource histogram plots resource utilization over time depending on the following:

• Resource Settings Configuration Options: When the resource histogram is switched on, more settings become available for configuration.

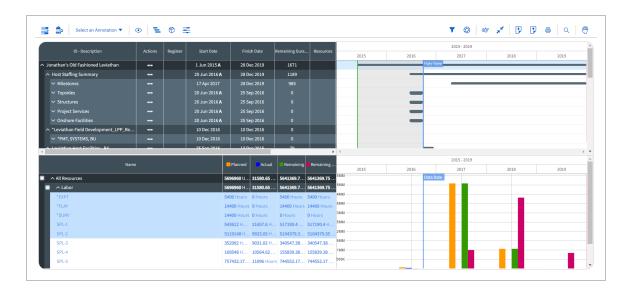
Schedule Help Topics Project Resources



Setting	Function
Resource Histogram	You can switch the Resource Histogram view on or off.
Comparison Mode	Compares Current, Active Baseline, and Snapshots in the Resource Histogram.
Status	Filters histogram to show Planned, Actual resource quantities, Remaining or Remaining

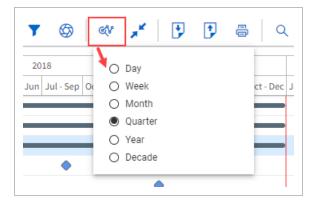
Project Resources Schedule Help Topics

Setting	Function
	Late.
Display	Adjusts the Y-axis of the histogram to show Units, FTE, or Cost.
Unit	The resource's unit of measure.
S-Curve	Switches on or off the S-Curve on the resource histogram.



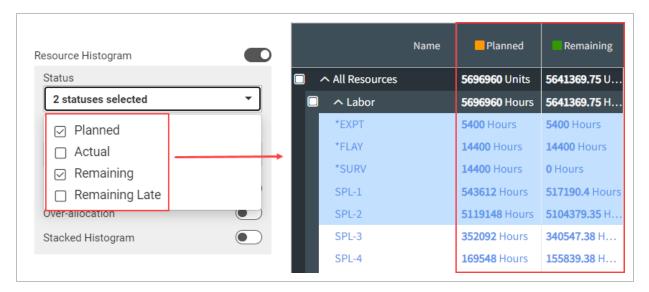
- The activity or summary level selected in the Gantt Chart: The resource histogram plots out data based on the activity or planning package selected in the schedule
  - The zoom level selection: The zoom level for the Gantt chart controls both the schedule and resource histogram X-axis units of time that is days, weeks, months, quarters, years or decades.

Schedule Help Topics Project Resources



3. Set the Resource Setting Configuration Status to Planned & Remaining.

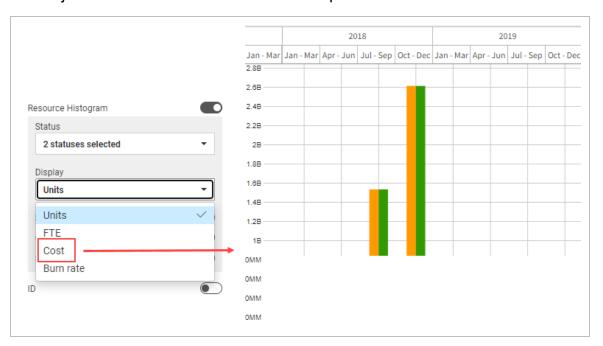
This populates the Resource Histogram with all planned and remaining resources for the activity or planning package selected.



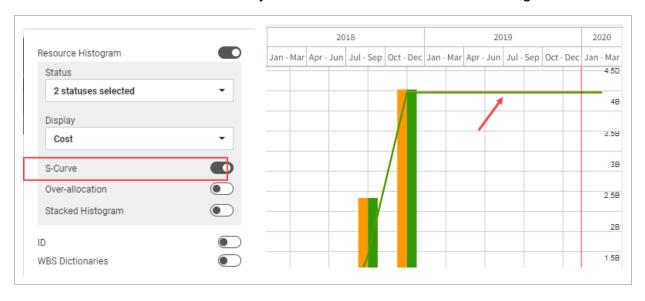
- 4. Change the Resource Setting Configuration Display from Units to Cost.
  - FTE stands for Full Time Equivalent, and is the count of people per time period.
  - Burn rate is the percent planned per period of time.

Project Resources Schedule Help Topics

· This adjusts the Y-axis values from resource quantities to dollars



5. Switch on the **S-Curve**. This overlays the S-Curve on the Resource Histogram.



NOTE

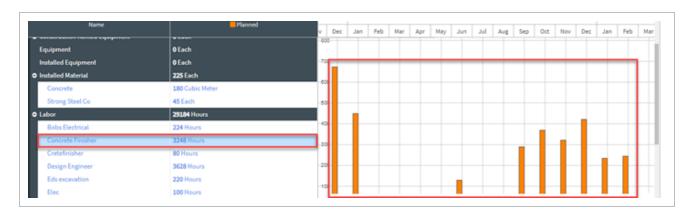
S-Curves reflect cumulative data. As the values increase over time, this reflects the accumulation of resource units/FTE/cost, depending on settings, over time.

Schedule Help Topics Project Resources

#### FILTERING BY RESOURCE

Filtering by resource only applies if the stacked resource histogram is turned to *On*. In the filter functionality, the Gantt chart & resource histogram can be filtered to see planning packages and activities assigned specific resources. When the resource histogram is switched on, it can be used as an interactive filter as well. Selecting a Resource Name listed in the histogram or any of the resource bars will filter down the Gantt Chart and Resource Histogram to show only data pertaining to the information selected.

In the image below, the Resource Histogram is filtering based on the selected resource: *Concrete Finisher*.

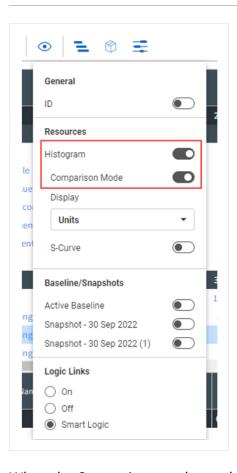


Additionally, to modify or disable the resource filtering, users may click the filter icon to make adjustments to the filter parameters.

#### HISTOGRAM COMPARISON MODE

In View Options, you can view the histogram in comparison mode, when enabled.

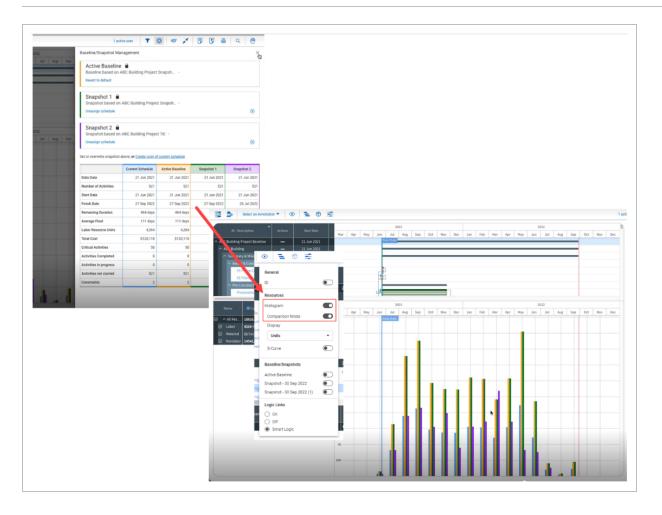
Project Resources Schedule Help Topics



When the Comparison mode toggle is set to On, the baselines and snapshots that exist in the Baseline/Snapshot Management show as a graph with the current baseline. The histogram compares resources rolled up to the category type and shows you resources as they trend.

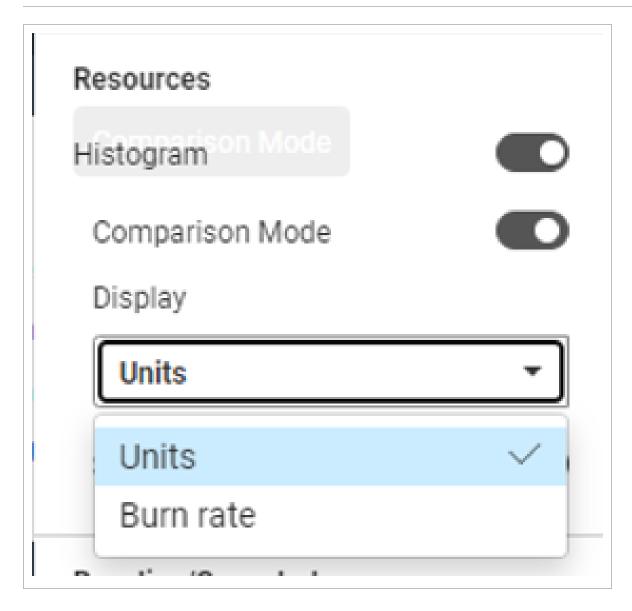
Each line in the graph represents a baseline, snapshot, and the current estimate.

Schedule Help Topics Project Resources



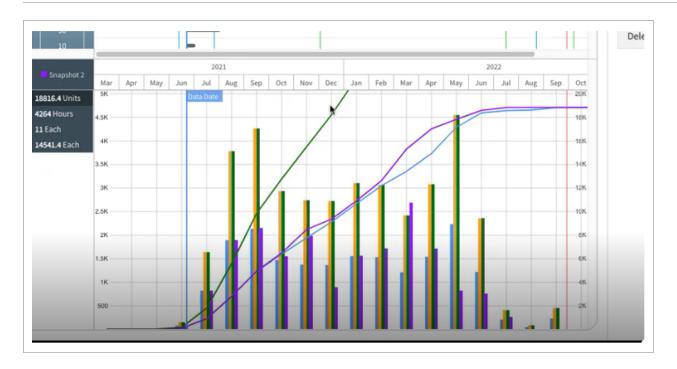
The histogram graph can now also be shown in units and burn rate.

Project Resources Schedule Help Topics



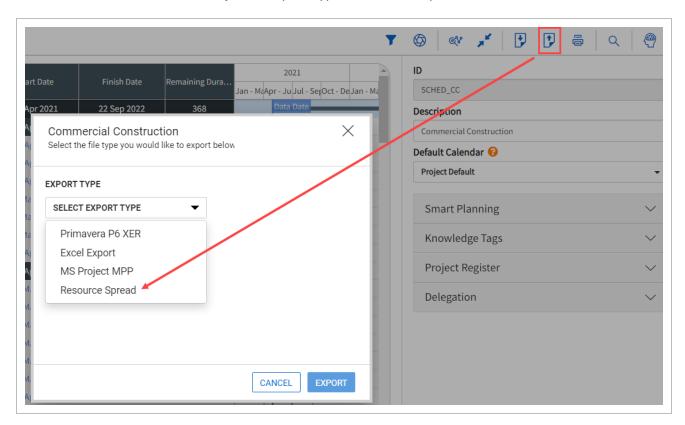
You can also view the histogram with an S-Curve that shows you a cumulative trend line for each baseline, snapshot and current.

Schedule Help Topics Project Resources



#### **EXPORT ASSIGNMENTS**

Schedule export functionality includes the ability to export resource assignments. Select the **Export** icon, then select the **Resource Spread** export type from the drop-down menu.



Project Resources Schedule Help Topics

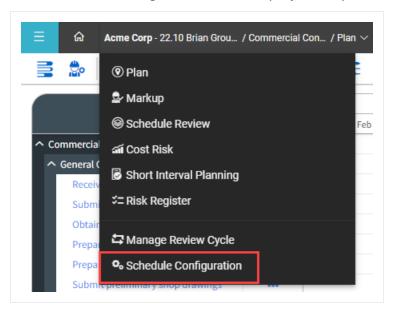
# PROJECT SPECIFIC RESOURCES: PROJECT CONFIGURATION SETUP

Resources in a Project are either global resources or project specific resources. Global resources automatically populate a project's resource register from the Knowledge Base. If a resource is not available from the established global resources, project specific resources can be set up.

Project specific resources are useful when the resource utilized is unique to that project and not applicable across the organization.

To establish project specific resources:

1. Select Schedule Configuration from the project drop-down menu.



2. Select the **Resources** tab in the Knowledge Base.

This brings you to the project-level resource register



The Project level resource register functions the same as the Knowledge Base. See Setting up Resources for information about how to add resources and use the Import/Export functionality in the Resources register

Schedule Help Topics Project Resources



Schedule possesses the concept of global and project specific resources. When you create a schedule, it does not populate the resources in the Schedule Configuration window, but you can import resources from the Knowledge Base to use in your schedule.



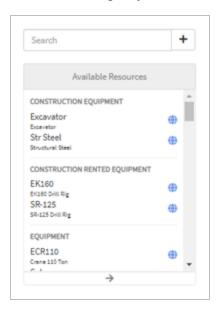
Project specific resources can also be added from the resource assignment window in the planning view. See the Resource Assignment for more information.

# CREATE A PROJECT-SPECIFIC RESOURCE VIA THE RESOURCE ASSIGNMENT WINDOW

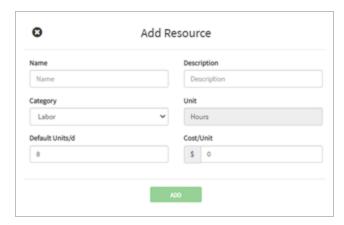
Project Specific Resources can also be created from the Resource Assignment window in the Planning view.

# CREATE A PROJECT SPECIFIC RESOURCE VIA THE RESOURCE ASSIGNMENT WINDOW

1. Without having any resources selected, click the **plus** + icon.



The Add Resource opens to add a project specific resource



2. Fill out the project resource information and then click Add.

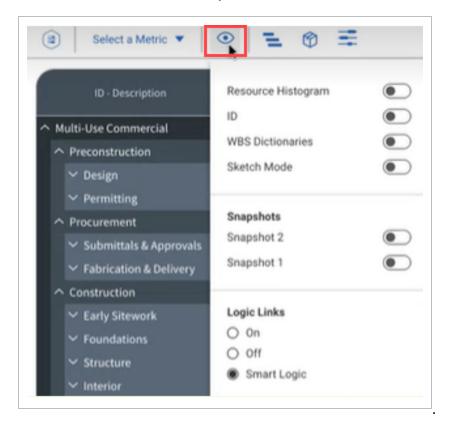
# RESOURCE HISTOGRAM VIEW

The Resource histogram shows the assigned resources for the project in the histogram window. Assigned resources can be viewed based on Planned, Remaining, Actual, and Remaining Late statuses.

Use the following instructions to enable the Resource histogram view.

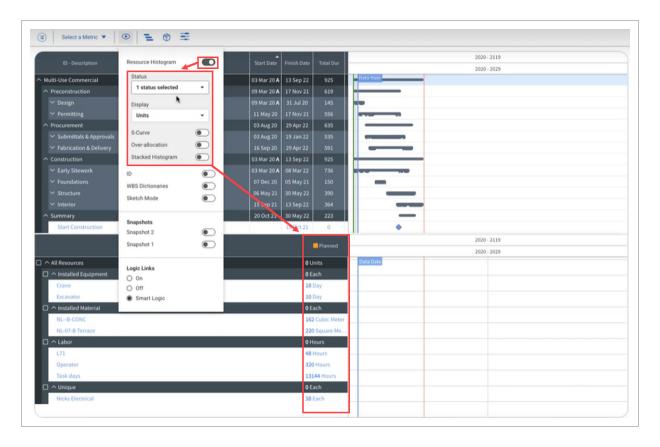
#### **ENABLE THE RESOURCE HISTOGRAM VIEW**

1. In the toolbar, click the **View options** icon.

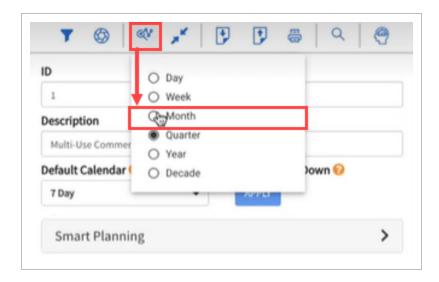


2. Switch the Resource Histogram toggle to enable the Resource histogram.

The view options menu now shows more features in the gray box area. Resources show in the bottom left of the screen. To the right, the histogram window shows.



3. To view a specific date range for resources, on the right side of the screen, select the **Zoom level** icon.



The Zoom level is set to Month in the following images.

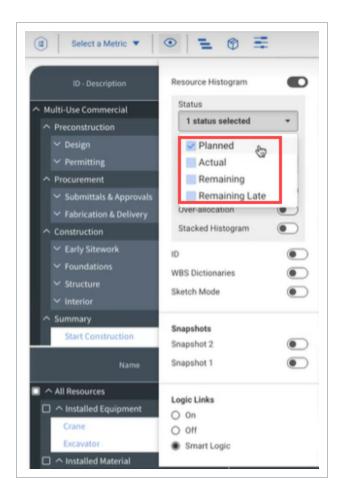
The histogram now shows resources allocated based on the month. By default, only the Planned status is selected.



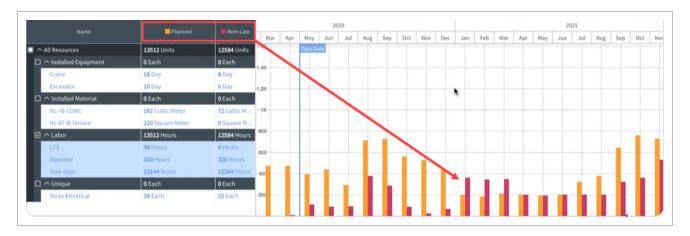
Use the following instructions to add statuses to the histogram.

### ADD STATUSES TO THE RESOURCE HISTOGRAM

- Select the View options icon, and then select the Status drop-down menu.
   The Planned status is selected by default.
- 2. Select another status to show on the histogram that has not been selected previously.



The additional statuses show the resource bar in different colors. You can hover over the bar to view the data or you can review the resource data in the left column. The image below shows that the Planned and Remaining Late statuses currently occupy the histogram.



Schedule Help Topics S-curve

In the columns on the left of the screen, the status selected brings in the units associated to it. In this case, the remaining late units are brought in because the Remaining late status is selected. You can see those units spread incrementally across the project.

NOTE

The data date is also shown on the histogram. You can add the data date and the finish date of the project for reference so that you know the boundaries of your project.

## S-CURVE

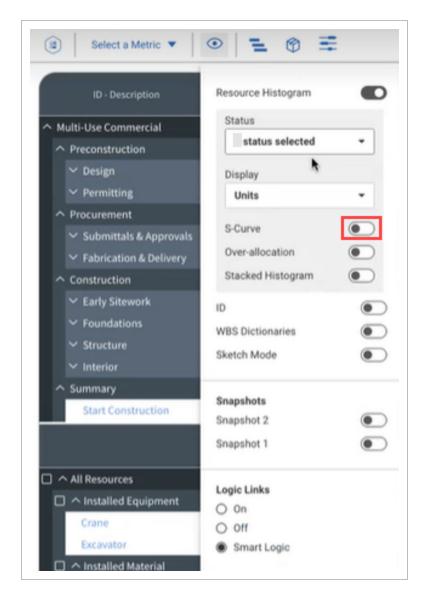
In addition to the incremental curve, you also have a cumulative curve. This is also known as the Scurve. If you toggle the Scurve On, you can see two Scurves are planned on the histogram.

Use the following step by step to enable the S-curve in the Resource histogram.

#### **ENABLE THE S-CURVE**

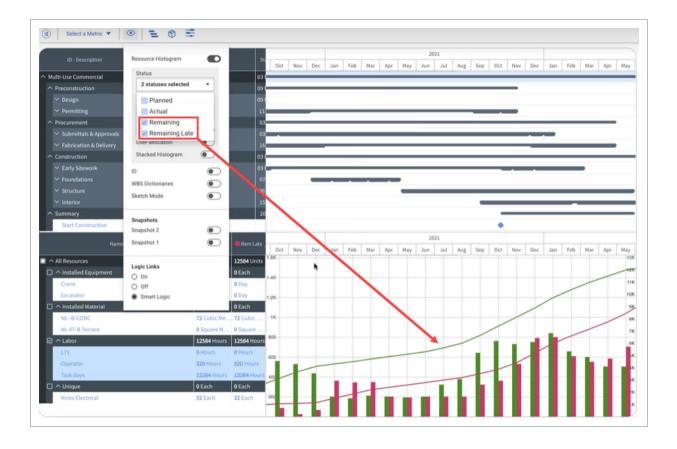
- 1. In the toolbar, click the **View options** icon.
- 2. Select the **Status** drop-down menu, and then select **Remaining** and **Remaining Late**.
- 3. Switch the S-curve toggle to enable the S-curve.

S-curve Schedule Help Topics



Two S-curves show on the histogram. At the conceptual phase of a project, you are shown these early and late dates. The space between those curves is the float on the project.

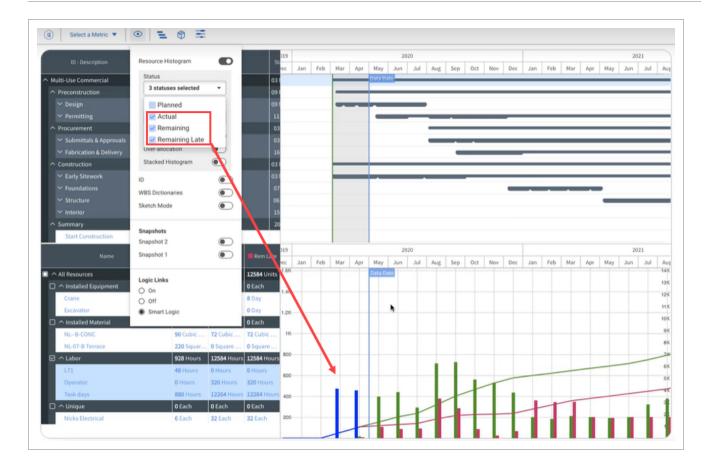
Schedule Help Topics S-curve



#### ACTUAL STATUS ENABLED WITH S-CURVE

With the Actual status enabled with the S-curve lines, you can see that the Actual line ends where the Remaining Late and Remaining lines start. This is your job to date running total for the project. For example, you had certain man-hours earned to date and the remaining hours to earn start from what you have earned to date. You started from the Actuals line in blue and then you go forward from there. The Actual line end where remaining units begin. The Remaining and Remaining late lines starts where actuals for the project end.

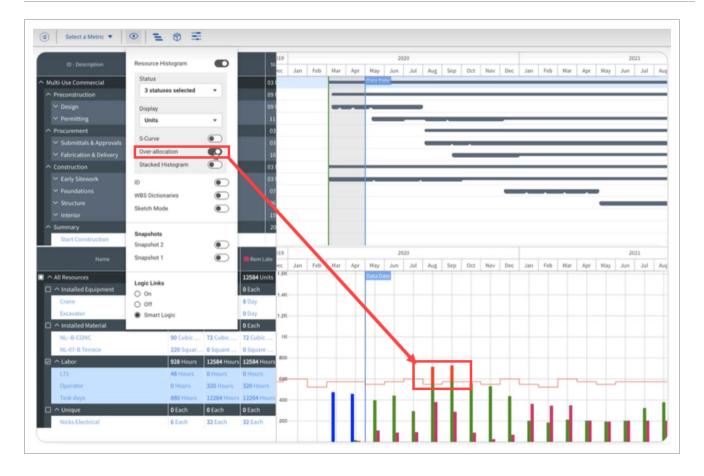
Over-allocation Schedule Help Topics



# **OVER-ALLOCATION**

Over-allocation shows you where you are over allocated based on your resource limits. For example, where you planned for more resources needed to complete the work than you currently plan to have on site. This means in the month of August and September, the bars above the line represent a need for more resources. To fix this over-allocation, you can move activities around to flatten that peak, add more resources, or extend the duration of your activities.

Schedule Help Topics Stacked histogram



The line across the histogram represents the activity calendars on which these resources are assigned. Weekends, holidays, and exceptions make the line drop because you are working fewer days in that given period. During those periods, you have fewer days to complete the work.

Use the following step by step to enable Over-allocation in the Resource Histogram.

#### **ENABLE THE OVER-ALLOCATION**

- 1. In the toolbar, click the **View options** icon.
- 2. With Resource Histogram enabled, switch the Over-allocation toggle to enable Over-allocation.

# STACKED HISTOGRAM

The Stacked Histogram shows the different resources in the histogram using different colors. Hover over the different colored tool tips to show which resource that color represents. The tool tip also gives you data for the specific resource and period.

Stacked histogram Schedule Help Topics

The Stacked Histogram contains advanced filtering capabilities, letting you click on a specific colored bars in a specific time period. Schedule then builds a filter to show that resource for that time period in the Gantt chart.

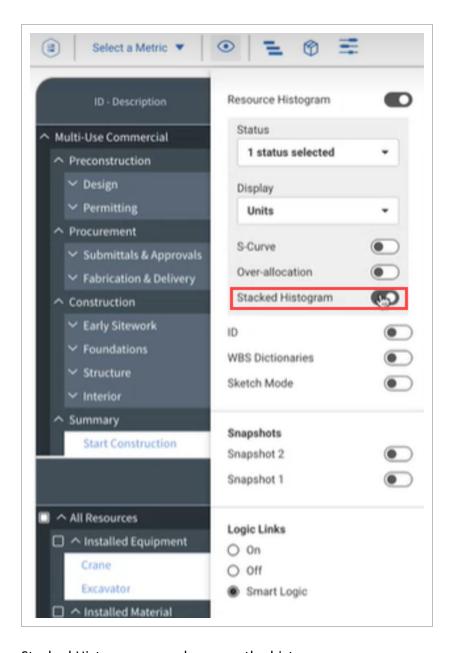


Use the following step by step to enable the Stacked Histogram.

#### **ENABLE THE STACKED HISTOGRAM**

- 1. In the toolbar, click the **View options** icon.
- 2. With Resource Histogram enabled, switch the **Stacked Histogram** toggle on.

Schedule Help Topics Stacked histogram



Stacked Histograms are shown on the histogram.

3. Hover over the different colored bars to show the tool tip information.

Stacked histogram Schedule Help Topics



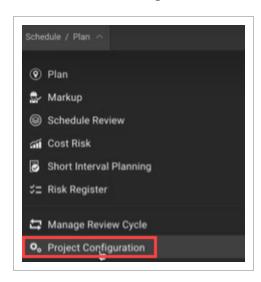
#### CHANGING THE STACKED HISTOGRAM COLORS

Similar to the color column in the SIP resources, the Stacked Histogram colors are controlled at a project level in the Project Configuration.

Use the following step by step to edit the column colors for the stacked histogram.

#### EDIT STACKED HISTOGRAM COLORS

- 1. Select the navigation drop-down menu.
- 2. Select **Schedule Configuration**.

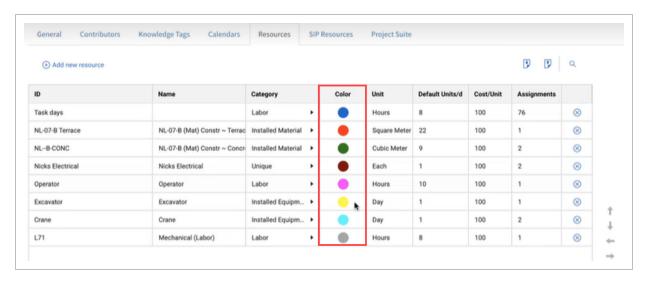


3. Select the **Resources** tab.

Schedule Help Topics Burn Rate

Resources that have been added to the Resources tab have a column labeled Color.

4. Select the color cell in the row of the resource you want to edit. Then choose a different color for that resource.



#### **BURN RATE**

When Burn Rate is enabled, it shows as a percentage on the x-axis. The Burn rate is the percent of total man-hours in a period. The equation is the following:

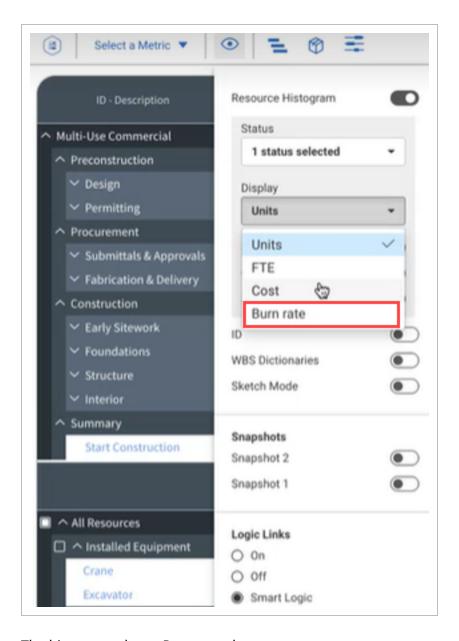
Month total for a resource ÷ project total for resource(s) = Burn rate percentage

Use the following step by step to enable the Burn rate on the Resource Histogram.

#### **ENABLE THE BURN RATE**

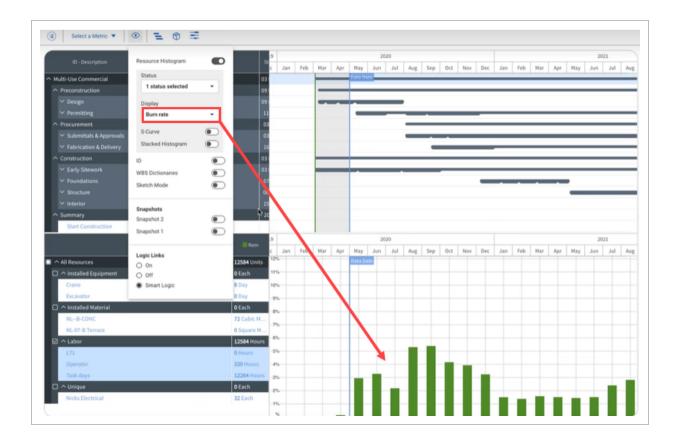
- 1. In the toolbar, click the View options icon.
- 2. Select the **Display** drop-down menu.
- 3. Select Burn rate.

Burn Rate Schedule Help Topics



The histogram shows Burn rate data.

Schedule Help Topics Excel Export



### **EXCEL EXPORT**

The Excel export feature lets you use the exported project file for reporting since it is a flat data source.

When you export from Schedule, the data from the entire project is exported including the following tabs:

- WBS
- Activity
- Logic
- Codes
- Udfs
- · Resource Assignments

Each tab provides information that can be built upon each other. This lets you pivot on different data to create slicers for your reports. The Excel export also lets you make bulk edits to a schedule. You can build an entire schedule in Excel and then import it back into Schedule. This includes logic, resource assignments, and the WBS. Each tab contains the following fields:

Excel Export Schedule Help Topics

- Required
- Optional
- Validated
- Ignored

When considering what to import back into a Schedule project, you have the option to delete some tabs and import in only the specific tabs that were changed.

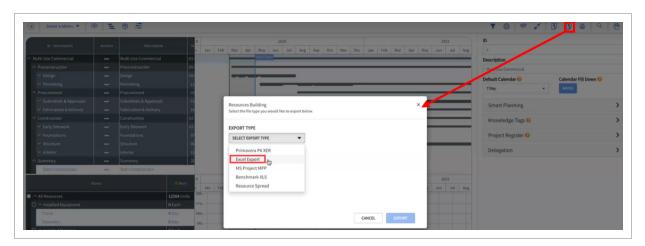


If there are no changes to the file imported back into a Schedule project, the import shows no changes have been made.

Use the following step by step to export a Schedule project.

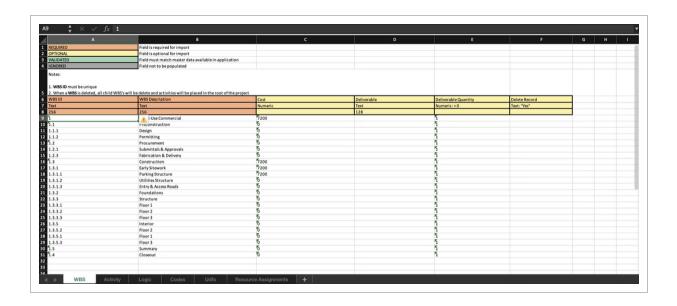
## **EXPORT FROM HISTOGRAM**

- 1. Select the **Export** button on the right of the screen.
  - The Resources Building dialog box is shown



- 2. Select the **Export Type** drop-down menu.
- 3. Select Excel Export, and then select Export
  - · An Excel project file opens

Schedule Help Topics Excel Export



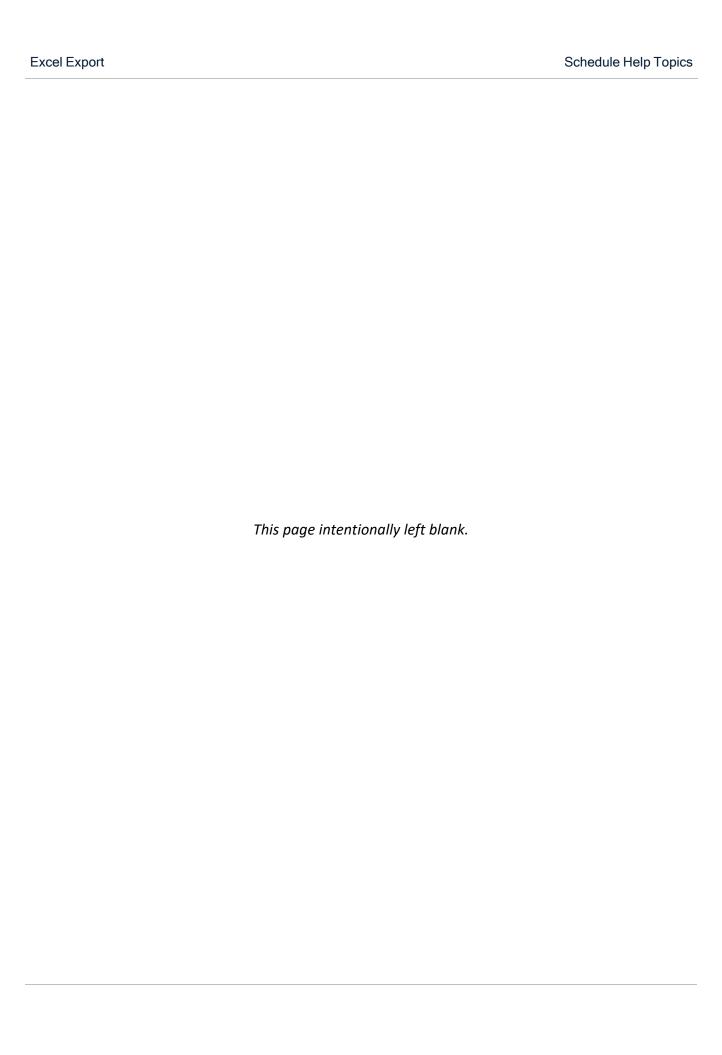
Use the following step by step to import an Excel file into a Schedule project.

#### IMPORT INTO THE SCHEDULE

- 1. From Schedule, select the **Import** button on the right of the screen.
- 2. Browse to the file you want to import back into Schedule.
- 3. Select **Import**.



An error message can be shown during the Import process. This error message can show where an error occurred in the Excel template and where the fix needs to be made. The import still brings in the data that is correct, but it skips over the data that generated the error. The error is then logged in Schedule.



Schedule Help Topics Scheduling Overview

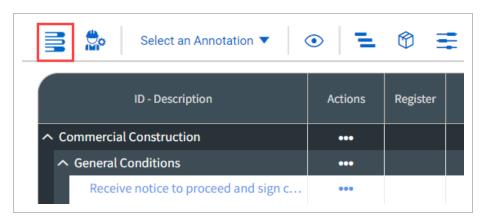
# LESSON 7 - SCHEDULING

# SCHEDULING OVERVIEW

#### SCHEDULING

#### SETTING SCHEDULE PROGRESS ATTRIBUTES

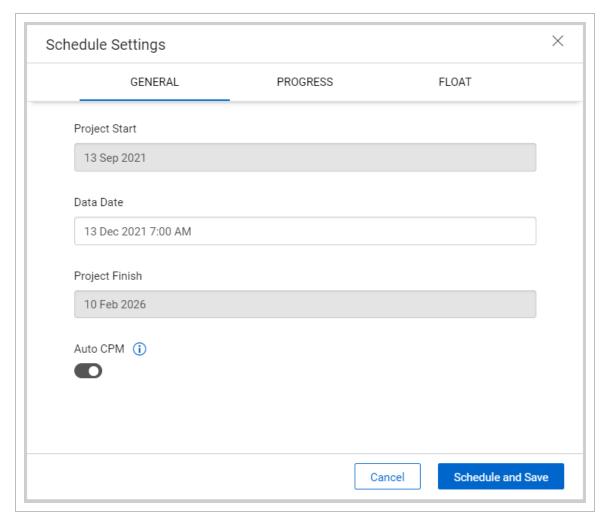
1. Click the **Scheduling** icon in the Smart Planning tab.



- 2. Populate the following information on the General tab:
  - Project Start This is the project start date.
  - Data Date Sets the "current" or as-of date that you are looking at in the system.
  - Project Finish This is the project finish date.
  - Auto CPM This should generally be set to On, so logic is automatically applied to

Scheduling Overview Schedule Help Topics

#### items in your schedule.

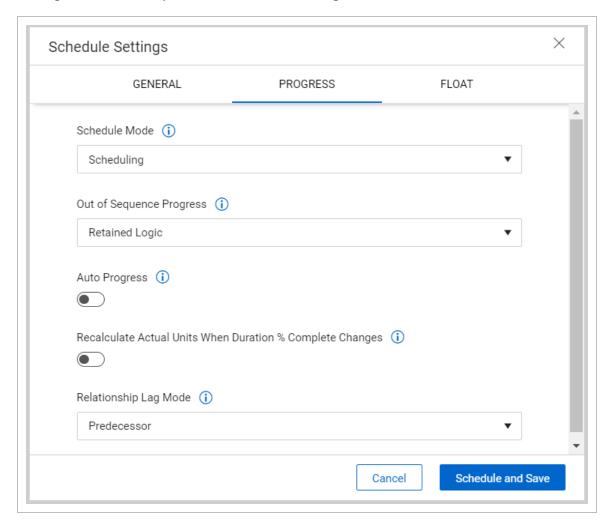


- 3. Populate the following information on the Progress tab:
  - Schedule Mode The Schedule Mode can either be Scheduling or Planning.
     Activities without predecessor logic or constraints will be scheduled against the Data Date.
  - Out of Sequence Progress This should remain on retained logic, retains planned dependencies between unworked portions of activities.
  - Auto Progress If set to On, Schedule assumes that work is proceeding as planned.
     Activities will be progressed to where they were planned to be on the data date. If set to Off, you manually progress activities. This should be done prior to advancing the data date of the project.

Schedule Help Topics Scheduling Overview

 Recalculate Actual Units When Duration % Complete Changes - Actual units on assigned resources update per the duration % complete. For example, if a 10-day activity is progressed to 50% duration % complete then a resource assigned to that activity with 100 units planned would update to 50 actual units. Off - Duration % complete and Actual units are unlinked.

 Relationship Lag Mode -Dictates which calendar between a predecessor and its successor the lag of a relationship is used when establishing Finish and Start dates in CPM.



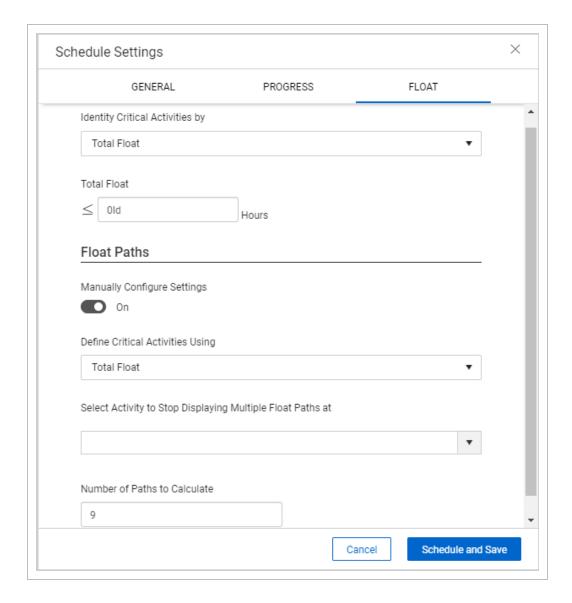
- 4. Populate the following information on the Float tab:
  - Identify Critical Activities by Identify critical activities by either the Total Float or the Longest Path. If the Total Float value is less than or equal to the defined number of hours (default 0) then it is an indication that an activity is critical. The Longest Path is the path

Scheduling Overview Schedule Help Topics

through a project network from start to finish where the Total Duration is longer than any other path.

- Total Float Set the Total float to less than or equal to 8 hours. The Total Float represents
  the amount of time a task can be delayed without affecting the completion date of the
  project.
- Manually Configure Settings Set the Manually Configure Settings to *On*.
- Define Critical Activities Using You can define critical activities using either Total Float or Free Float. Free Float represents the amount of time a task can be delayed without affecting the start date of its subsequent tasks.
- Number of Paths to Calculate You can calculate up to 10 sub-critical paths. This helps
  you to better envision the activities that have a potential of being delayed, which gives you
  additional time and consideration to push out the schedule. You can choose to execute
  certain actions such as defining the critical activities by using either free float or total float,
  select an activity to stop showing multiple float paths, and determine the number of float
  paths to calculate.

Schedule Help Topics Scheduling Overview



To see the float paths in Plan view, you can group by float path in the Group By Builder to see which activities are critical and sub-critical, and the float path where they reside.

Scheduling Overview Schedule Help Topics

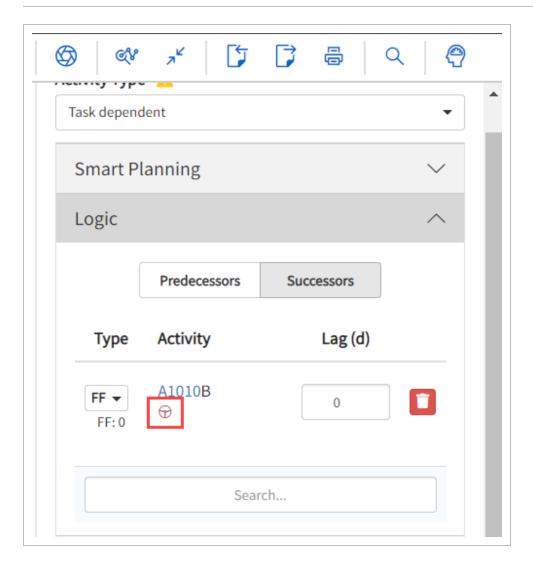


5. Clicking **Schedule** updates the data date and logic based on the settings selected.

#### CRITICAL PATH - DRIVING INDICATOR

The driving indicator (steering wheel) appears in the Logic section of the IRIS panel. The driving indicator indicates that a predecessor or successor is on the critical path.

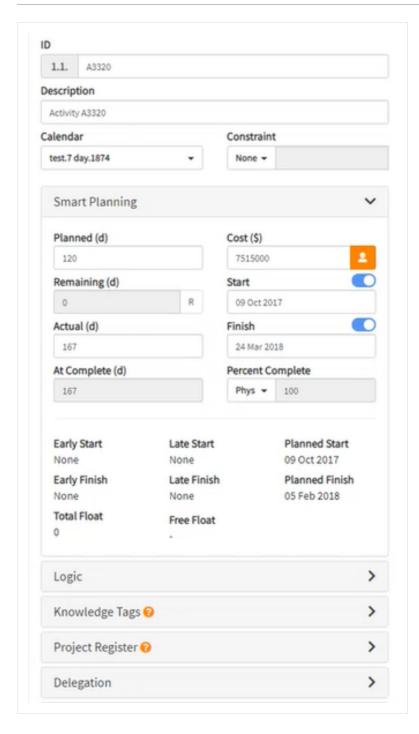
Schedule Help Topics Scheduling Overview



# **PROGRESSING**

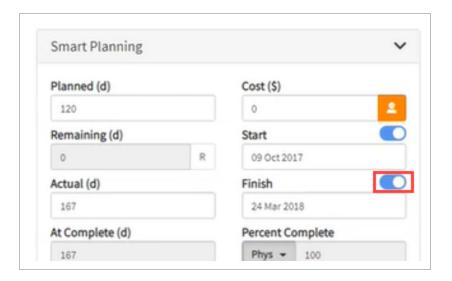
To begin Progressing, select the activity that you want to progress, and reference the smart planning panel.

Scheduling Overview Schedule Help Topics



Activities can be marked as started by clicking the **Start** toggle. As activities progress, they can be updated by changing the remaining duration, the finish date, or the Percent Complete fields. When a task is finished, the Finish flag can be switched to *On* to indicate this in the system.

Schedule Help Topics Scheduling Overview

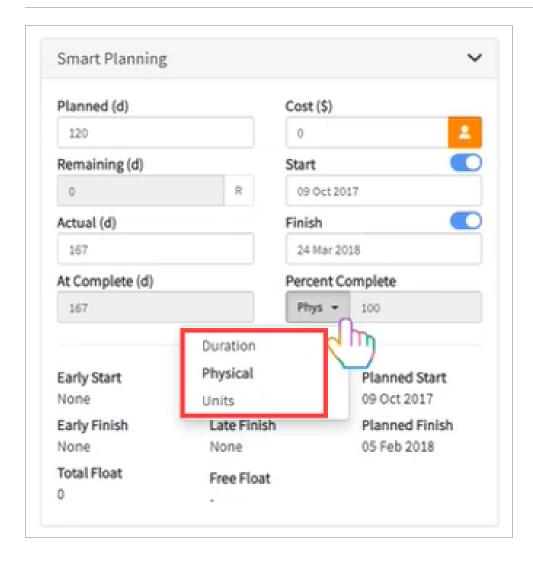


## PERCENT COMPLETE

Percent complete can be calculated in three different ways:

- Duration
- Units
- Physical

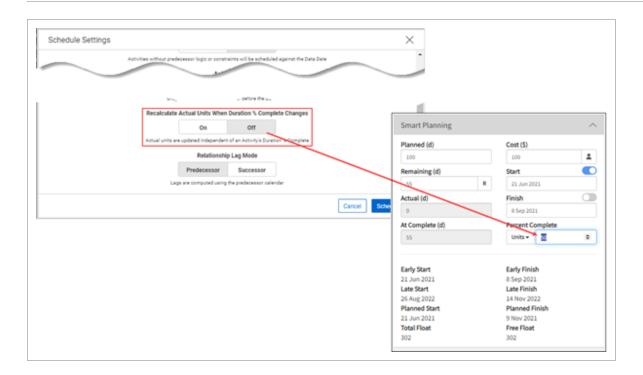
Scheduling Overview Schedule Help Topics



Duration percent complete uses the duration that was originally loaded onto the activity. For example, if the duration was set to ten days for completion and only five days have been completed, the system automatically sets duration to 50 percent complete.

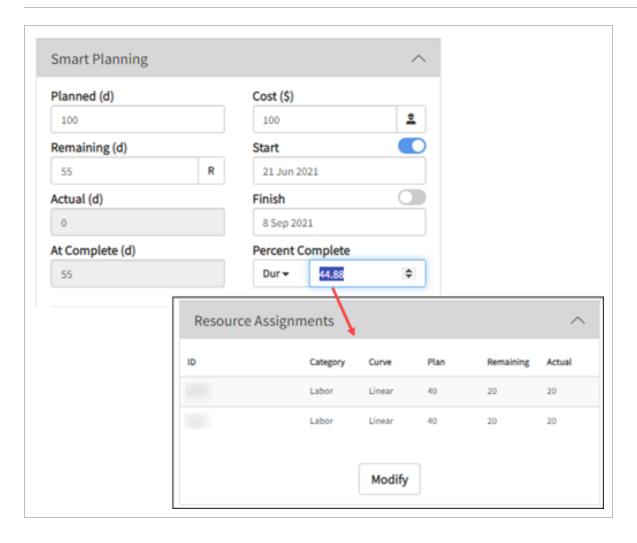
Units percent complete uses the resource budgeted units. Schedule uses any units that have been budgeted to that activity to automatically calculate the percent complete. For example, if there are 100 man hours someone needs to work and they only worked 50 hours, the system would calculate it to 50% complete.

You can also update the Units Percent Complete at the activity level. When the Recalculate Actual Units When Duration % Complete Changes toggle in Schedule Settings is set to Off, you can manually edit the Unit Percent Complete field in Smart Planning.



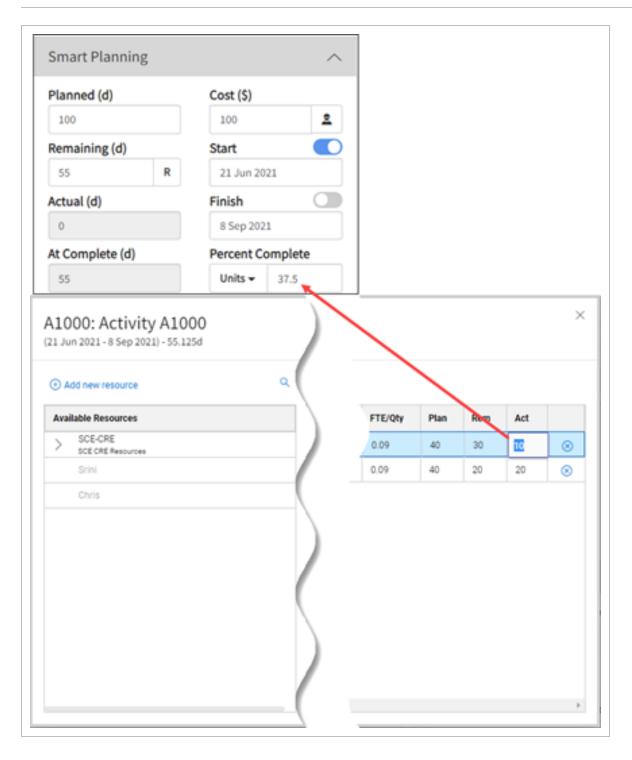
Updating the Units Percent Complete at the activity level in Smart Planning also updates the actual and remaining for the associated resource assignments.

Scheduling Overview Schedule Help Topics



You can modify the resource assignment, which automatically recalculates and updates the Duration Percent Complete in Smart Planning.

Schedule Help Topics Scheduling Overview



Physical percent complete uses the Phys % Complete column as a text field to type in the percent complete. This only applies to an activity that has started and is not completed. Physical percent complete interacts with earned value management. For example, if you have 20% physical complete and 5% duration complete, there are three ways of updating this. You can change the remaining duration, you can change the finish date, or you can change the duration percent complete. The system automatically adjusts the math.

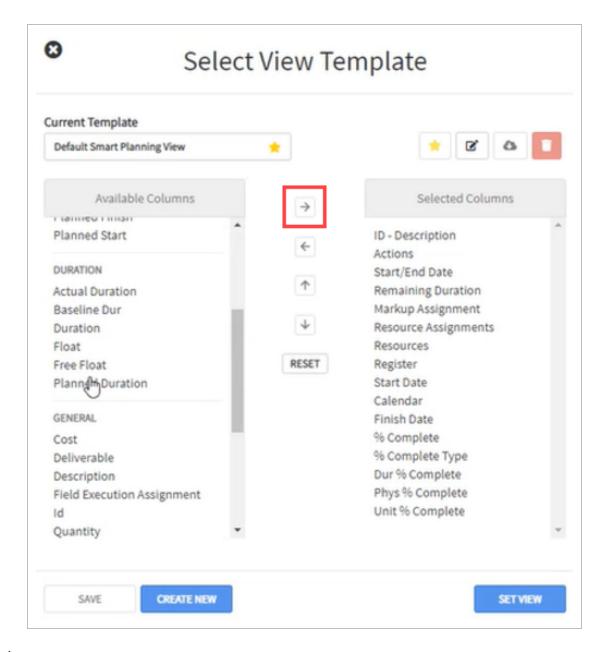
Scheduling Overview Schedule Help Topics

## ADDING % COMPLETE COLUMNS TO THE GANTT CHART

1. From the Gantt Chart, select the **Select View Template** icon.



- 2. In the Available Columns column, scroll to the Duration section. Then select the following columns for percent complete:
  - % Complete
  - % Complete Type
  - Dur % Complete
  - Phys % Complete
  - Unit % Complete
- 3. Use the arrows to move the columns to the Selected Columns column.



4. Select **Set View** to add the percent complete columns to the Gantt chart.

# SNAPSHOT AND SCHEDULE SETTINGS

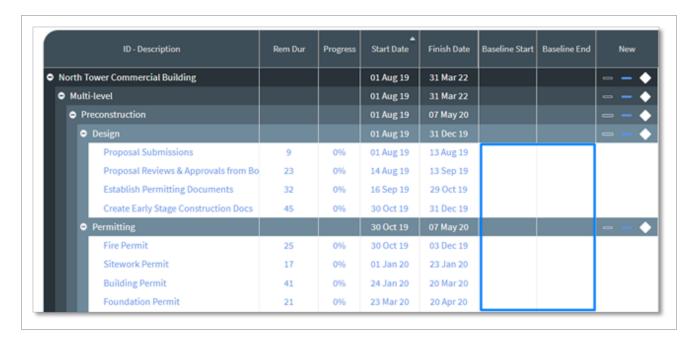
#### **SET SNAPSHOT**

Setting the snapshot lets you compare any future changes that we make to the plan to our current plan.

It is important to set the snapshot before applying any progress to the schedule. This lets you compare the current progress against the snapshot plan.

NOTE

Before setting the snapshot, the SN1 Start and SN1 End dates columns show no values.

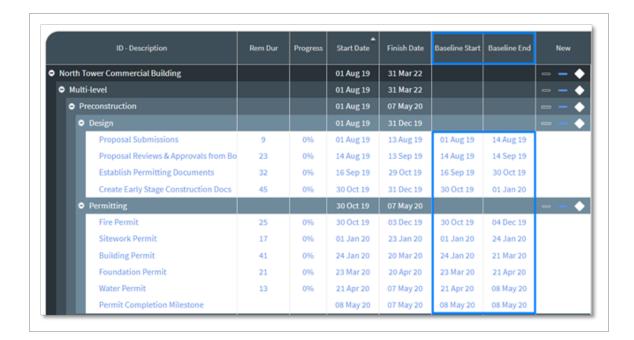


## SET THE SNAPSHOT

Click Snapshot icon > Set Snapshot...



• After the snapshot is set, you can view the SN1 Start and SN1 End dates shown in the column. The snapshot dates are now populated in Schedule.



NOTE

If the snapshot has not been set when a Markup Cycle is started, Schedule requests confirmation to establish the snapshot so any markups or changes to the schedule can be compared before and after review.

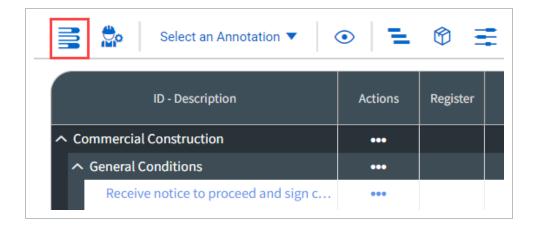
NOTE

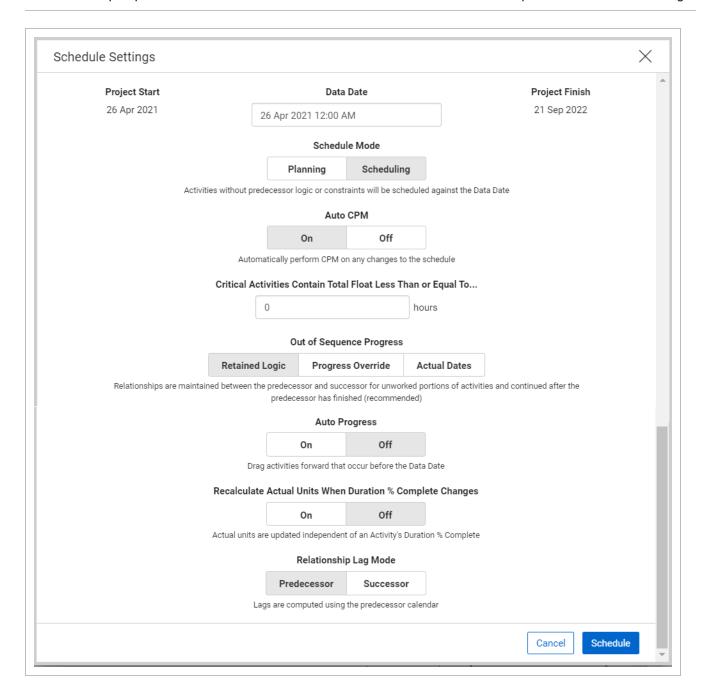
Gantt bars of up to 2 snapshots can be visualized against the current schedule Gantt bars for comparison. Gantt grid columns show variances between the current schedule and the snapshot columns.

#### SCHEDULING

Schedule uses CPM for scheduling a set of activities. This method calculates the activity dates based on the durations and logic.

To schedule the project or review schedule options, click **Schedule**.





#### DATA DATE

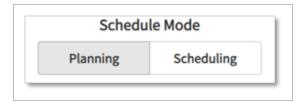


Set the Data Date to the day and hour you want to update the schedule to. The Data Date is used as the starting point to calculate the dates of all remaining activities. The Data Date is represented by the blue vertical line on the Gantt chart



# SCHEDULE MODE (PLANNING VS. SCHEDULING MODE)

The Schedule Mode determines how activities without predecessor logic or constraints will respond to the updates being made to the schedule.



- In Planning Mode: Activities without predecessor logic or constraints do not snap back to the Data Date. This allows activities without predecessors to be scheduled throughout the project's timeline.
- In **Scheduling Mode**: Activities without predecessor logic or constraints are scheduled against the Data Date.

Schedule Help Topics Baseline/Snapshot

#### **AUTO CPM**

Selecting the Auto CPM option *On* updates activity duration and sequence as actual progress is entered into Schedule. Switching this to *Off* prevents the schedule from automatically adjusting when activity is updated, and it must be adjusted manually. This is particularly useful if schedulers plan to update multiple activities in bulk, and then determine the CPM.



#### **Out of Sequence Progress**



- Retained Logic: Relationships are maintained between the predecessor and successor for unworked portions of activities and continued after the predecessor has finished.
- Progress Override: Relationships between the predecessor and successor are disregarded, and unworked portions of activities continue before the predecessor has finished.
- Actual Dates: When actual dates in the future occur, the remaining duration of in-progress
  activities are calculated after the conclusion of the future activity.

#### **AUTO PROGRESS**

Auto Progress determines if activities automatically start and progress when the Data Date has passed.

- If Auto Progress is *On*, activities that occur before the Data Date will automatically start progressing.
- If Auto Progress is *Off*, activities that occur before the Data Date will be pushed forward to the current Data Date without having started.

## **BASELINE/SNAPSHOT**

Snapshots take all information from your current project file and saves it to the Snapshot Management menu. After a snapshot is saved, you can set another snapshot, overwrite a snapshot, delete a

Baseline/Snapshot Schedule Help Topics

snapshot, save as a new schedule, or promote to a schedule.

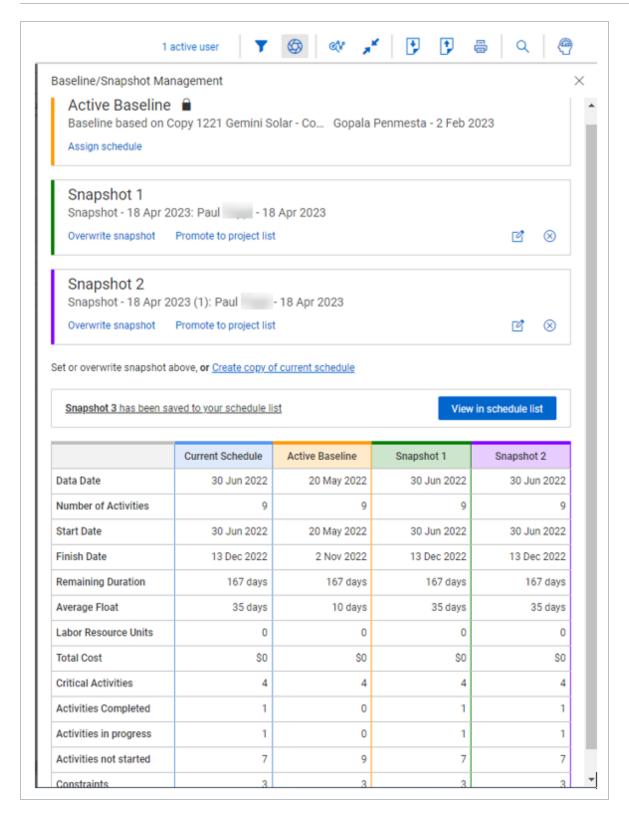


There are only two snapshot slots available per project. The information on the snapshot cannot be edited after it has been created. Only the name of the snapshot can be changed.

The active baseline and any available snapshots are in a grid format, in addition to a color-coded metric table. This lets you see a comparison between the current schedule, active baseline, and available snapshots.

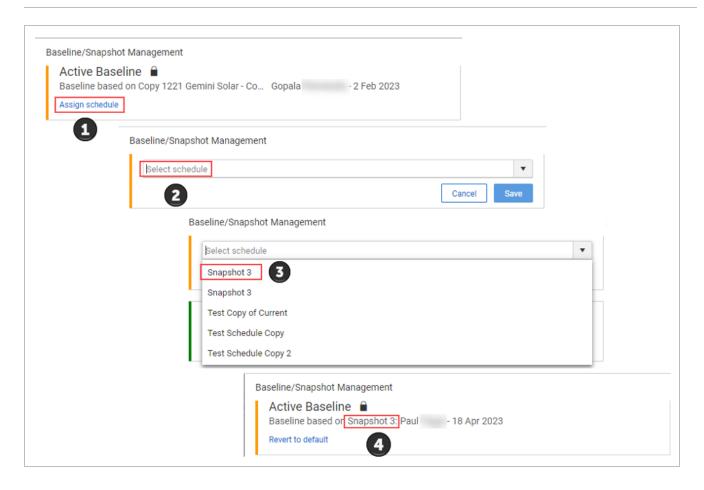
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Schedule Help Topics Baseline/Snapshot

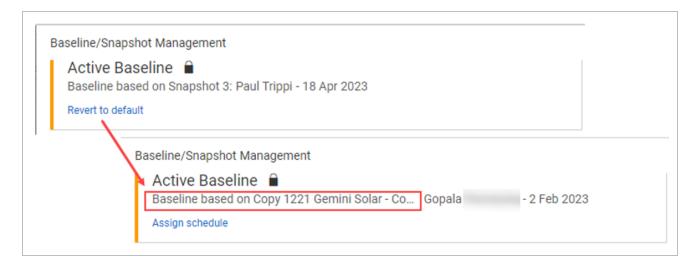


You can also assign other schedules that are part of the same project workspace as the current schedule to your active baseline and snapshots using the assign schedule function.

Baseline/Snapshot Schedule Help Topics



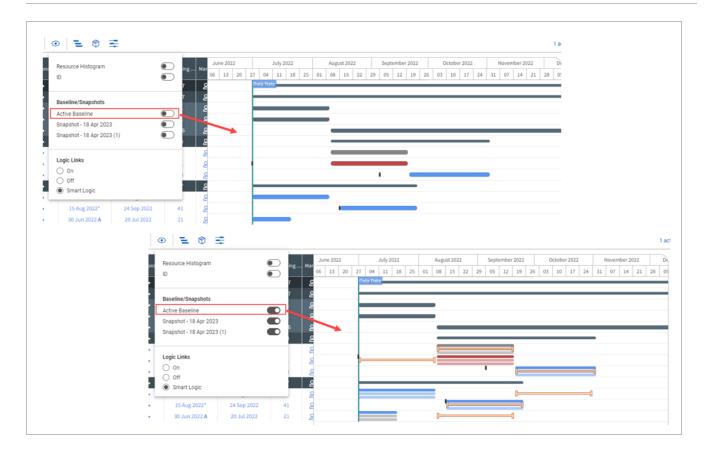
Select Revert to default to return to the previously assigned defaulted schedule.



#### **ACTIVE BASELINE**

The images below show what the Gantt chart illustrates when the active baseline is turned off and then on.

Schedule Help Topics Baseline/Snapshot



## **CREATE A SNAPSHOT**

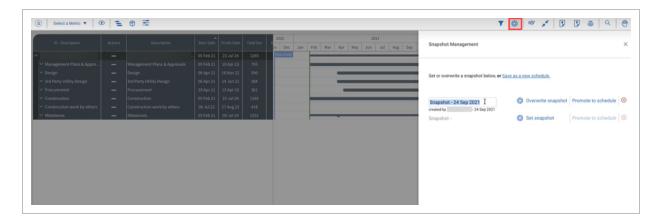
The following step-by-step walks you through how to create a snapshot.

NOTE You can only create snapshots from the Plan view.

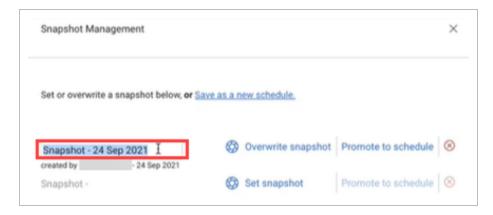
## **CREATE A SNAPSHOT**

1. From the Plan view, select the **Snapshot** button in the toolbar. The Snapshot Management menu opens.

Baseline/Snapshot Schedule Help Topics



- 2. In the Snapshot Management menu, select **Set snapshot**. The snapshot automatically saves as Snapshot [date].
- 3. Click the **Edit** icon next to the snapshot name to change the dialog box into an editable text box. You can now rename the snapshot to a name of your preference.



## **OVERWRITE A SNAPSHOT**

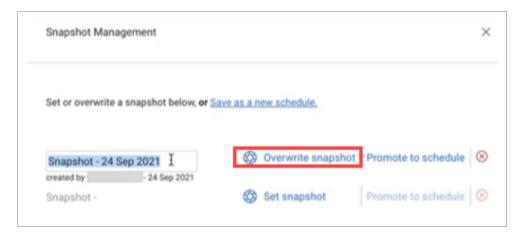
You can overwrite a previous snapshot if the information saved in the first snapshot does not have the most up-to-date information.

NOTE If another user saved the snapshot you want to overwrite, confirm with that user that the information in the snapshot to be overwritten is no longer needed.

The following step-by-step walks you through how to overwrite an existing snapshot.

#### **OVERWRITE A SNAPSHOT**

- 1. From the snapshot Management menu, find the snapshot you want to overwrite.
- 2. Select **Overwrite snapshot**.



The old snapshot is overwritten and a new snapshot is saved in that snapshot slot.

## **ANALYSIS VIEW TEMPLATE**

The Analysis View template works alongside the snapshots. This view lets you bring in new columns from SN1 Actual Finish to the additional variance columns. These columns are used in snapshots to compare information between snapshots and the current project. This template includes anything with a snapshot or a variance.

The following step-by-step walks you through how to select the Analysis View template.

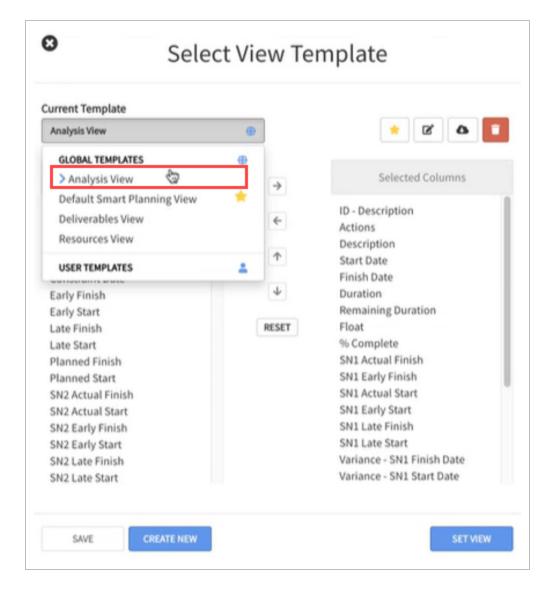
#### ANALYSIS VIEW TEMPLATE

1. In the toolbar, select the **Select View Template** icon.



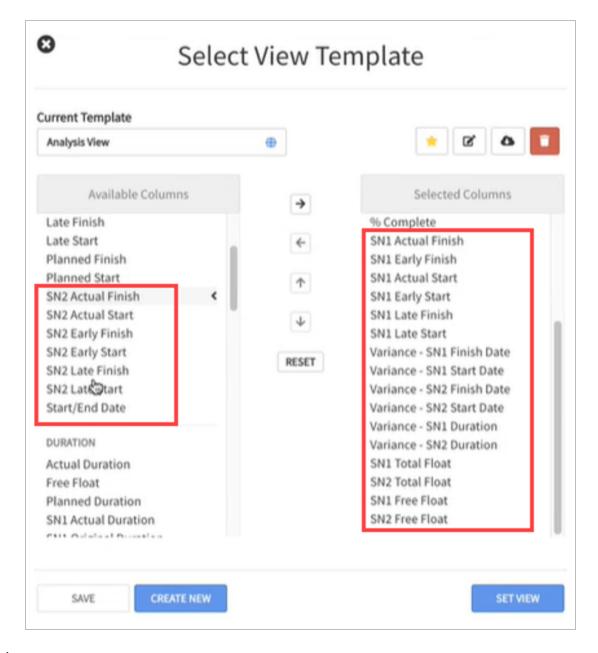
2. In the Current Template field, select the blue icon on the right. A drop-down menu opens.

Analysis View template Schedule Help Topics



#### 3. Under Global Templates, select **Analysis View**.

Columns that are available for viewing snapshot changes are available in this template. You can also add any available columns to the template as needed.

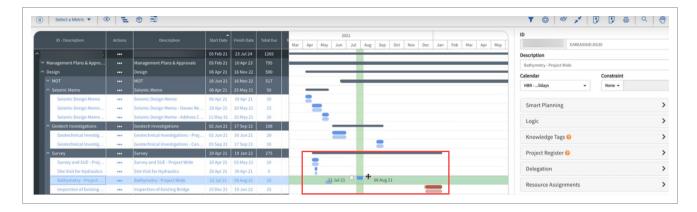


- 4. Use the arrows to move the columns over to the Selected Columns column as needed.
- 5. After the Analysis View template has been edited, select **Set View** to add the columns to the Gantt chart.

#### VIEW SNAPSHOTS IN THE GANTT CHART

After the snapshot has been created, your Gantt chart is updated with bars for the information that relates to the current schedule status and the snapshot status. The darker bars can be moved to

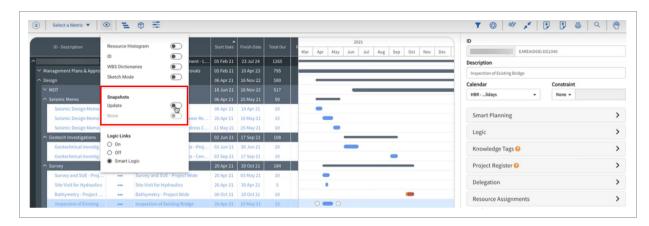
change the schedule on the Gantt Chart. The lighter bars represent the snapshot. The bars are blue when the schedule is not critical and red if they are critical.



The following step-by-step walks you through how to view existing snapshots on the Gantt Chart.

#### **VIEW SNAPSHOTS**

- 1. In the toolbar, select the **View options** icon.
- 2. Under the Snapshots section, select the slider for the snapshot you prefer to see in the Gantt chart. A drop-down menu opens.

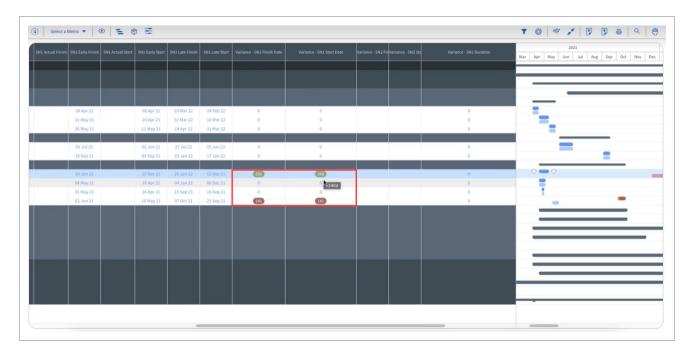


Two bars now show for items in the Gantt chart. You can move around the darker blue or darker red bars. The lighter bars represent the information saved in the snapshot and cannot be moved.

#### **VARIANCE COLUMNS**

Each variance column compares the snapshot to the current project.

The columns show a badge depending on how the information changed. If there is a net zero change, then no badge appears. For example, the variance columns might show a green badge number if there is a decrease in duration between the snapshot and the current project. The badge numbers could also show in red if the duration increased between the snapshot and the current project. If there is no change between the snapshot and project, the number shows as 0.



# PROMOTE TO SCHEDULE

When you choose to promote a snapshot to schedule or to save a snapshot as a new schedule, the snapshot selected is then saved to the project list.

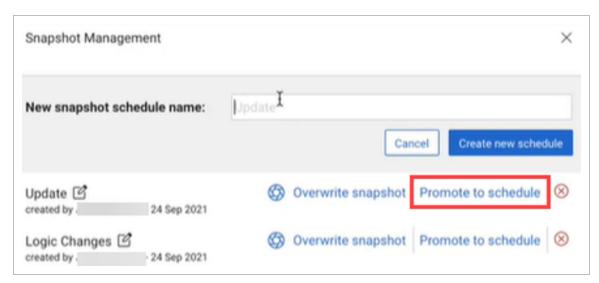
Promote to Schedule saves a snapshot to the project list. If you select **Save as a new schedule**, this option saves the current project as a copy onto the project list view as a new schedule.

The following step-by-step walks you through how to save a snapshot to the project list.

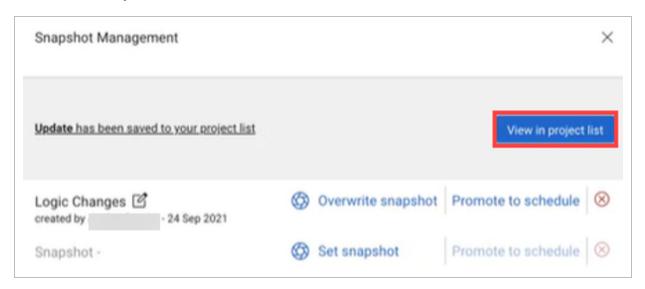
Promote to Schedule Schedule Schedule Help Topics

#### PROMOTE TO SCHEDULE

1. In the Snapshot Management menu, click the **Promote to Schedule** button.



- 2. If preferred, enter a new name for the snapshot in the New snapshot schedule name field.
- 3. Click **Create new schedule**. The new schedule has been saved to the project list.
- 4. Click **View in Project List** to view the new schedule.



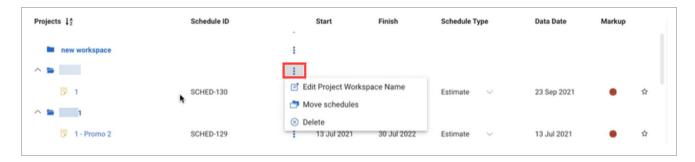
#### PROJECT LIST VIEW

You can organize your schedules in project folders. Project folders can be created in the project list to better organize schedules into a project hierarchy. You can list as many schedules as needed under

each project workspace.

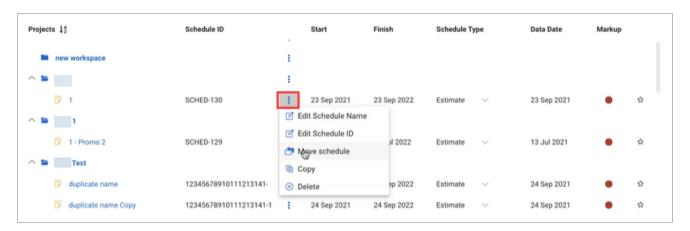
The projects can be organized alphabetically using the column header sort function. Use the options from the Action menu on folders to perfom the following:

- Edit Project Workspace Name
- · Move schedules
- Delete



Use the options from the Action menu on individual schedules to perform the following:

- Edit Schedule Name
- Edit Schedule ID
- Move schedule
- Copy
- Delete



You can also edit the Schedule Type for each schedule. By default, the Schedule Type field is set to **Estimate**.

Integrations Schedule Help Topics



If you do not organize your schedules into specific project folders, then the schedule is placed under the None folder by default.

If you import a project file into Schedule, you must include the Schedule ID, Schedule Name, and a Project Workspace.

## INTEGRATIONS

The Integrations and Update buttons show in the Plan view toolbar. Click **Integrations** to see the InEight products currently integrated with Schedule, which currently only includes InEight Estimate. The green circle icon on the button indicates there is an active integration in Schedule. The Update button is used to pull the data changes made to the InEight product (Estimate) in to Schedule.



NOTE

After you click **Update**, changes cannot be made to the schedule until the update is completed.

To integrate Estimate job data with Schedule workspaces, see Integrated Solutions <u>InEight Integration</u> <u>Estimate-Schedule</u> for more information.

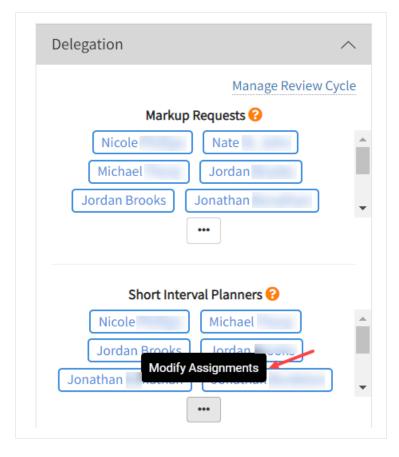
Page 208 of 291 InEight Inc. | Release 25.3

# LESSON 8 - SCHEDULE MARKUP PROCESS

## MARKUP PROCESS OVERVIEW

#### ASSIGNING MARKUP

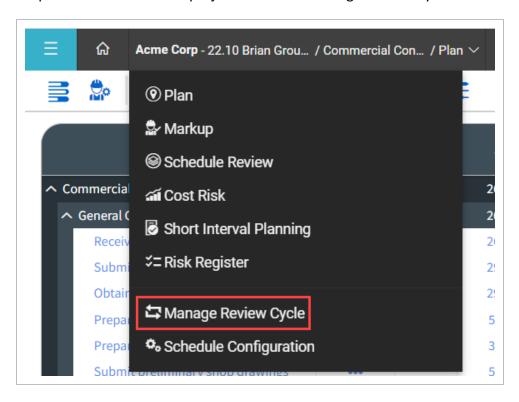
Markup is assigned in the plan project view from the first level drop-down menu in a project. Select a project WBS summary level, then expand the delegation panel and click the **Modify Assignments** icon, where users can be assigned at various levels within the schedule to provide markup.



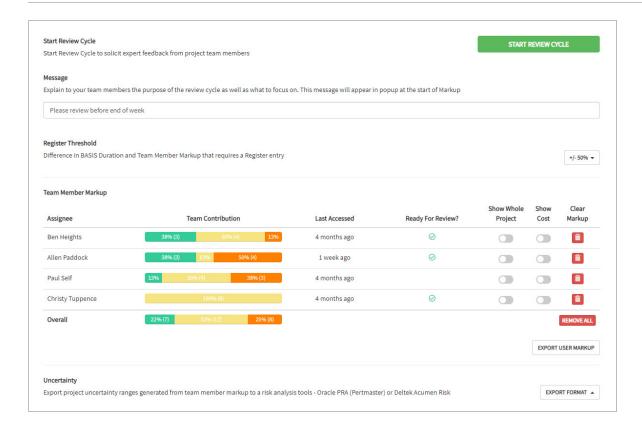
Click the **blue ellipse** icon and select users to assign to WBS elements.

#### INITIATING THE REVIEW CYCLE

Once contributors are assigned, the review cycle can be initiated by clicking on the Manage Review Cycle link in the top right of the delegation panel or go to the project settings view from the 1st level drop-down menu within a project and select Manage Review Cycle.

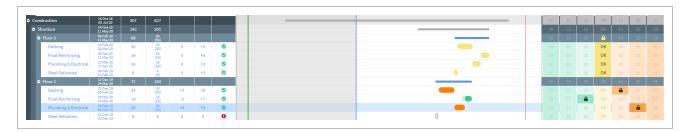


Assigned contributors and a review message can be validated here. After the Start Review Cycle button is clicked, an invitation email is sent to contributors.



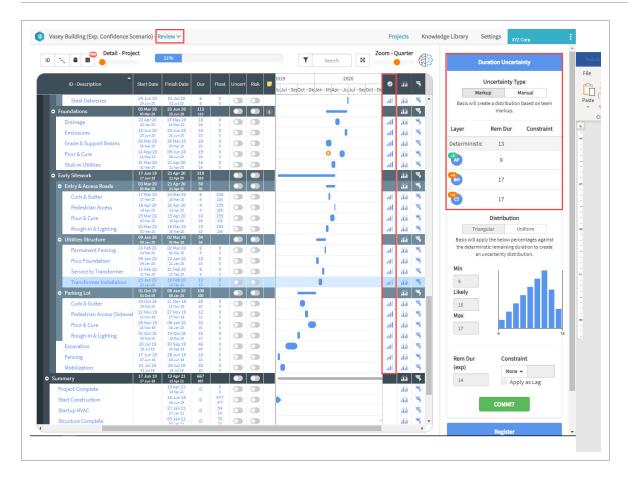
#### MARKING UP THE SCHEDULE

After the review cycle is in process, assigned contributors should log into the project, confirm they are in the Markup project view from the first level drop-down menu in a project, and provide feedback to sections of the schedule assigned to them.



#### REVIEWING MARKUP

After Markup is complete, group consensus and individual responses can be assessed from the Review project view from the first level drop-down menu in a project. Consensus is indicated by the signal bars in the tabular WBS view, and individual responses can be viewed by selecting a WBS element and looking in the Duration Uncertainty slide-out panel to the left.



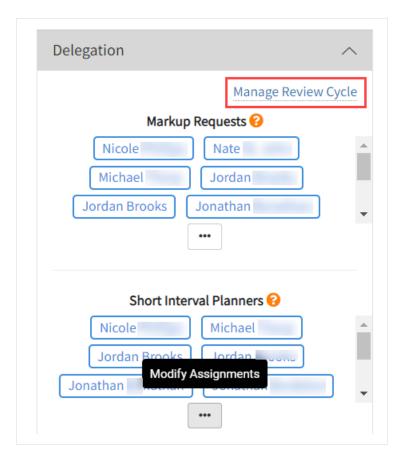
After a review is complete, the cycle can be ended by returning to the Manage Review Cycle page, and clicking **End Review Cycle**.

# INITIATING THE REVIEW CYCLE

Now that users have been assigned to various sections of the schedule, you can initiate a review cycle. This will send a notice (email) to contributors assigned to provide markup, notifying them that they may start their review.

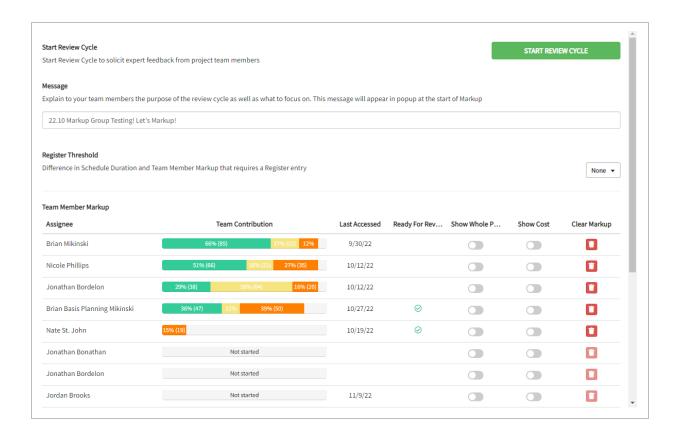
## OPENING THE VIEW CYCLE

1. To access the Review Cycle settings, open the **Delegation tab** from Iris and select Manage **Review Cycle**.



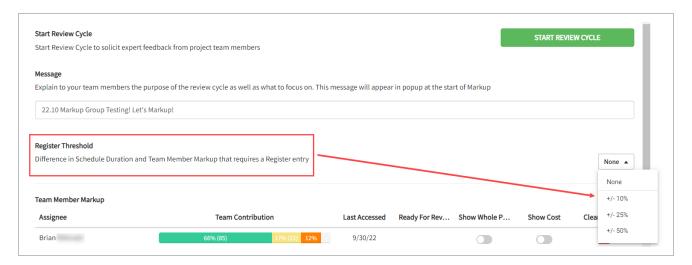
TIP In the Manage Review Cycle screen, settings can be adjusted prior to initiating the cycle.

The Manage Review Cycle window opens.



#### REGISTER THRESHOLD

If a markup is provided with a schedule duration adjustment more higher than the value defined, a Project Register Event is required with the markup.



#### TEAM MEMBER MARKUP

The Team Member Markup, shows a list of users who have permissions to provide feedback.

NOTE

To remove reviewers, go back to Plan view and use the Iris to unassign them as Markup Contributors.



Column	Description
Assignee	First and Last name of contributor.
Team Contribution	Visual percent complete of items reviewed vs assigned.
Last Accessed	Last instance the contributor was in the Schedule system.
Ready for Review?	Confirmation the contributor has finished their markups.
Show Whole Project	Toggle if contributors see the whole project or only items they are assigned to.
Show Cost	Toggles if cost is shown when providing markups.
Clear Markup	Clear/delete markups made.

## **EXPORT OPTIONS**

The Export User Markup function lets you export the markup data to excel after the review has been completed. This creates an archive of the data for reference.





Markups can only be exported per cycle. Once a new cycle is initiated, the previous cycle is over written. Exporting after a cycle saves the data before it is overwritten.

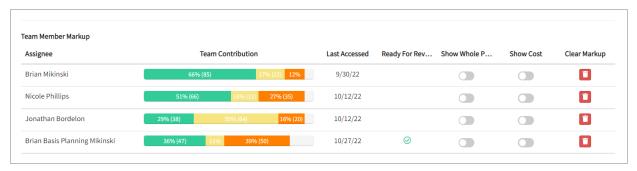
#### START/STOP A REVIEW CYCLE

Once all the Review Cycle settings have been set, select the Start Review Cycle button at the top of the page in . This will begin the review cycle for Project Contributors to provide feedback and markup the schedule.

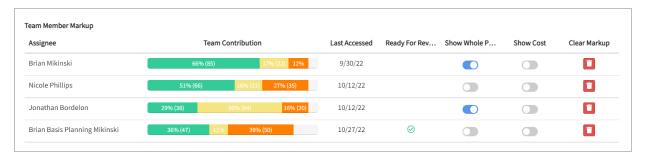


## **GENERATE A REVIEW CYCLE**

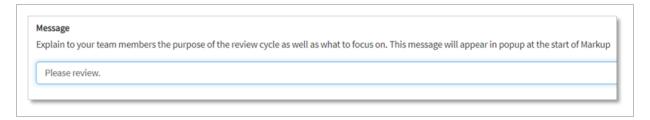
 Select Manage Review Cycle. The team members that you added are listed but they have not taken any action yet



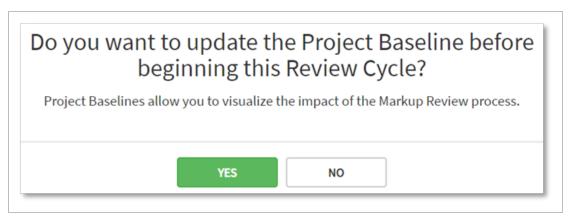
Switch the Show Whole Project to ON for the persons you want to be able to view the
entire project schedule. By default the markup users only see the section of the project that
you have assigned them to



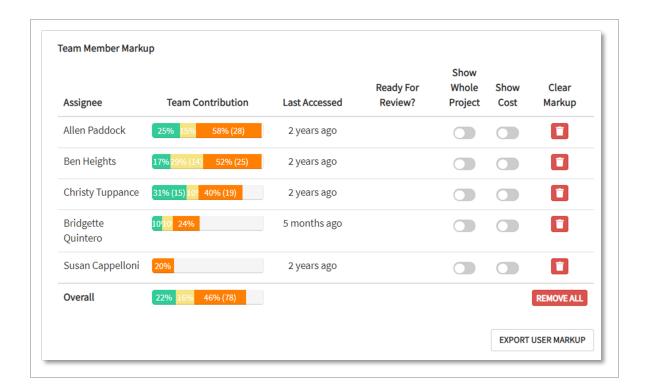
3. Enter your message to provide guidance to the team members.



- 4. Click Start Review Cycle.
- 5. Click **Yes** to updating the project baseline.



As markups are being made, you can refresh the Manage Review Cycle page to see what percent complete contributors are with their markups



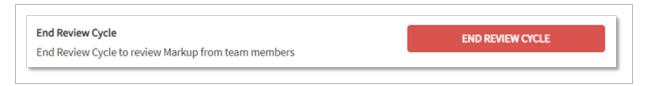
NOTE

The color coding of the Team Contribution visualizes the summaries:

**Green**: Percent of items marked up reducing duration **Orange**: Percent of items marked up increasing duration **Yellow**: Percent of items marked as planned duration is OK

White: Percent of items pending review

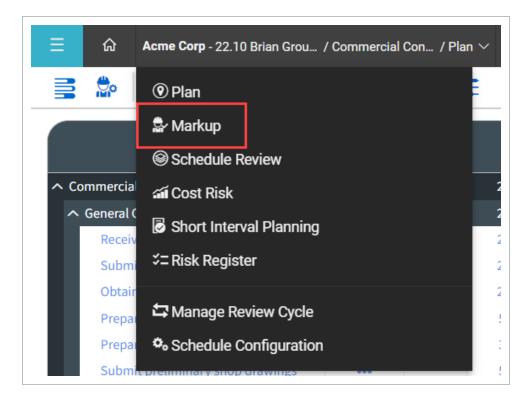
6. Click End Review Cycle after markups have been submitted.



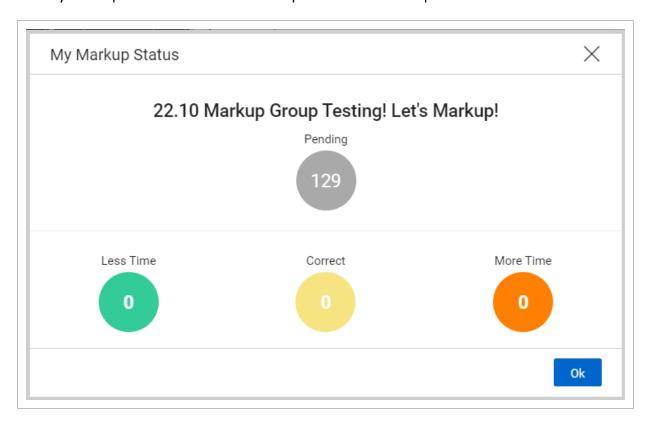
## MARKING UP THE SCHEDULE

#### UNCERTAINTY

User assigned sections for markup and review can begin to provide feedback in the Markup view.

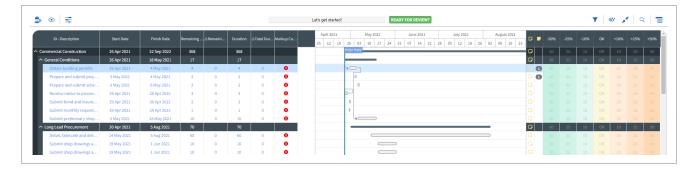


The My Markup Status confirmation box opens to show markup status information.



After the schedule is in the Markup view, contributors can begin to give feedback on the schedule. Markups made to increase or decrease durations on the schedule in turn generate uncertainty.

**Uncertainty** is an internal factor, such as quantity growth or productivity loss or gain. It evaluates duration or cost realism and plan confidence.

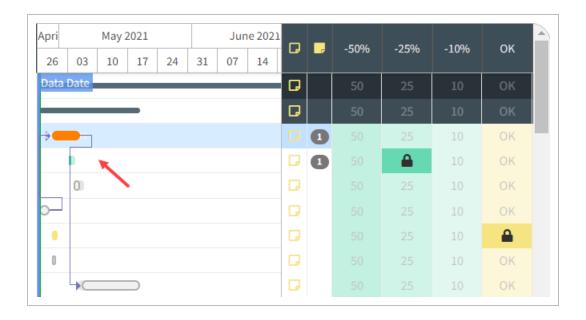


## **SCORECARD VALUES**

The scorecard provides a quick and easy way to give an estimate of whether the planned durations need to be increased or decreased. Selecting a percentage increases or decreases the duration by that amount.

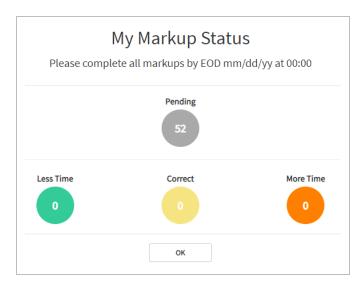


As markups are made on the scorecard, the bars on the Gantt chart adjust accordingly. This gives project contributors a live view of how the schedule is impacted by their markups.

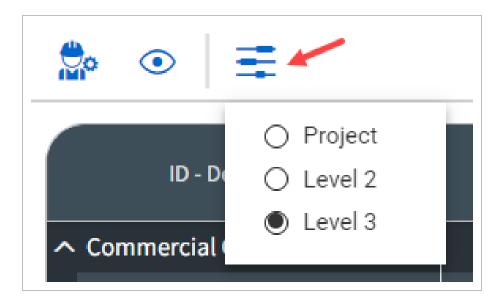


#### MARKING UP THE SCHEDULE VIA THE SCORECARD

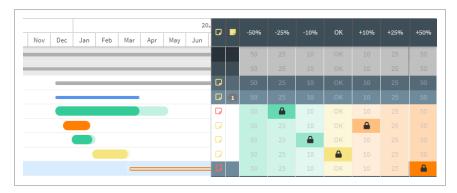
- 1. Open the Markup view. The markups made by the individual user are summarized
- 2. Under My Markup Status, look for Review Cycle Notes.
- 3. Click **OK** to close.



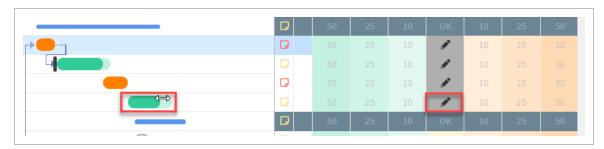
4. Adjust the detail slider to the right to see all activities assigned for review.

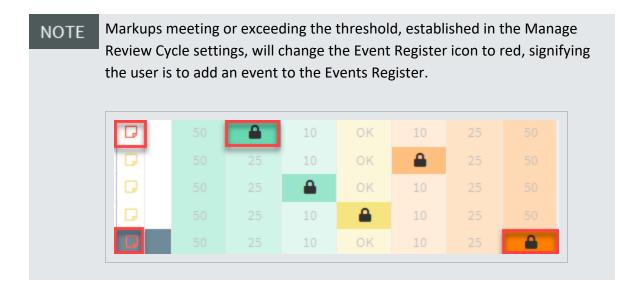


5. Go to the scorecard and adjust activities by selecting a markup score. Activities should show a Lock icon once selected, confirming the markup made.



- 6. Go to the Gantt chart and slide the start or end bars around to adjust duration.
  - The scorecard will changes the icons to a pencil, signifying a custom duration adjustment was made.







# LESSON 9 – SCHEDULE REVIEW PROCESS - RISK OVERVIEW

## REVIEW AND RISK PROCESS OVERVIEW

The Review process is where you can review feedback from markup, and apply a variety of intelligence rankings in order to run a risk assessment on your project.

**Uncertainty** is an internal factor, such as quantity growth or productivity loss or gain. It evaluates duration or cost realism and plan confidence.

A **Risk Event** is an external factor where events are discrete and measurable, such as third-party delays or unexpected labor shortages. It evaluates the probability of the event occurring, the schedule impact should the event occur, and any impact in associated costs.

NOTE

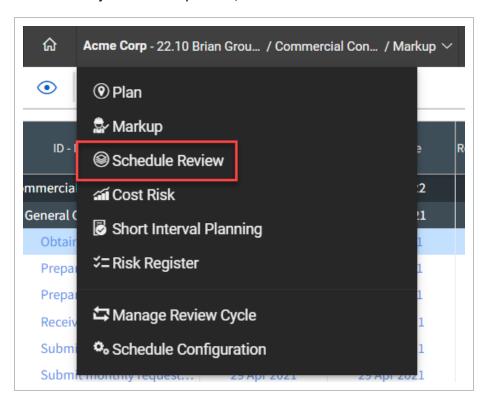
Projects often tend to mix uncertainty and risks events together resulting in less accurate mapping of risk characteristics to projects. It is important to evaluate risk items and place each in their appropriate categories, Uncertainty or Risk Event.



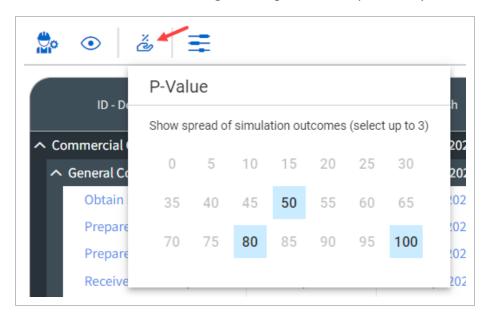
This feedback can come from the Markup process outlined in other topics. From here, the following review process steps can help you conduct a risk assessment utilizing a confidence level, called a **P-value**.

The below steps explain how to generate a Risk Adjust project:

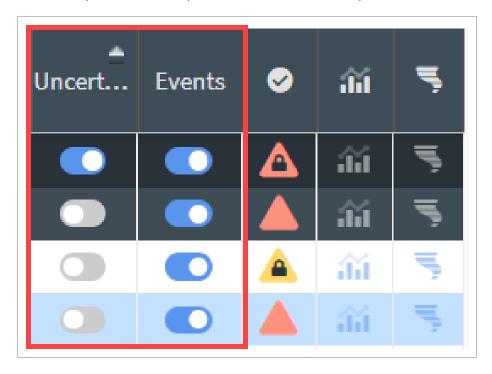
1. From the Project View drop-down, select Review.



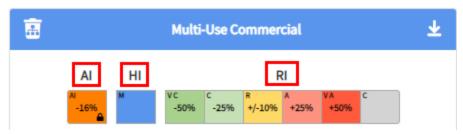
2. Select a P-value for instant insight during the review process by first selecting the P-value icon .



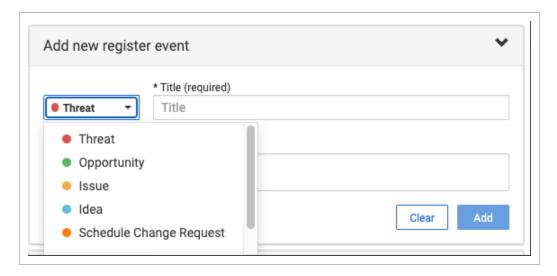
- A P-value of 100 represents a worst case scenario, while a value zero represents a best case scenario
- You are assigning a confidence level against a target goal
- 3. Switch the **Uncert** and **Events On/Off** to be applied to the corresponding work package or terminal level.
  - This feature includes or excludes that detail in the risk model. It is recommended to begin analysis with both options switched to the *On* position.



- 4. Move down the project and review contributor's Uncertainty rankings for each line item.
  - When reviewing Uncertainty, there are three main options for generating adjustments to the project: Artificial Intelligence (AI), Human Intelligence (HI), and Risk Intelligence (RI)

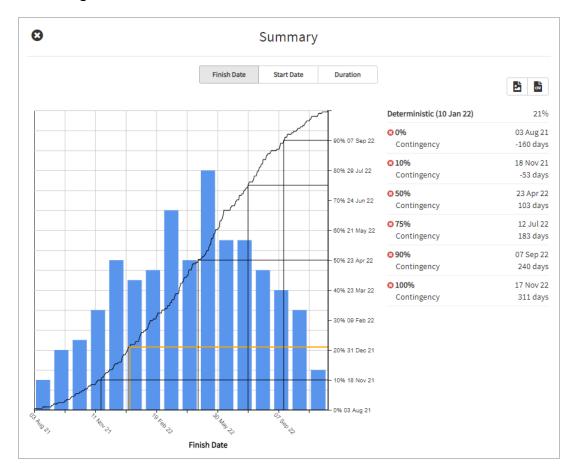


- 5. As needed, assign **Register Events** to project items.
  - Any item in a project may be assigned a Register Event
  - The default categories are shown below:



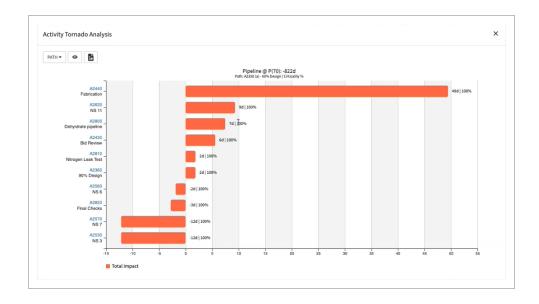
• After all uncertainty and events have been agreed to, you can access two main reports that provide insight into the project's risk:

• Risk histogram

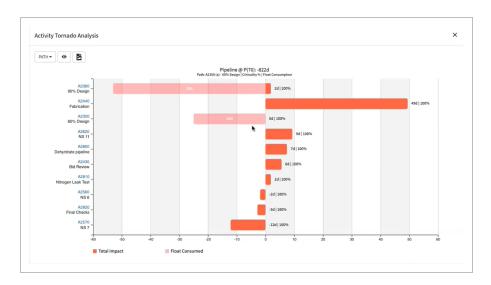


Tornado analysis

You can identify how often activities fall upon the critical path during Monte Carlo simulation runs. The image below shows the Criticality % view active.



Using Float Consumption, you can visualize hidden risk assignments due to float consumption and compare activity risk tolerance versus net impacts. The image below shows the Float Consumed and the Criticality % views active.

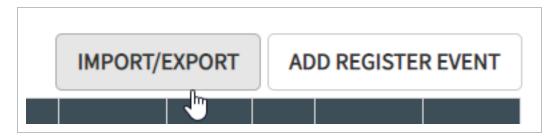


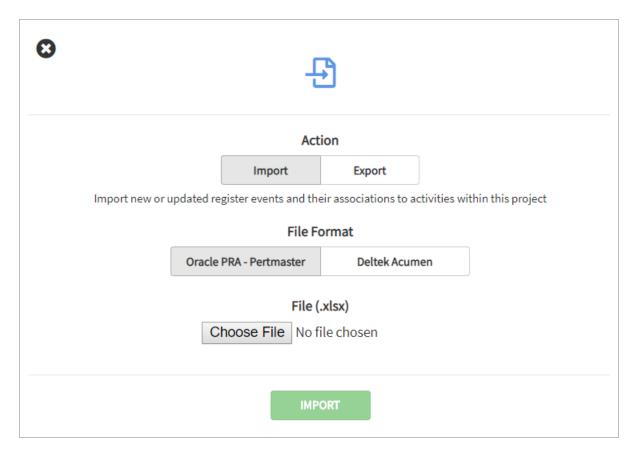
6. Adopt any part of the risk model by selecting **Adopt Markup** or **Apply Uncertainty adjustments to deterministic schedule**. Both options will run a Critical Path Method schedule calculation and generate a new risk adjusted project schedule.

Schedule Help Topics Import/Export

#### IMPORT/EXPORT

You can Import and Export risks in the project register. There are options for Oracle PRA – Pertmaster and Deltek Acumen. These are simple Excel formats that can also be generated outside of any tool and used for importing into Schedule.

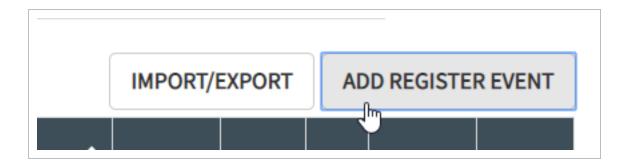


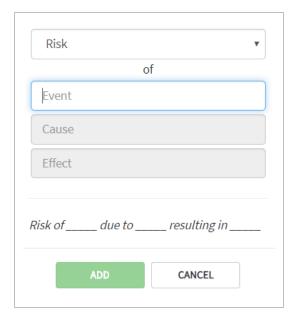


## ADD REGISTER EVENT

You can manually add a register event to the project register. Select **Add Register Event** and then define the event type and description.

Matrix Definition Schedule Help Topics





### **FILTER**

Select the **filter** icon to enable filtering for the register view.



## MATRIX DEFINITION

The default matrix in the Knowledge Library is adopted when the project is created. The matrix can be tailored by project to create a probability and severity range that is appropriate for the project.

Schedule Help Topics P-Value Overview



#### **RELEVANT LINKS**

Manage Markup Review Cycle Quick Guide

Markup Process Quick Guide

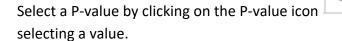
Video - Manage Review Cycle

Course - Schedule Feedback and Updates

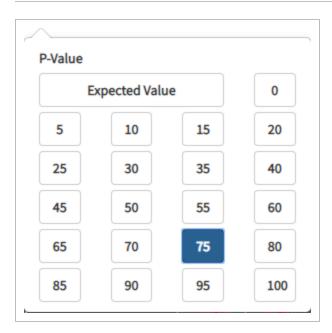
## P-VALUE OVERVIEW

Probability Values or **P-values** are the lens with which you can view instant feedback related to the affects risk or opportunity items have on the planned schedule and/or cost structure.

You can interact with P-Value to manipulate your visibility into a risk-adjusted project.



to show a drop-down displaying the options for



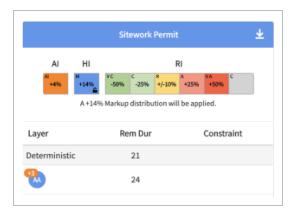
A P-value of 75 can be interpreted as "we are 75% confident in hitting or beating a target goal".

The selected P-value shows adjustments to items such as dates and durations. When a risk assignment has an effect to the project, the P-value lens shows in red, how it affects the project. In this example, the duration for "Create Early Stage Construction Docs" increases from a planned duration of 63 to a P-value 75 adjusted duration of 91.



## MARKUP FEEDBACK AND CONSENSUS

Once a markup cycle has been completed, it is ready for review. When selecting a line item for review, options appear in IRIS located on the right of the panel.



The reviewer has three options for providing markup feedback:

- Inference Engine (AI) suggested distribution
- Human Intelligence (HI) to leverage the feedback given during the Markup phase
- Risk Intelligence (RI) allows you to assign designated uncertainty ranges to any line item

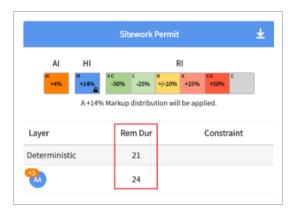
## **INFERENCE ENGINE (AI)**

In this example, if you use the Inference Engine (AI), it applies the suggested distribution of 4%.



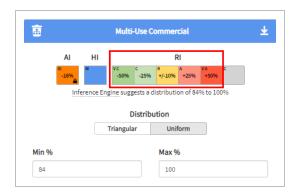
## **HUMAN INTELLIGENCE (HI)**

If you use the **Human Intelligence (HI)** of +14%, using AA's (delegate's initials) feedback, that Remaining Duration will take +3 days longer (24d v 21d).



## RISK INTELLIGENCE (RI)

By selecting RI, you have chosen to not use HI or AI for that line item.



Uncertainty ranges are based on one of five categories the following categories:

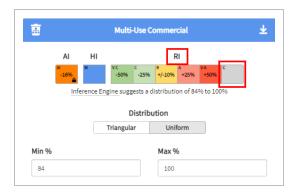
Classification	Range	Guidance
Very Conservative	50% - 100%	Could take as little as 50% less
Conservative	75% - 105%	Most likely less
Realistic	90% - 110%	Within +/- 10%
Aggressive	95% - 125%	Most likely more
Very Aggressive	100% - 150%	Could take up to 50% more

NOTE

You may only use one type of intelligence source per line. By selecting RI, you have chosen to not use HI or AI for that line item.

#### **CUSTOM**

Using the Custom Intelligence lets you use a user defined level of risk.



Any changes that impact the project, either positive or negative, are shown in red.

#### MULTIPLE USER FEEDBACK

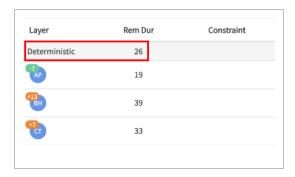
In the event an item contains more than one member's feedback, you can still decide between the different intelligence types. The Layer column shows all the members that contributed to that item.



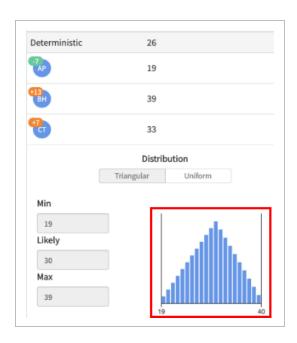
Notice here where three members contributed their feedback:

- AP (-7)
- BH (+13)
- CT (+7)

These values are added to the deterministic value to generate corresponding values.



If you decide to consider all the HI feedback, then a distribution triangle is automatically applied for the risk simulation distribution.



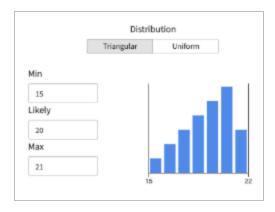
In some scenarios you have the option of setting a distribution to a triangular or uniform curve. A triangle uses the three points (min, likely, max) to generate a weighted distribution. A uniform distribution will use two points (min,max) as limits to a range and set the probability to an equal state for within the parameters.

If you want to discount or ignore a particular feedback, click on the contributor to remove them from the feedback. The distribution triangle adjusts automatically.



## **DISTRIBUTION OPTIONS**

When applying RI to a project item, you have the options to either set distribution to triangular or uniform distribution. A triangle uses three points of information, Min, Likely, and Max, to form a weighted distribution.



A uniform distribution uses two points, Min and Max to set limits on the range and models an even likelihood of hitting any points along the distribution.

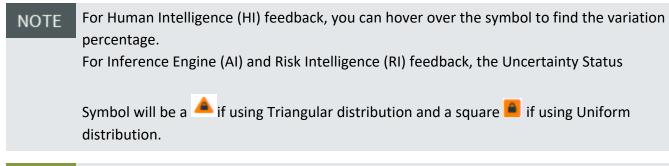


## **UNCERTAINTY STATUS**

The Uncertainty Status column indicates what type of markup feedback is applied to each line item, using one of the following symbols:

Symbol	Markup Feedback Assigned
<b>=</b>	Inference Engine (AI)
24	Human Intelligence (HI) with no markup values
all	Human Intelligence (HI) with strong consensus, with little variations
atl	Human Intelligence (HI) with a large variation
	Risk Intelligence (RI) Very Conservative (-50%)
(A)	Risk Intelligence (RI) Conservative (-25%)
	Risk Intelligence (RI) Realistic (+/-10%)
	Risk Intelligence (RI) Aggressive (+25%)
	Risk Intelligence (RI) Very Aggressive (+50%)
<b>A</b>	Risk Intelligence (RI) Custom

Schedule Help Topics Risk Histogram



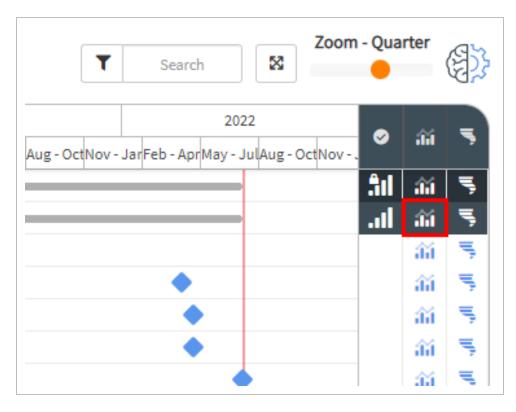
The lock symbol represents that an uncertainty value has been applied to that line item and locks that value in place. For example, if a user assigns an uncertainty value to a parent line item, that value will be assigned to all its' children lines, expect for those that are locked in with a value previously assigned.

Once feedback on uncertainty and events are reviewed, you are ready to generate outcomes via Risk Histograms and Tornado Analysis.

#### **RISK HISTOGRAM**

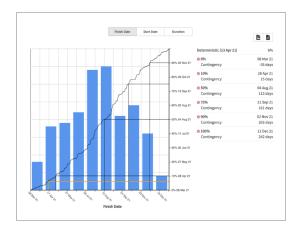
TIP

The Risk Histogram visualizes results from numerous iterations made using the distributions assigned to line items. Click on the **Risk histogram** icon next to any line item to report against that point in the project.



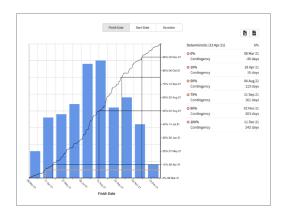
Tornado Analysis Schedule Help Topics

By clicking on the Risk histogram icon at the top level, you can report on the total project, as shown below.



Blue bars indicate the number of iterations that land on a specific date; for this example, finish date. The information on the right provides insight into the probability of hitting the deterministic end date and indicate which dates align with various P-values. This example shows the following:

- A 6% chance of completing the project by the deterministic date of 13 Apr 21.
- P-75% shows a date of 21 Sep 21, a 161-day extension upon the deterministic date. This
  corresponds to the need for a contingency value of 161 days to be 75% confident in
  finishing the project on 21 Sep 21 or earlier.
- P-0% is best case scenario and conversely, P-100% is worst case.



## TORNADO ANALYSIS

Tornado Analysis shows key drivers that are responsible for the largest impact to a risk model. There are two main modes to choose from, Activity Mode or Risk Mode. Click on the **Tornado analysis** icon to select a mode. Similar to Risk Histogram, selecting a tornado icon at the top level will report on the total project.

Schedule Help Topics Tornado Analysis

#### **COST ITEM MODE**

Analyze the impact that terminal cost items have on the selected cost item.



In this example, the P-Value is set to 75 based on the selected P-Values Markers. Selecting **Analyze** shows the Uncertainties and Risk Events for the Cost Item Tornado Analysis.



Interact with the following options to explore your project in Cost Item Mode:

- View
- Level
- Display Number

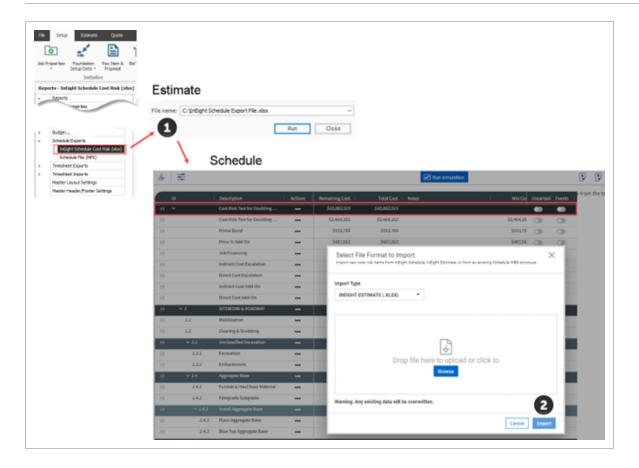
Tornado Analysis Schedule Help Topics



#### **ROOT NODE IN COST RISK**

Importing the Schedule Export report from Estimate to Schedule > **Cost Risk** inserts a root node into the project. The root node captures project-level data in Cost Risk for you to reference and report on. It also retains the hierarchical breakdown of the Estimate file.

Schedule Help Topics Tornado Analysis

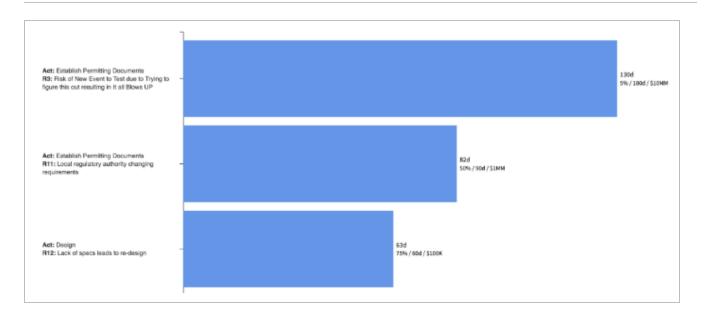


## **RISK MODE**

Analyze the impact that risks have on the selected line item.

In the example below, you can visualize the most impactful risk events and their corresponding activities. The largest driver is Risk #3 (R3) on activity Establish Permitting Documents and accounts for 130d of risk exposure.

Cost Risk Overview Schedule Help Topics



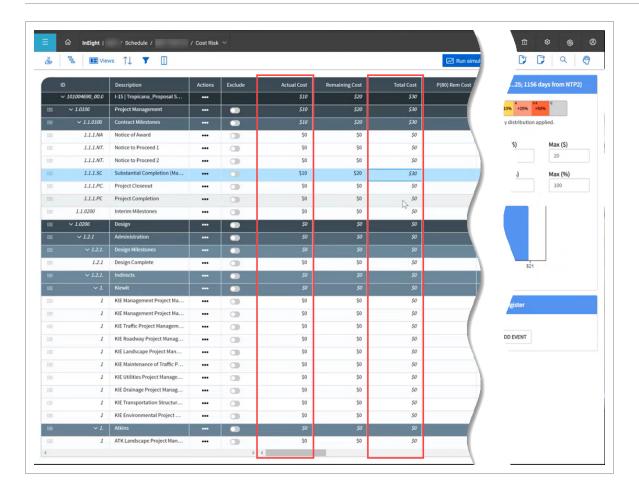
## LESSON 9 - COST RISK

## **COST RISK OVERVIEW**

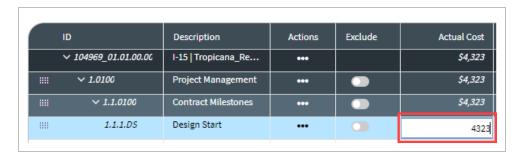
Cost Risk lets you conduct risk analysis and update cost based on review.

The Actual Cost column represents the actual cost for a selected cost item prior to simulations with the option to display risk adjusted amounts based on use selection.

Schedule Help Topics Cost Risk Overview

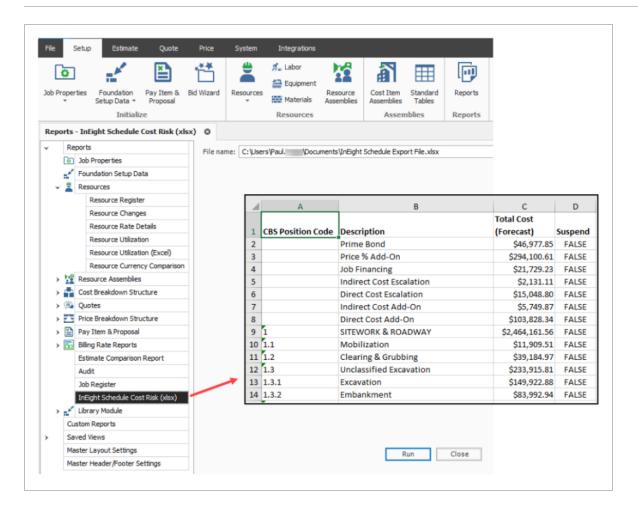


This column can also be edited directly on the page.



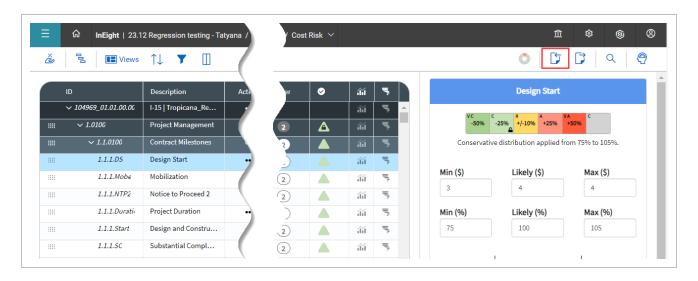
You can also generate an InEight Schedule Cost Risk Excel file that allows you to import it into Schedule Cost Risk view and produce risk adjusted estimates. These risk adjusted estimates let you adjust contingency in an estimate to cover risk identified in a project.

Import Cost Risk Items Schedule Help Topics

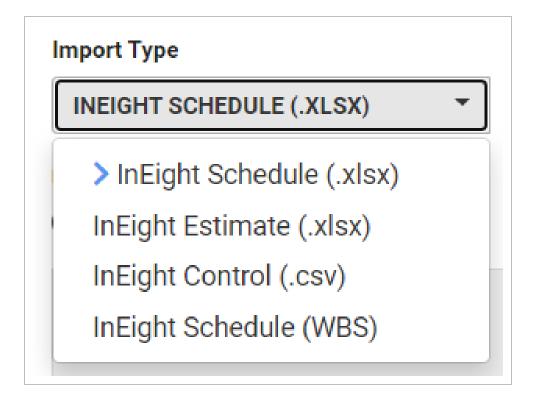


## IMPORT COST RISK ITEMS

Select the import icon to import a Cost Breakdown Structure into the Cost Risk page, which helps you produce a risk adjusted estimate.



The cost risk file format import lets you import four different file types, which include InEight Schedule, InEight Estimate, InEight Control, and InEight Schedule.



In Eight Schedule imports the WBS from the Plan view page.

The Schedule .xlsx import lets you export an existing snapshot of the current cost risk schedule state, make any adjustments in Excel, and then import directly into the Cost Risk page.

You can import from Estimate and Control which imports values from each of these applications via .xlsx and .csv imports.

Import Cost Risk Items Schedule Help Topics

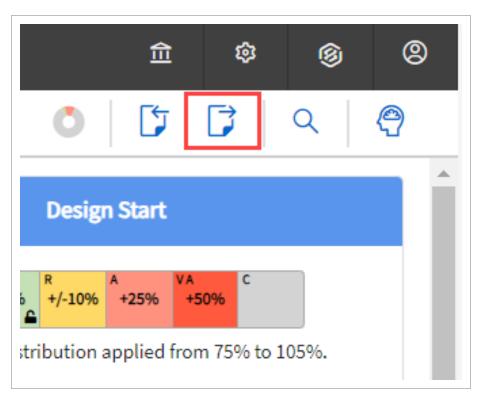
Only the InEight Schedule export type can be imported back in, and not the export.

If min/likely/max values or percentages are used, when importing fromSchedule, ensure the use min, likely, max percentages toggle is turned *On*. If the .xlsx file being imported has a custom range, the uncertainty status must read Custom, then the pre-defined values configurations can be used.

The Schedule WBS import pulls the Actual Cost and Remaining Cost values, based on the assigned resources from the schedule.

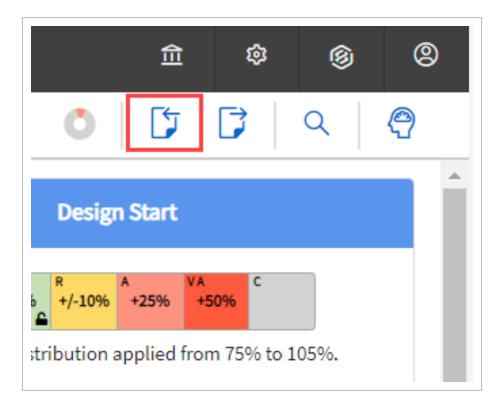
#### STEP BY STEP - IMPORT COST RISK ITEMS

1. From the Schedule > **Cost Risk**, click the **Export** icon.



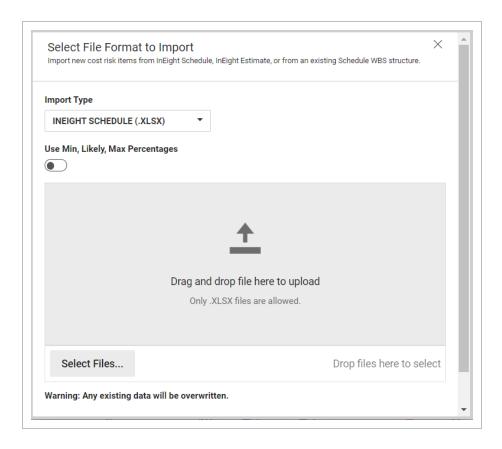
- 2. From the Export Type drop-down, select either **Data Import** or **InEight Schedule**. Open either file to change the contents of the file for step 4 below.
- 3. Click the **Import** icon.

Schedule Help Topics Import Cost Risk Items

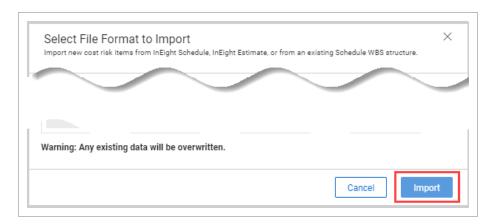


4. The Select File Format to Import pop-up window shows. The import type of InEight Schedule (.XLSX) is the default import type, and only accepts .XLSX file types. InEight Estimate also only accepts .XLSX file types. InEight Control only accepts .CSV file types, while InEight Schedule accepts only WBS file types.

Import Cost Risk Items Schedule Help Topics



- 5. You can either drag and drop a file into the upload portion of the window, or you can select the **Select Files** button to select a file.
- 6. Click Import.

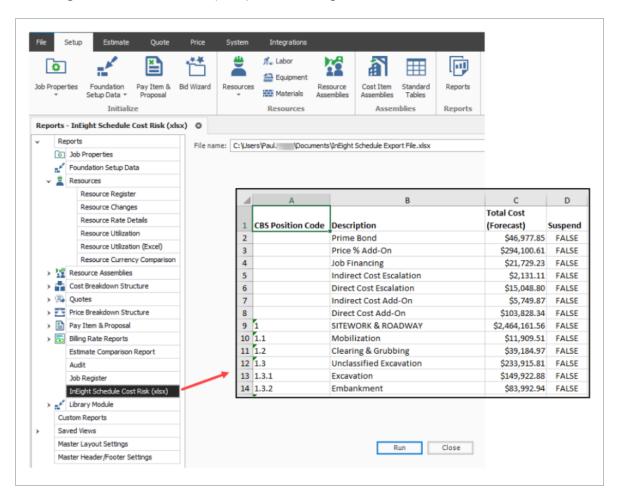


#### ESTIMATE COST RISK EXPORT

You can generate a Schedule Cost Risk Excel file in Estimate, which lets you import it into the Schedule Cost Risk view and produce risk adjusted estimates. This can be accessed in Estimate > Setup > Reports > InEight Schedule Cost Risk (xlsx).

These risk adjusted estimates let you adjust contingency in an estimate to cover risk identified in a project.

The InEight Schedule Cost risk (.xlsx) fine can be generated from

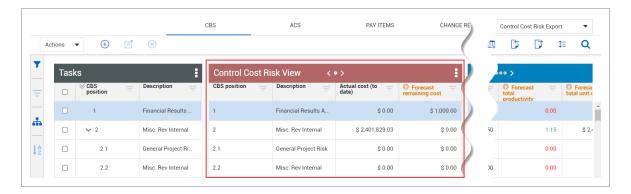


## CONTROL COST RISK EXPORT

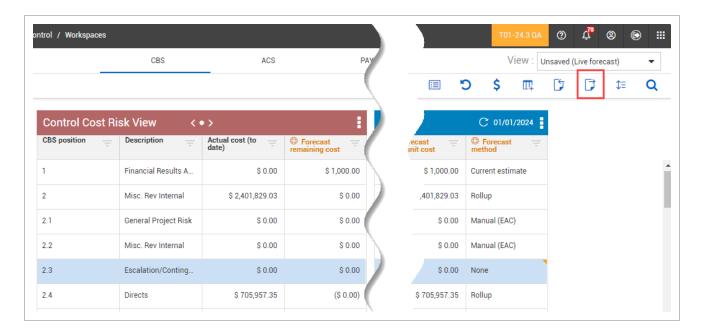
You can create a Cost Risk .CSV export specific view from Control in Control Workspaces. See the <u>Viewsets</u> topic to view more information on how to create viewsets. This helps you to more quickly revert to the Cost Risk Export Workspace view, when you need to export the cost risk associated data from Control.



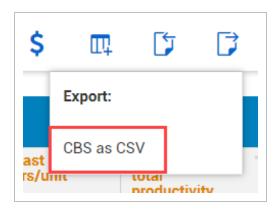
Create a new datablock to show the CBS Position Code, Description, Actual Cost (to date), and the Forecast Remaining Cost columns. View the <u>Datablocks</u> topic to view more information how to to create datablocks.

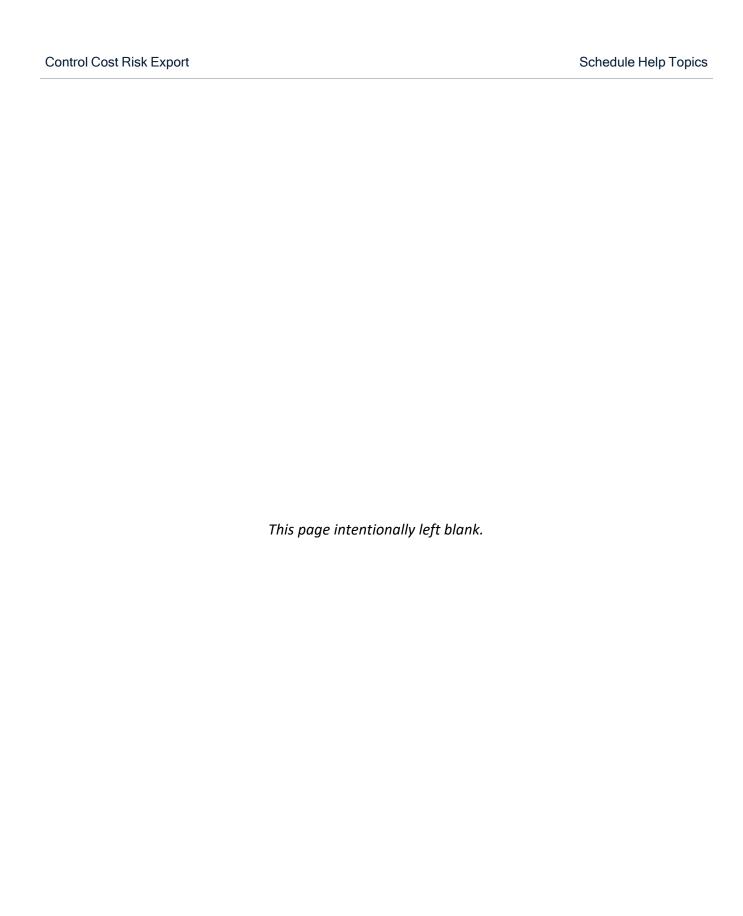


Select the Export icon to export the Control Cost Risk View data from Control.



#### Select Export: CBS as CSV.





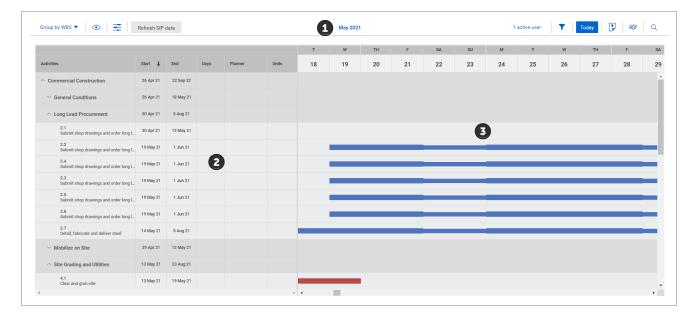
Schedule Help Topics SIP Overview

# LESSON 10 - SHORT INTERVAL PLANNING

## SIP OVERVIEW

#### PROCESS OVERVIEW

Activities from the CPM Schedule show in the Short Interval Planning (SIP) view that are grouped, based on how the Plan view WBS is organized. Each activity can be planned daily by adding the specific steps, or tasks, to be completed. Red and blue bars represent the CPM planned duration. The green colored boxes represent the days that tasks for the step will be conducted.



## PLANNING STEPS/TASKS

Steps are created by selecting the Add icon on the row of the activity being planned out. After steps are added, you can then select the step to fill in information (description, dates, duration, and planner) for the task to be completed.

SIP Overview Schedule Help Topics



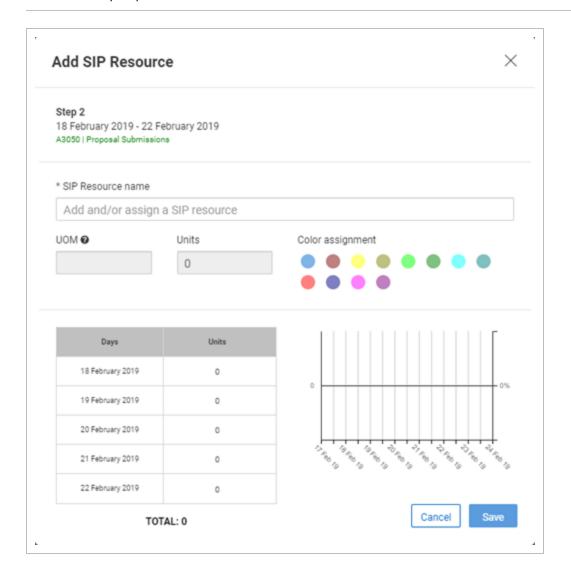
#### **MILESTONES**

Milestones are visually indicated on the SIP timeline and in the SIP activities. This provides clarity and reference to important dates when updating the short term plan on a project. When a blue milestone icon (•) or a red critical milestone icon (•) shows in the date timeline, you can click the icon to open a link and jump to the milestone in the step task chart.



## **RESOURCES**

When adding steps, you can assign predefined SIP resources to complete the steps or create and assign them in real time. If the resource does not exist in the schedule, enter a UoM and units, save the resource, and then apply it to steps while planning.

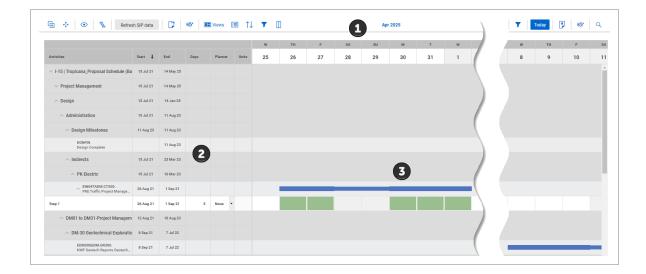


## SIP GENERAL NAVIGATION

## SHORT INTERVAL PLANNING VIEW

When a schedule is ready for production, schedulers can move to the Short Interval Planning (SIP) view to begin planning out the day-to-day tasks involved with completing scheduled activities. This type of planning can be done in intervals of 17, 25, and 50 days based on a selected interval.

To open the Short Interval Planning view, in the project navigation menu click Short Interval Planning.



In the SIP view there are three primary sections:

1	Toolbar	Contains view adjustment settings such as, filtering, grouping, annotations, and date range.
2	Activities	Work package and activity structure are brought in from the Plan view. Tasks are further broken out in the SIP view.
3	Calendar	Shows a segment, or interval, of the schedule based on settings in the toolbar.

## TOOLBAR - ICONS, FUNCTIONS, SETTINGS

## **GROUP BY**

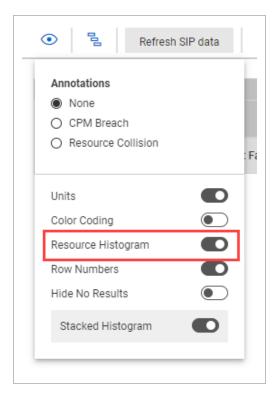
The Group by builder menu lets you see activities grouped together based on the option selected. This functionality provides flexibility to schedulers and execution planners in how they want to organize and assess tasks, resource utilization, and activity progress. You can also group activities and task by codes when knowledge tags are used on the project.



#### SIP FUNCTIONS

Description	Function
View options	Select metrics, view row numbers, annotations, color coding for the view, and resource histogram.
Detail level	Select the level of detail shown in the Activities section.
Filter	Opens the filter function to set parameters for the activities and tasks that show in the view.
Export	Export the current view to an Excel spreadsheet.
Zoom level	Sets the date range interval shown in the calendar.
Search	Search and find a specific task or step.

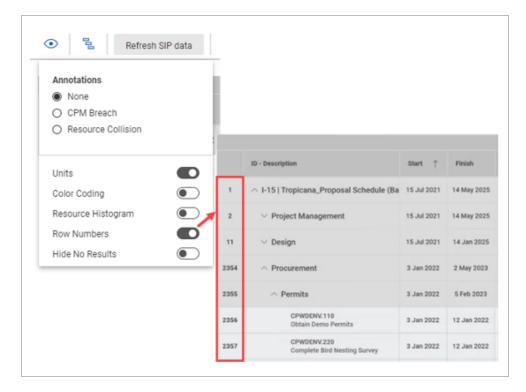
The SIP resource histogram lets you perform resource management at a short-term plan level that gives you another level of granularity when analyzing resources. The SIP resource histogram shows the assigned SIP resources for the project with functionality like the Plan view resource histogram. In the SIP view, click the **View options** icon, and then select **Resource histogram**.



SIP General Navigation Schedule Help Topics

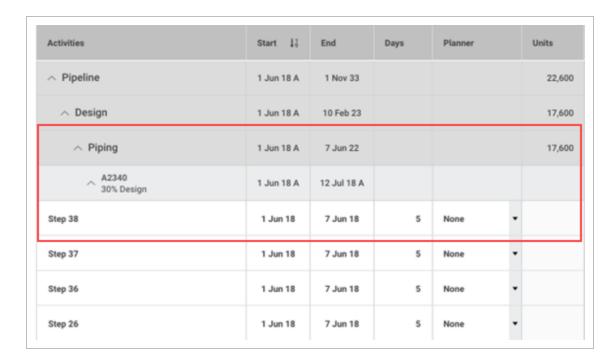
You can choose to view a single resource or select **Stacked Histogram** to show all SIP resources assigned to the specific date. You can also resize the grid and histogram areas to show more or less of the date time line.

You can add row columns to the SIP schedule by selecting the Row Numbers toggle.



## **ACTIVITIES - STEPS, ICONS, FUNCTIONS**

In the Activities section, Schedule activities from the CPM are shown. Each of these activities can be broken into steps or tasks for more detail when planning field execution.



Planning packages and activities are shown in a hierarchy. Planning packages group activities the same way as in the CPM schedule. Each activity line shows a planned start date, end date, activity ID, and the activity description.

When steps are defined, they show as a subordinate of the activity. An overview of the step details are noted that includes, start date, end date, duration, planner, and quantity.

To create a new step, click the **Add** icon. A step is created to input task details.



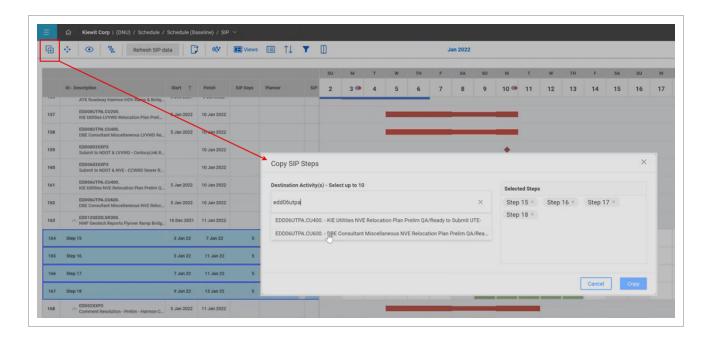
Hover over the step to show the available Action icons.



- Zoom to start moves the Gantt chart to one day prior to the step start date.
- Add comment opens a text box where you can type text and save a comment.
- Add SIP resource opens a SIP resource window that lets a planner assign an existing SIP resource or create a new SIP resource that can have units assigned to it.
- Remove step that when selected, deletes the step.

#### COPY

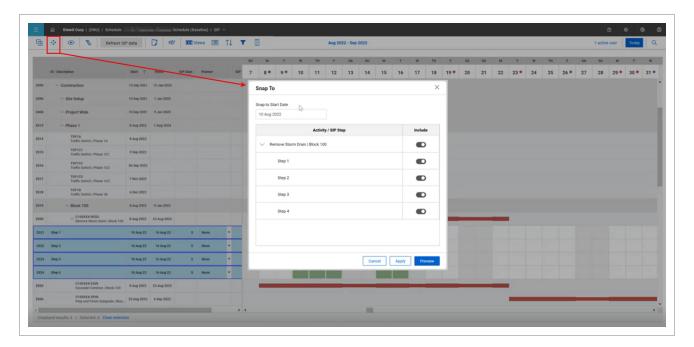
Select rows in an activity to copy, and then click the **Copy** icon to open the Copy SIP Steps dialog box. In the dialog box, you can select up to ten activities to copy the rows into. You can also choose to remove steps that are selected from the list to be copied.



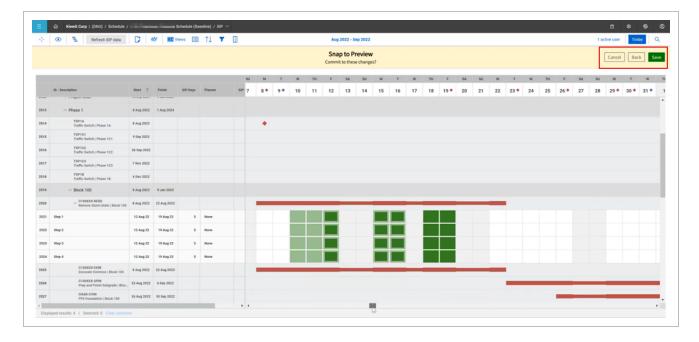
#### **SNAP TO**

You can select and move individual activity steps to a new date on the timeline. The Snap To feature lets you select multiple steps in an activity and move them all to new dates, maintaining the relationship relative to the initial step in the activity.

After you select the steps to move in the activity, click the **Snap To** icon to open the dialog box. Click in the **Snap to Start Date** field to open the calendar, and then select the new start date for the initial step. In the Include column, use the toggle to add or remove steps to move.

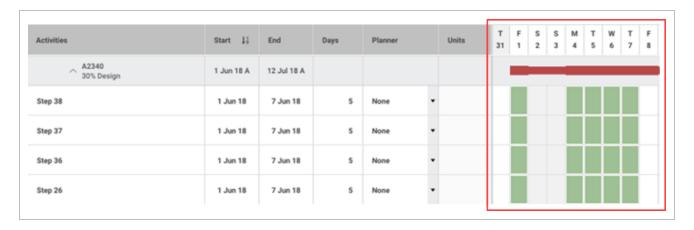


After selecting the new start date, click **Preview** to show an overlay of the steps with the new start date. You can save the changes in the preview or click **Back** to close the preview and open the dialog box again to make additional changes as needed.



#### CALENDAR - VIEWS, ICONS, FUNCTIONS

The Calendar date range is adjusted in the header of the SIP view by selecting the Zoom level icon. In the calendar, there are two primary indicators, the blue and red CPM schedule activity bars, and the colored step bars.



The blue and red CPM schedule activity bars represent working days and non-working days. The thicker segments indicate working days in the activity's calendar and thinner segments are non-working days.

SIP General Navigation Schedule Help Topics

The colored step bars are the days that step is being worked. As a Planner you have the ability to click and drag the bars along the timeline to adjust the start date and end date of the step, and add or delete days for the step.

#### WEATHER SETTINGS

InEight Schedule has built in functionality to pull in weather data when a project location has been set up in Project Settings > **Project configuration**. When this function is setup, the weather shows in the date column header for the current day and a forecast for the next seven days.



You can click the weather icon to open the selected day's weather forecast. This data is powered by Open Weather.

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## LESSON 11 - REGISTER ITEMS

## ORGANIZATIONAL REGISTER ITEMS

#### **EVENTS REGISTER**

Knowledge Library Register Items can be viewed by accessing the Knowledge Library, and clicking on the **Register** tab



From the Knowledge Library, items can quickly be edited using the following fields:

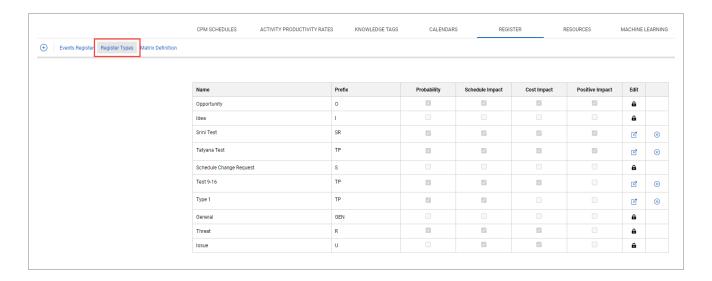


Name	Description
Verified	Items can be either created directly in the Knolwedge Library, or pushed from individual projects. Items pushed from projects shows here as unverified, and are not used as Smart Suggestion options in other projects until verified.
Туре	This describes the type of register item, such as Risk, Opportunity,

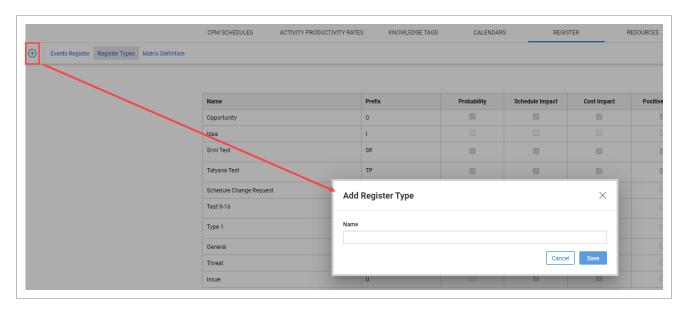
Name	Description						
	and Action Item.						
Description	Items descriptions can be edited at any time.						
Mitigation	Mitigation strategies can be captured here.						
Probability/Schedule Impact/Cost Impact	Probability and impact can be reviewed and edited in a centralized view. The scoring here becomes the default score when the risk is applied to a project.						
Score	Based on the probability and impact of items, a score is automatically generated.						
Activities	The number of times the register item appears schedules are shown here. Specific Project and WBS element appearances can be reviewed by clicking on the number. You can select the All dropdown to filter the list by project.						
	Event ID R3 Event Description Risk of competing work in the fabyard						
	All •  Project ID Description Duration Probability Schedule Impact Cost Impact Created By  Linear Pipeline 3 Construction 835d 75% 90 days \$100,000 CC  Offshore Platform 1.2.1 FPSO 158d 75% 90 days \$100,000 CC						
	CLOSE						
Created By	The name of the user that raised the register item.						
Delete	Deletes the item.						

## **REGISTER TYPES**

Additional Register Types can be defined by selecting the **Register type** tab.



Click Add Register Item to create a new register item with a custom defined caption and code prefix.



Click the **Edit** icon to define which qualifiers apply to that particular item.

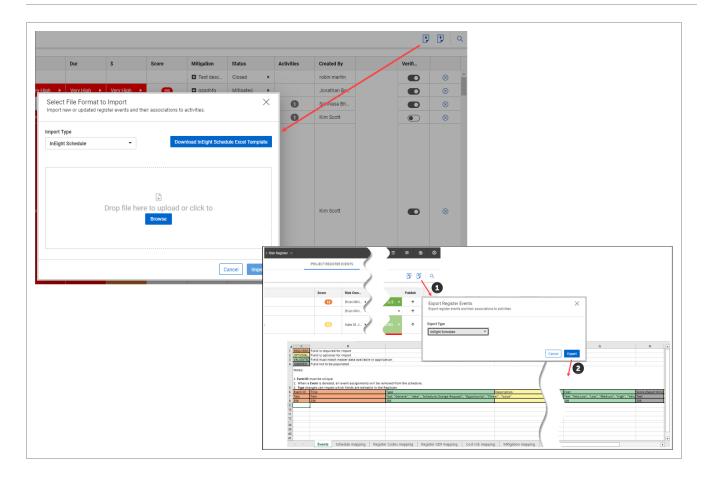
Name	Prefix	Probability	Schedule Impact	Cost Impact	Positive Impact	Edit	
Opportunity	0	✓		<	<	<b>&amp;</b>	
ldea	I					<b>a</b>	
Srini Test	SR	✓	<b></b>	✓	<	ß	8
Tatyana Test	TP	✓	✓	✓	<b>V</b>	ď	8
Schedule Change Request	s					a	
Test 9-16	TP	✓	<b>2</b>	✓		ß	8
Type 1	TP	✓	<b>Ø</b>			ď	8
General	GEN					<b>a</b>	
Threat	R	✓		✓		<b>a</b>	
Issue	U		V	<b>V</b>		A	

## IMPORT AND EXPORT

You can import and export risks in the project register.

There are options for Oracle PRA – Pertmaster as well as Deltek Acumen. These are Excel formats that can also be generated outside of any tool and used for importing into Schedule.

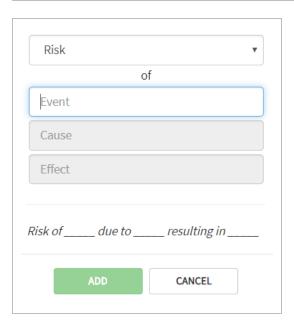
The export file closely reflects what is exported from the Schedule Plan view. A color-coded key has been added in the upper left corner in the export file that shows you the required, optional, validated, and ignored records. Additional mapping tabs are also included at the bottom of the Microsoft Excel file.



## ADD REGISTER EVENT

You can manually add a register event to the project register. Select **Add Register Event** and define the event type and description.





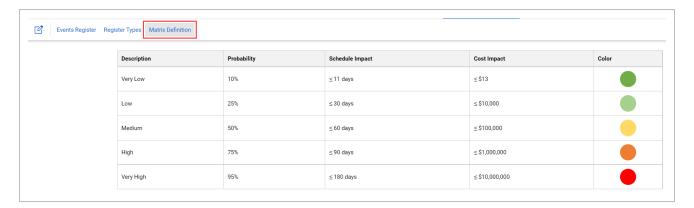
## **FILTER**

Select the **Filter** icon to enable filtering for the register view.



## MATRIX DEFINITION

Qualifiers applied to register items can have the Probability percentage, schedule impact, and cost impact updated to reflect your organization's preferred values. This becomes the default matrix when creating a new project.

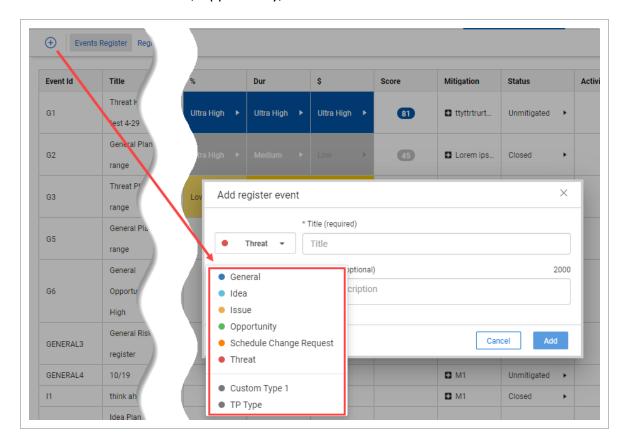


#### PROJECT REGISTER EVENTS

The Project Register houses all events pertaining to the project. These events are used to notify schedulers of potential project ideas, changes, opportunities, threats, and issues.

#### **EVENT TYPES**

There are several Event types available in the Project Register. Of the available events, the following three are focused on: Idea, Opportunity, and Threat.



#### **IDEA**

Ideas are events that do not necessarily yield a positive or negative schedule impact. Often, ideas are schedule notes regarding an activity. They might have a favorable or unfavorable outcome in the schedule and can be replaced with a Threat or Opportunity event if circumstance dictates it.

#### OPPORTUNITY

Opportunities are events with the potential to yield a favorable schedule outcome such as time savings or cost reduction.

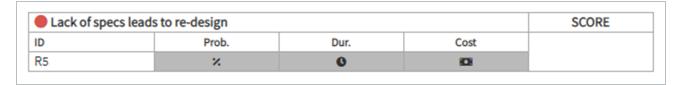
Project Register Events Schedule Help Topics

#### **THREAT**

Threats are events that may occur, posing possible schedule delays or increased cost on the project.

#### **EVENT VALUES**

When assigning an event to an activity, there are three additional fields to be populated depending on the type of event: Probability, Duration and Cost. These fields vary from event type to event type and not always need to be filled out. However, it is in the best interest of the team input as much information as possible for the Risk Analysis to be conducted.



- Probability: Likeliness of the listed event to occur and impact the schedule.
- Duration: Estimated days increased or decreased due to the event
- . Cost: Estimated cost associated with the event
- Score: System generated value based on the Probability, Duration, and Cost Factors involved

#### **EVENT VALUES**

#### **EVENTS LIBRARY**

In the Project Register Events Library, all events on the project and from the Knowledge Library are listed. These events can be selected and assigned to activities.

If a new event is to be created, the Project Register has an input field for new events.

#### CREATE AN EVENT

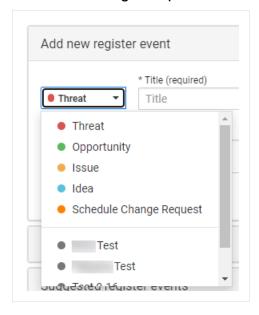
 To open the Project Register Events Library from the Markup Screen, click on the Sticky note icon of the activity or planning package the event will be associated to.

NOTE This icon might be red or yellow depending on the markup provided.

2. A new window opens with the Events Library.



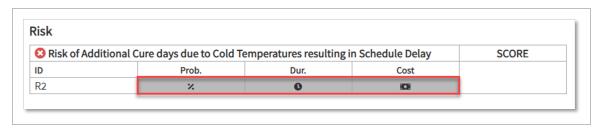
- 3. At the bottom of the Events Library is the **Event Creation** function.
- 4. Click the **Event Type** drop-down menu to select from Risk, Opportunity, Issue, Idea and Schedule Change Request.

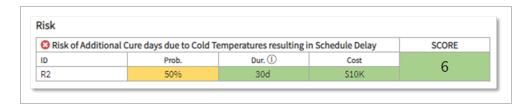


5. Fill out the Event, Cause, and Effect fields. As these fields are populated, a summary of the event is shown below.



- 6. Click the Add icon.
- 7. Your selection now appears at the top of the window. Fill out the remaining fields (i.e. Risk Probability, Duration, and Cost).





8. Close when finished.

#### **RISK RANGE SCORING**

The score calculation for risk range scoring is: Probability "%" times the greater of (Duration "Dur" range OR Cost "\$").

5 point = Very Low to Very High

7 Point = Extremely Low to Extremely High

9 Point = Ultra Low to Ultra High

Range	Score
Ultra Low	1

Schedule Help Topics Assign Register Items

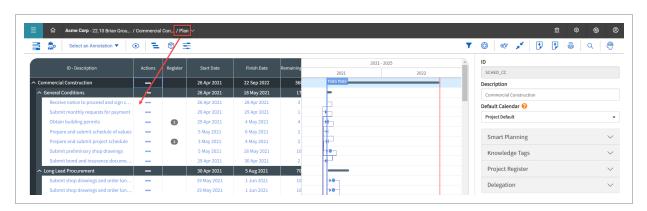
Range	Score
Extremely Low	2
Very Low	3
Low	4
Medium	5
High	6
Very High	7
Extremely High	8
Ultra High	9

#### **ASSIGN REGISTER ITEMS**

Register items consist of risks, opportunities, change orders, and any other qualifiers that your organization has defined.

#### **ASSIGN A REGISTER ITEM**

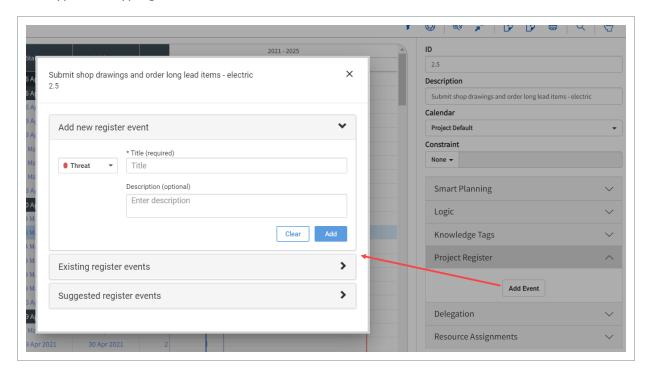
1. Go to the Plan view from the first level drop-down menu in a project, and then select a WBS element.



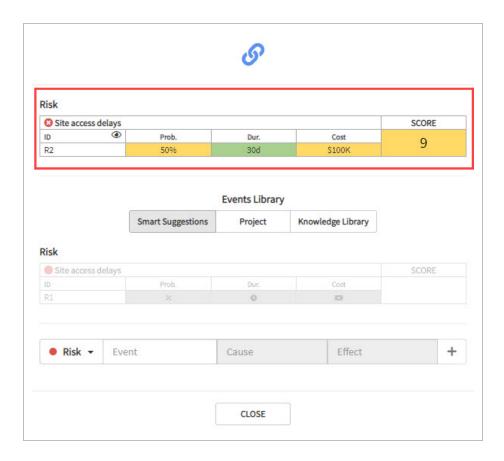
2. In the rightmost panel, expand project register, and click **Add event**. This causes a dialog box to open, showing any currently existing register items. New items can be added by selecting the

Assign Register Items Schedule Help Topics

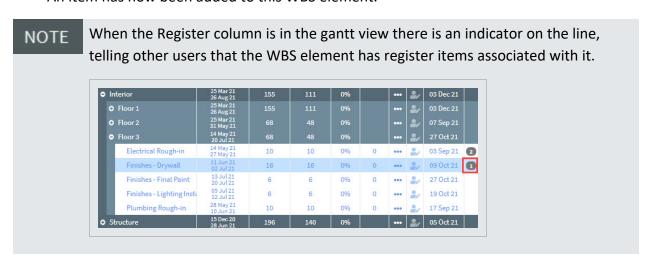
item type, and typing in the event, cause, and effect.



3. Click the icon to add the register item to the WBS element. Enter a probability, schedule impact, and cost impact to quantify the event. The available quantifiers are set up by your administrator based on the register item type.

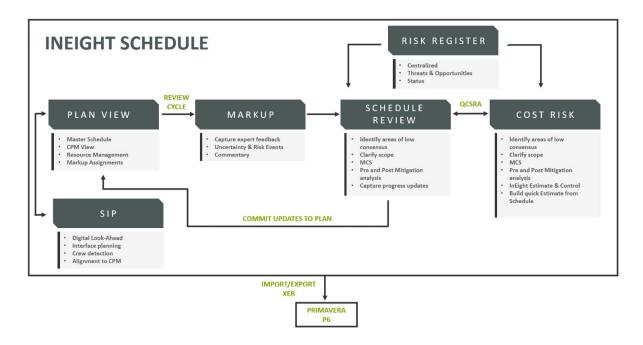


• An item has now been added to this WBS element.

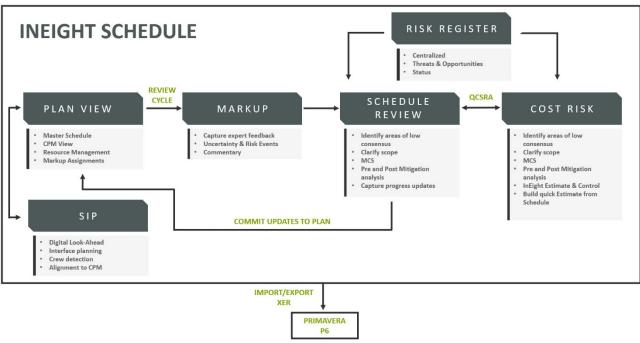


# 11.1 INEIGHT SCHEDULE WORKFLOWS INEIGHT SCHEDULE - FOCUSED WORKFLOW

This workflow shows the modules (or views) that make up the InEight Schedule application. It lists the key functions of each view and the relationships the views have to each other.

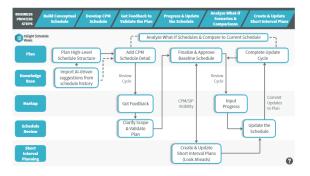


## INEIGHT CONTROL GENERAL WORKFLOW



## SCHEDULING & SHORT INTERVAL PLANNING WORKFLOW

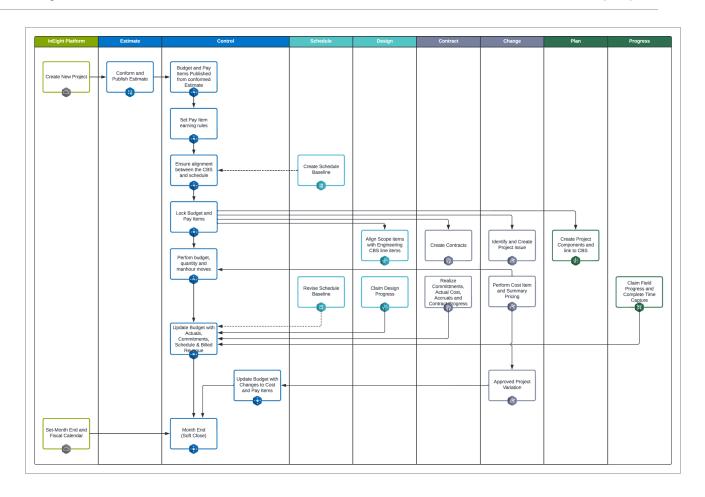
This interactive workflow looks at the key functions of InEight Schedule through the lens of a typical scheduling business process. As you click on each business process step, the workflow highlights the key functions involved, along with the InEight Schedule view you would use for that step.



## SCHEDULING & SHORT INTERVAL PLANNING BUSINESS PROCESS

## SCHEDULING BUSINESS PROCESS WORKFLOW

Similar to the previous workflow, this workflow also diagrams out the typical steps involved in a scheduling business process, but includes additional detail, including touchpoints between InEight Schedule and other InEight applications.



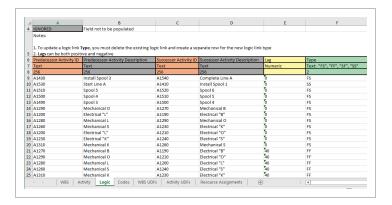
## 11.2 SCHEDULE FREQUENTLY ASKED QUESTIONS

How can I get schedule changes in and out of InEight Schedule?

As you manage a detailed schedule within the Plan view of InEight Schedule, you will need to make adjustments and changes. You may need to import change information from other sources, or export schedule changes to use in other applications.

You can import and export schedule data using the Import and Export options in the right toolbar within the Plan view.

For import, you have the options to import WBS items, activities, logic, codes, user-defined fields and resource assignments, using an Excel import file.



For export, you have several options, including:

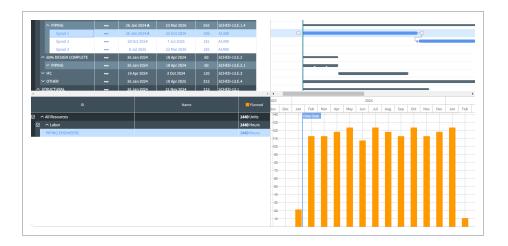
- Primavera P6 XER
- Excel Export
- MS Project MPP

#### How can I manage my resources in the Schedule Plan view?

From the Plan view of InEight Schedule, you can assign resources to an activity by selecting the **Actions** ellipses and selecting **Assign resource assignments**. This opens a window where you can select from available resources or add new ones to the activity, along with productivity and cost information.



Once added, you can review your resources' planned and actual productivity by turning on the Resources Histogram from the **View Options** menu.

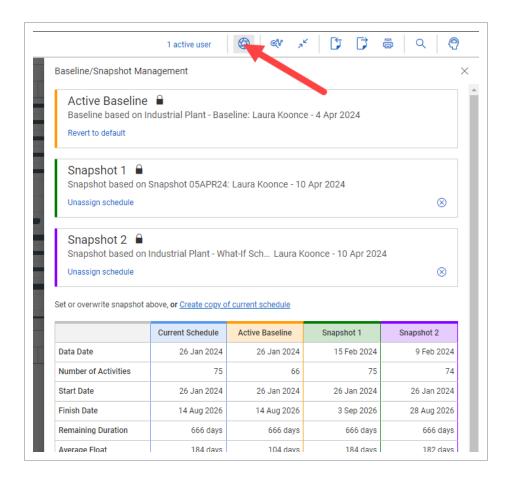


I've set up groupings, filters, and column sets in my Plan view. How can I save them?

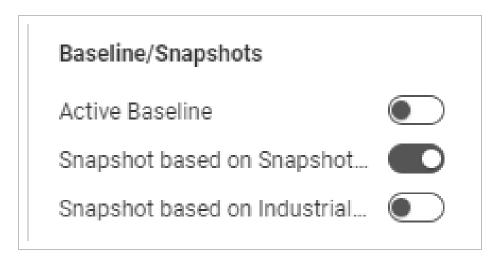
If you've customized your Plan view by applying groupings, filters or columns sets, you can save the view by selecting **Views** from the left toolbar and selecting **Save current view**.

## How can I compare multiple schedules?

To compare multiple schedules, you can take snapshots and designate which ones to compare on the Baseline/Snapshot Management slide-out panel in the Plan view. You access this slide-out panel from the right toolbar.



Once designated, you can select which snapshots to include in your view by selecting them in the View Options menu.



You can then compare the activities of each schedule next to each other in the Gantt chart.

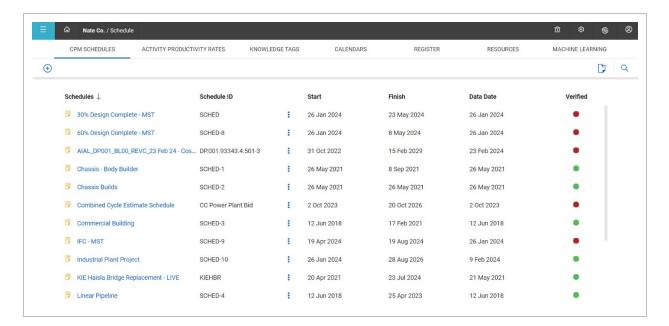


#### See Also:

#### Baseline/Snapshot

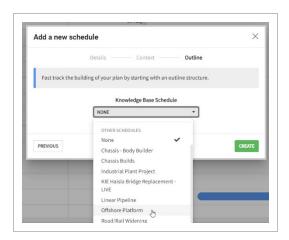
#### How can I store past schedules to be used as templates?

You can save your entire schedule, or portions of it, to the Knowledge Base for future use. To save the entire schedule, click the Actions ellipses on the highest level (first row) of the schedule and select **Publish to the knowledge base**.

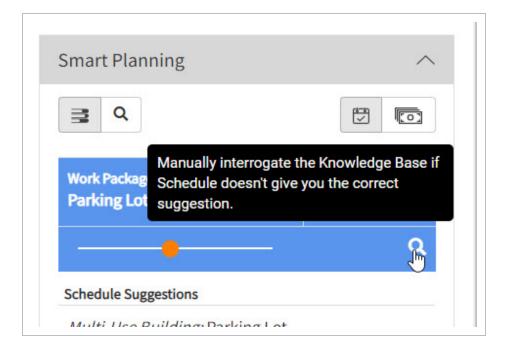


You can perform this same function at any WBS level.

Published schedules (or portions of a schedule) are stored on the CPM Schedules tab in the Knowledge Base. An Administrator must review the schedule and mark it as Verified prior to it being used.



In existing schedules, at the WBS level, you can add portions of a schedule from the Knowledge Base. This is done from the Iris panel, under the Smart Planning section.



#### See Also:

#### **Knowledge Base**

## Can InEight Schedule integrate with other InEight applications?

InEight Schedule currently includes import/export functionality to share schedule data between applications via Microsoft Excel and .XER files. Development is underway to more tightly integrate InEight Schedule with other applications including InEight Estimate and InEight Plan.

#### What is the difference between Short Interval Planning (SIP) resources and resources?

Resources used for scheduling in the Plan view are for considering durations, productivity and costs for the entire CPM schedule for the project and are assigned at the higher activity level.

SIP resources represent the labor, equipment and materials tracked on look-ahead schedules managed by the field team. These look-ahead or short interval plans break schedule activities down into the day-to-day steps to execute the work in the field and track the SIP resources at the step or task level.

#### Is there a standardized fill-down option in InEight Schedule?

Yes, there is a fill-down feature for calendars, codes and resources, where you can specify a value at a summary level and have it apply to the child elements below it. You access the Fill down feature by clicking on the Actions ellipses of your summary level item.

See Also:

#### **Project Resources**

#### How do we manage multiple schedules with external relationships?

InEight Schedule does not support a program level of schedule management, where distinct schedules for different projects are managed under a single program and have external relationships between them. You can still manage multiple schedules with relationships between them, however, by importing the individual schedules into one "master" schedule and then establishing logic links between them as needed.

#### Use Case 1: InEight Schedule only

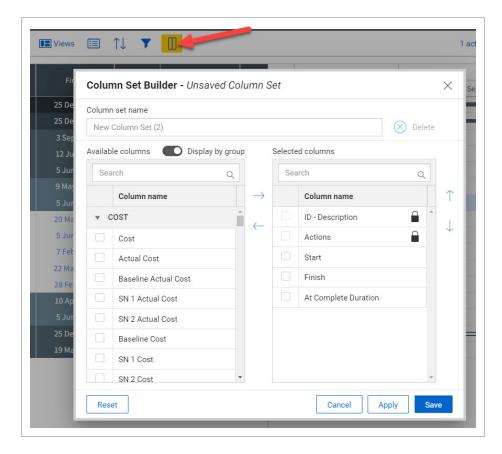
Publish each schedule to the Knowledge Base, then add WBS items representing each schedule and import the corresponding schedule from the Knowledge Base for each WBS item using the Smart Planning feature.

#### Use Case 2: InEight Schedule and Primavera

Select multiple schedules in Primavera and export them as a single structure in an XER file. Then import the .XER file into InEight Schedule, where it becomes a single "master" schedule structure containing the individual schedules exported from Primavera.

#### Can we copy/paste data from the InEight Schedule Plan view to Excel?

You can send data from the InEight Schedule Plan view to Excel using the **Column Set Builder** and the Export feature. From the Column Set Builder Menu, select the Column Set Builder to specify



what columns you would like to include for exporting to Excel.

Then, you can export that set of columns and their related data to Excel, by selecting **Export** on the right toolbar.

#### How do I capture progress from field personnel?

In Eight Schedule includes a review cycle feature that can be used to obtain progress updates from the field.

See Also:

**Input Progress** 

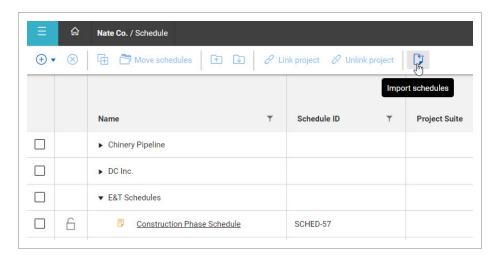
#### Are my resources the same resources as are in InEight Control/Cloud Platform?

The resources used in InEight Schedule (both at the Knowledge Base and Project levels) are distinct from the resources used in other InEight applications. Any coordination of resources used by the different apps would therefore need to be managed via internal processes within your organization. For example, your organization could define a standard set of resources used by the company and share that list out to the various project teams to import or manually input within

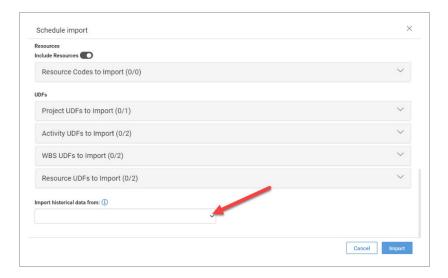
#### each application.

#### How do I update my InEight Schedule from an .XER file?

You can import schedule data via an .XER file using the Import schedules function on the left toolbar of the Project List page.



Note that when importing you can import historical data from another schedule to bring in additional information including planners, assignments, and short interval plans.



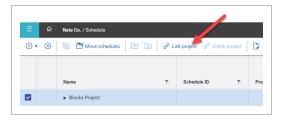
## How do I get access to a schedule from within the InEight Cloud Platform?

You can access InEight Schedule from the InEight Cloud Platform, either from an organization or project level. If you select Schedule from the Organization home page, it takes you to the Project List page within InEight Schedule, where you can then select your schedule as needed. If you

select Schedule from a Project home page, it will take you to InEight Schedule, and will be filtered down to that specific project's workspace on the Project List page, making it easier to get to the schedules related to the project.

How do I link my schedule workspace to a project in InEight Platform? In the future, will schedule workspaces be created automatically when an InEight Platform project is created?

From the Project List page of InEight Schedule, you can link a schedule workspace to a project in InEight Platform by selecting Link project on the left toolbar.



In the future, the schedule workspace will be created automatically when an InEight Platform project is created.

See Also:

**Advanced Work Packaging**